



STATE OF NEVADA DEPARTMENT OF PUBLIC SAFETY NEVADA RESILIENCE ADVISORY COMMITTEE MEETING NOTICE AND AGENDA

Name of Organization: Nevada Resilience Advisory Committee

Date and Time of Meeting: May 27, 2021 at 1:30 p.m.

Place of Meeting: There will be no physical location for this meeting. The meeting can be listened to, or viewed live, over the Internet through the Nevada Division of Emergency Management YouTube channel at:
<https://www.youtube.com/channel/UCFGa6exzrZdlgA6PP55kfqq>

Conference Line: Conference line #: (669) 219-2599
Meeting ID# 405 396 0059
When prompted for Participant ID, please press #

Pursuant to Section 1 of the Declaration of Emergency Directive 006 signed March 12, 2020, as extended by Declaration of Emergency Directive 029, signed July 31, 2020, the requirement contained in Nevada Revised Statutes (NRS) 241.023(1)(b) that there be a physical location designated for meetings of public bodies where members of the public are permitted to attend and participate is suspended due to the COVID-19 emergency. Please see Attachment A. This meeting will be teleconferenced beginning at 1:30 p.m.

The Nevada Resilience Advisory Committee (Committee) may take action on items marked "For Possible Action." Items may be taken out of the order presented on the agenda at the discretion of the Chair. Items may be combined for consideration by the Committee at the discretion of the Chair. Items may be pulled or removed from the agenda at any time.

Please Note: Witnesses wishing to have their complete testimony/handouts included in the permanent record of this meeting should provide a written or electronic copy to the Committee administrative support staff. Minutes of the meeting are produced in a summary format and are not verbatim.

1. **Call to Order and Roll Call** – Chair, David Fogerson, State Administrative Agent (SAA), and Vice-Chair, Deputy Chief Billy Samuels, Urban Area Administrator (UAA).
2. **Public Comment** – (Discussion Only) – No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action may be taken. Public comments may be limited to three minutes per person at the discretion of the Chair. Comments will not be restricted based on viewpoint.

Because there is no physical location for this meeting, public testimony under this agenda item may be presented by phone.

In order to provide public comment by phone, please call in any time after 1:00 p.m. on the day of the meeting by dialing (669) 219-2599. When prompted to provide the Meeting ID, please enter 405 396 0059 and then press #. When prompted for a Participant ID, please press #. When asked to provide public comment, please press *6 to unmute your phone and *6 again when your comments are complete.

Please be advised that the YouTube stream will be between 60-90 seconds behind the live meeting. If you would like to present public comment, please call in using the above number to hear the meeting live.

In order to provide public comment in writing, please submit written comments to the Committee's administrative support staff no later than 5:00 p.m. Pacific Standard Time (PST) on May 26, 2021. All written public comments received by 5:00 p.m. on May 26, 2021, will be provided to the Committee members in advance of the scheduled meeting, and posted on the Nevada Public Notice Website as an attachment to the meeting agenda at: <https://notice.nv.gov>.

3. **Approval of Minutes** – (Discussion/For Possible Action) – Chair, David Fogerson and Vice-Chair, Deputy Chief Billy Samuels. The Committee will discuss and review the minutes of the April 8, 2021, Committee meeting. The Committee may vote to amend and approve or approve the minutes as provided.
4. **State of Nevada's 911 System** – (Discussion Only) – Chair, David Fogerson, will lead a discussion on the status of Nevada's 911 systems to include the Federal Communications Commission's annual reporting requirements, recommendations from the disbanded Public Safety Communications Committee, and thoughts moving forward to increase Nevada's resilience.
5. **Wildland Fire Potential in Nevada** – (Discussion Only) - State Forester, Kacey KC will provide the committee with a presentation of Nevada's wildland fire outlook in 2021. The Committee may discuss the impacts that the wildland fire 2021 season may have on emergency management.
6. **Urban Area Working Group (UAWG) Meeting Review** – (Discussion Only) – Deputy Chief Billy Samuels. Deputy Chief Samuels will discuss the Urban Areas Security Initiative (UASI) Homeland Security Grants for FFY20-21. Deputy Chief Samuels will discuss the projects selected for funding by the Urban Area Working Group that were recommended to the Nevada Homeland Security Commission's Committee on Finance, the Nevada Homeland Security Commission, and the State Administrative Agent.
7. **Homeland Security Grant Program Investment Submitted Justifications** – (Discussion Only) – Chair, David Fogerson will present Nevada's investment justifications for the State Homeland Security Grant Program and the Urban Area Security Initiative Grant Program, which were submitted to the Federal Emergency Management Agency on May 13, 2021.
8. **Emergency Management Performance Grant (EMPG) FFY 2021 Workplan** – (Discussion Only) – Chair, David Fogerson will present Nevada's EMPG work plan, which was submitted to the Federal Emergency Management Agency on May 13, 2021.

9. **Nevada's Energy Related Issues** – (Discussion Only) – Chair, David Fogerson will discuss the impact of the East Coast fuel transmission pipeline issues in Nevada and collaborate on ways to improve Nevada's resilience.
10. **Public Comment** – (Discussion Only) – No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action may be taken. Public comments may be limited to three minutes per person at the discretion of the Chair. Comments will not be restricted based on viewpoint.

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11. **Adjourn** – (Discussion/For Possible Action)

This is a public meeting. In conformance with the Nevada Public Meeting Law, and pursuant to Sections 3 and 4 of the Declaration of Emergency Directive 006 signed March 12, 2020, as extended by Declaration of Emergency Directive 029, signed July 31, 2020, this agenda was posted or caused to be posted on or before 9:00 a.m. on May 24, 2021, at the following:

- Nevada Department of Public Safety's Division of Emergency Management and Homeland Security Public Meeting Notifications/Information Website: DEM Public Meeting Website at [https://dem.nv.gov/DEM/2021 Nevada Resilience Advisory Committee/](https://dem.nv.gov/DEM/2021_Nevada_Resilience_Advisory_Committee/)
- Nevada Public Notice Website: www.notice.nv.gov

We are pleased to make reasonable accommodations for members of the public who have a disability or access requirements. If special arrangements for the meeting are necessary, if you need to obtain meeting materials, or if you wish to provide written public comment, please notify Sherrean K. Whipple, Division of Emergency Management and Homeland Security, 2478 Fairview Drive, Carson City, Nevada 89701 or (775) 687-0300. 24-hour advance notice is requested. Thank you.



Meeting Minutes

Nevada Resilience Advisory Committee

Attendance	DATE		April 8, 2021		
	TIME		9:30 a.m.		
	METHOD		Zoom		
	RECORDER		Karen Hall		
Appointed Voting Member Attendance					
Member Name	Present	Member Name	Present	Member Name	Present
David Fogerson – Chair	X	Kelly Echeverria	X	Tennile Periera	X
Billy Samuels – Vice Chair	X	Andrea Esp	X	Matthew Petersen	ABS
Andy Ancho	X	Jeanne Freeman	X	Shaun Rahmeyer	X
Roy Anderson	X	Mike Heidemann	ABS	Misty Robinson	X
Travis Anderson	X	Eric Holt	X	Rachel Skidmore	X
Noah Boyer	X	David Hunkup	ABS	Corey Solferino	X
Elizabeth Breeden	X	Jeremy Hynds	ABS	Malinda Southard	X
James Chrisley	X	Graham Kent	ABS	Cary Underwood	X
Jason Danen	X	Mary Ann Laffoon	ABS	Mike Wilson	X
Cassandra Darrough	ABS	Chris Lake	X	Stephanie Woodard	ABS
Bob Dehnhardt	X	Carolyn Levering	X		
Craig dePolo	ABS	Ryan Miller	X		
Appointed Non-Voting Member Attendance					
Bunny Bishop	X	Melissa Friend	ABS	Kasey KC	ABS
Rebecca Bodnar	ABS	Sheryl Gonzales	ABS	Selby Marks	X
Kate Callaghan	ABS	Mojra Hauenstein	ABS	Catherine Neilson	ABS
Felix Castagnola	ABS	Jill Hemenway	ABS		
Mike Dyzak	ABS	Patricia Herzog	X		
Legal/Administrative Support Attendance					
Representative			Entity		Present
Samantha Ladich – Senior Deputy Attorney General			Office of the Nevada Attorney General		X
Karen Hall – Emergency Management Program Manager			Nevada Division of Emergency Management		X

1. Call to Order and Roll Call

Chair David Fogerson, State Administrative Agent (SAA) and Vice Chair Deputy Chief Billy Samuels, Urban Area Administrator (UAA), called the meeting to order. Roll was called by Karen Hall. Quorum was established for the meeting.

2. Public Comment -- (Discussion Only)

Chair Fogerson opened the first period of public comment for discussion. There was no public comment.

3. Approval of Minutes -- (Discussion/For Possible Action)

Chair Fogerson called for a motion to amend or approve the draft minutes of the March 23, 2021, Nevada Resilience Advisory Committee (NRAC) meeting. Noah Boyer, Washoe County Sheriff's Office Consolidated Bomb Squad, moved to approve. Kelly Echeverria, Washoe County Emergency Program Manager, seconded the motion to approve. Jeanne Freeman, Public Health Preparedness Manager, abstained. Motion passed.

4. Overview of the Federal Fiscal Year (FFY) 2021 Homeland Security Grant Program (HSGP) State Homeland Security Program (SHSP) Project Review, Ranking, and Voting Process -- (Discussion Only)

Chair Fogerson indicated that prior to presentations of projects, a quick review from the Communications Projects would be provided to ensure that all communications guidelines from the Statewide Interoperability Coordinator are met. Chair Fogerson indicated that one of the projects being reviewed is that of the reviewer and thus another state will review that project outside of this meeting for purposes of internal control. Chair Fogerson further indicated that Nevada's Cybersecurity Administrator will also update the Committee regarding any cybersecurity projects. Chair Fogerson explained that two meetings were scheduled for today and expressed his and Vice Chair Samuels' hope that everything could be covered in one meeting, thus avoiding the need to table discussion topics and return for a second meeting.

Chair Fogerson explained to the Committee that there is 641,000 more in asked projects than there is funding, indicating the need of either cutting projects or creating a funding line; projects below the funding line will not get funded. Chair Fogerson explained that there are certain criteria that must be funded based upon a percentage: enhancing cybersecurity; enhanced protection of soft targets in crowded places; enhancing information sharing, intelligence sharing; analysis, cooperation with federal agencies, including the Department of Homeland Security; combating domestic violent extremism; addressing emerging threats, and UAV projects.

5. Recommendations for Communications Projects Submitted for the Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) -- (Discussion Only)

Melissa Friend, Division of Emergency Management (DEM), explained that both her projects are in line with strategic capacities to be maintained under federal SAFECOMM guidance. The Statewide Interoperability Coordinator (SWIC) project funds the current SWIC position as well as some travel and related costs. The National Incident Management System (NIMS) technology is technology, travel, and training. Ms. Friend indicated that one of the projects did go down as additional poly-com licenses were not needed. However, both projects she discussed will increase interoperability within the state.

6. Recommendations for Cybersecurity Projects Submitted for the Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) -- (Discussion Only)

Shaun Rahmeyer, Administrator, Office of Cyber Defense Coordination (OCDC), indicated that at the request of the Committee Chair, OCDC has ranked the grant proposals. Mr. Rahmeyer explained that all the proposals meet the strategic capacities for cybersecurity, and have been reviewed and ranked based off an in-house developed criteria consisting of four components: whether or not the grant proposals align with nationally recognized cybersecurity frameworks; whether or not the projects demonstrate the cybersecurity needs of the program; the statewide regional and local impact and the breadth of the program itself as well as the number of outcomes and number of IT infrastructure and people impacted by the project; clearly identified goals/objectives with specific and measurable impact.

7. Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) Project and Budget Proposal Presentations for Strategic Capacities to be Maintained (SCTBM) with less/level funding from FFY 2020 -- (Discussion Only)

Chair Fogerson indicated that this is a discussion only item in which the Committee will hear proposals by the agency representatives who submitted a State Homeland Security project proposal and budget supporting one of the approved strategic capacities to be maintained. Presentations will be limited to a three-minute review.

Chief Tod Carlini, Douglas County Emergency Management, requested funding to maintain the Community Emergency Response Team (CERT) program. Chief Carlini indicated that the request is for approximately \$4,000 less than the previous year and would be a sustainment allocation or grant request. Douglas County is looking at \$655 associated with background checks, a \$500 training allocation, just over \$3,000 for equipment, \$1,000 for planning, and \$12,000 to fund a contract coordinator. Chief Carlini indicated that the CERT program has about 75 participants county-wide, which includes all of the Carson Valley, Southern Douglas County, and areas in and around South Lake Tahoe. Chief Carlini informed the Committee that additional mission assignments have been added for CERT, including the deployment of Emergency Operations Center (EOC) as well as providing rehabilitation services on larger incidents to the first responders. Chief Carlini further explained to the Committee the benefits being seen with CERT in regards to the COVID response in Douglas County and throughout the region.

Jeanne Freeman asked Chief Carlini to explain the reduction in funding and asked if this would be a sustained reduction throughout future years.

Chief Carlini explained that in prior years, there had been a need to purchase equipment and computers, which Douglas County now has in inventory and does not need to purchase again.

Mary Ann Laffoon, Elko County CERT Northeast Nevada, indicated that Elko County has continued to be of service throughout the pandemic and is now gearing up for what could potentially be a difficult fire season. Ms. Laffoon indicated that there is a slight reduction in the requesting of funds for travel due to the suspension of travel during the pandemic.

Kelly Echeverria, Washoe County Emergency Management Homeland Security, indicated that Washoe is requesting another year's funding for the statewide Continuity of Operations Plan (COOP) Program that has been in existence for approximately 12 years. This year COOP includes Truckee Meadows Community College

and College of Southern Nevada and next year will include the Las Vegas Paiute Tribe Health and Human Services as well as Our Place, an outcome-based campus designed to create a safe and stable environment for women and families experiencing homelessness while connecting them with services. Ms. Echevarria indicated that this year's funding is for \$5,000 less as these entities are less complex projects than the colleges, which both have multiple campuses. In addition, Ms. Echevarria indicated that this year's plan includes incorporating the plans that have been created by emergency managers to ensure that they are completed, tested, and updated prior to the close of the project.

Jason Danen, Deputy Emergency Manager of Carson City, questioned whether the limitations of a statewide grant specific to Carson City in which an additional charge is needed to update projects is included within the scope of the grant.

Kelly Echevarria indicated that Washoe County can help and that Mr. Danen should reach out to Jessica Adams, who is managing the project for Washoe County. Ms. Echevarria further indicated that if this reaches the level where the vendor needs to be involved, Washoe County can manage that and get around the costs. Ms. Echevarria cautioned that once the COOP project is completed, the burden then falls on each entity to maintain their plans themselves, but that the program in Washoe County is always available to support programs that have been a part of the project.

Kelly Anderson, DEM, asked how many months the portal will be open for access.

Kelly Echeverria indicated that the portal, which was previously open for one year, is now being extended to remain open for one-and-a-quarter years. Entities that have been part of the project however, have access to the portal throughout the life of the statewide project.

Noah Boyer, Washoe County Sheriff's Department, indicated that this year's project is comprised of several scaled projects from over the years: the Self-Contained Breathing Apparatus (SCBA) request is a third and final year for SCBA replacement; x-ray requests is the third of a four-year scale project; the remote firing device request is a replacement that was tabled last year in support of funding other projects; the robot request is the beginning of a phased project to maintain robot capabilities. Mr. Boyer further explained that the state bomb squads have all come together and supported one another in years past and thanked the Committee for their continued support of Nevada's bomb squads.

Melissa Friend, DEM, indicated that this year's NIMS requests mirrors last year's but with a reduction of \$4,200 for BCC licenses within the State of Emergency Operations Center (SEOC). This year's request also includes some technology travel and \$16,000 in supplies that will be used to update equipment within the SEOC.

Joe Olaciregui, Washoe County CERT Program, indicated that the program produced 16,769 hours in 2020, roughly half of which were dedicated to the emergency response for COVID-19. Mr. Olaciregui indicated that the program includes 259 total volunteers, 226 of whom are active throughout the year. The program does outreach to help the community stay safe, create resiliency, and to train as many people in the CERT program as possible, as well as support multiple events, including the Reno Rodeo, air races, Hot August Nights, and balloon races. Mr. Olaciregui indicated that roughly 80 percent of academy participants become active volunteers in the community and even those who do not become active volunteers are trained in the CERT program.

Jeanne Freeman first expressed her thanks to Washoe County CERT, indicating that they have been good partners with other jurisdictions in addition to providing additional staff during the COVID response, and then asked if the CERT program is actually spending over \$1,000 per month on consumable office supplies.

Joe Olaciregui indicated that quite a bit of money is currently being spent on office supplies to bring the office current and create a modern filing system to keep track of volunteers.

Kelly Anderson indicated that this is one of the only citizen corps that included enhanced protection, soft targets in crowded places, and expressed her uncertainty that citizens corps would be in the priority II.

Joe Olaciregui explained that the program includes other groups such as the Citizens Homeland Security Council. In addition, the program brings in speakers from the FBI and the local jurisdiction tier in the area to train volunteers.

Chair Fogerson asked if the testing, the TSA security, using the CERT team members at Reno-Tahoe International Airport is still done.

Joe Olaciregui indicated that 14 tests a month are run with TSA. Mr. Olaciregui further indicated the existence of the RAC group that partners with Amtrak to monitor the station for safety.

Kelly Anderson, DEM, indicated that these things should be added to the application for purpose of avoiding questioning. Ms. Anderson further explained that the Committee has been challenged with promotional and giveaway items when promoting groups so all of those items have to be pre-approved.

Jon Bakkedahl, DEM, explained the Tribal NIMS program is seeking funding in an amount similar to that of past years. The division uses this money to directly support the 27 tribes in the state of Nevada with response preparedness and recovery operations. The budget is based on the money needed to fund staff members, travel, minimum contracts, space, and fees for exercise and training opportunities. The grant allows a visit to each tribe in the state as well as the ability to do a personal program assessment for each of the locations in the state to coordinate tribal needs with local, state and federal in any assessments or needs they may have. The funds will be used to support the person who runs the program, their supplies, rent space, and \$500 for each training and exercise contract.

Jeanne Freeman questioned if this was always going to be a contract position or if it would eventually be anticipated to become a state position.

Mr. Bakkedahl indicated that the first year was supposed to serve as a trial run, which then indicated that this has proven to be a great asset to the state and for support of the tribes. An attempt has been made to add the position into the budget under the Department of Public Safety (DPS), but so far to no avail. Mr. Bakkedahl indicated his hope, however, that moving forward, opportunities will arise to add FTEs or full-time equivalent positions to the state, including the tribal position.

Melissa Friend, DEM, indicated that this year's request for the Nevada Division of Emergency Management for public alerts and warnings mirrors last year's request and will fund training and travel along with a fee to the Nevada Broadcasters Association to deliver the Public Service Announcements (PSA) via both radio and television as well as for the Emergency Alert System (EAS) and software for mass notifications throughout the

state. The funding will also include video production and social media platforms as well as a \$10,000 cost for statewide EAS training.

Jeanne Freeman asked if the fee for the Nevada Broadcasters for the delivery of PSAs is the same amount as the previous year.

Melissa Friend indicated that it was.

Jeanne Freeman asked what sort of frequency does the \$100,000 give the state to push the PSAs.

Jon Bakkedahl, DEM, answered that historically, that has allowed one per month over the grant period. However, with COVID and other incidents, the Nevada Broadcasters Association has allowed the system to be used as much as needed, as many as three PSAs per week early on during COVID, with no additional fees charged.

Chair Fogerson asked how this is different than what the City of Las Vegas or Carson City Health are doing for the notification system and questioned if some of these programs could be consolidated into one program.

Melissa Friend, DEM, indicated that she believed that this could be done but that the mass notification system and the Carson City Health and Human Services notification system are slightly different. She was not completely certain on the level that the current contract has, but is in contact to try and get an exact answer.

Chair Fogerson indicated his desire to see a statewide system in place for all jurisdictions to use.

Caroline Levering, Emergency Manager of the City of Las Vegas, indicated her willingness to consolidate where it makes sense but also cautioned about the importance of maintaining redundancy in capacities and capabilities.

Jeremy Hynds, City of Henderson Emergency Manager, agreed with Ms. Levering and discussed the new system in use, Everbridge, indicating that the Code Red system is still in place as backup.

Chair Fogerson indicated his desire to have a discussion on this topic next grant system. With the conclusion of agenda item 7, Chair Fogerson reminded the Committee that these programs do not get ranked because they are the ones that require capacities to be maintained with no change to the program. Thus, the voting process will not include ranking.

8. Federal Fiscal Year (FFY) 201 State Homeland Security Program (SHSP) Project and Budget Proposal Presentations for Strategic Capacities to be Maintained (SCTBM) with funding increases from FFY 2020 -- (Discussion Only)

Chair Fogerson indicated that proposals will be heard from the agency representatives who submitted a project proposal and budget supporting the approved strategic capacities to be maintained for 2021. Representatives will be provided five minutes to present an overview of the project and budget. These had either different outcomes or needed more money to accomplish the same project. Because these are still the strategic capacity, the Committee needs to ensure that they are not lost because they are ones the Committee has agreed to sustain for the wellbeing of the state.

Rachel Skidmore, Las Vegas Metropolitan Police Department (LVMPD), presented the Southern Nevada Counterterrorism Center's State Homeland Security Program (SHSP) sustainment grant proposal of \$670,000, which includes and increase of \$103,000 for this year only and thereafter every six years due to the necessary replacement of computers. Ms. Skidmore indicated that the funding allocations fund several of the target priority areas identified in the NOFO this year: \$247,000 to cybersecurity; \$49,000 for soft targets in crowded places; \$336,000 towards intelligence and information sharing; \$38,000 to combat domestic terrorism. Ms. Skidmore reminded the Committee that the Southern Nevada Counterterrorism Center is one of 78 nationally recognized fusion centers, and is the state-designated fusion center.

Jeanne Freeman questioned the ability to put replacement of computers on a rotating basis so as not to have a \$103,000 increase every six years and instead perhaps allocating something along the lines of 25 percent of that dollar amount in each yearly budget.

Rachel Skidmore indicated that replacements do take place yearly for new software and new teams in need of hardware. Ms. Skidmore explained, however, that due to LVMPD IT's policy, technology must be sunsetted at the six-year mark and to procure the funds annually would phase out equipment not yet at the end of its useful life. Ms. Skidmore further explained that the \$103,000 funding is phased, but happens to be the largest phase of the phase-in. Ms. Skidmore further indicated that she was willing to work with Kelly Anderson regarding replacing every four to five years so as not to have such a large push for replacement at the next six-year mark.

Jeanne Freeman asked Kelly Anderson, DEM, if the pooled unused funds could be sought for these types of replacements.

Kelly Anderson responded that de-obligated funding can be looked at. The challenge is presented in that federal approval is necessary for that funding. Nonetheless, Ms. Anderson indicated her willingness to look at this as an option. Ms. Anderson also informed Rachel Skidmore that the equipment and supplies needs to be listed out on the proposal in order to obtain approval.

Rachel Skidmore indicated that she would break that down for the Committee.

Jeanne Freeman asked Kelly Anderson if it would be more appropriate to list computers in the supplies category rather than the equipment category.

Kelly Anderson indicated that in the general standard form, computers are required to be either in "other" or in "supplies" because of the under \$5,000 cost, but because DHS manages their grants differently, the information needs to be collected both ways and reported out in two different ways because of the approved-equipment list numbers and restrictions. Ms. Anderson explained that de-obligations do need to remain in the same category for which they were allocated, and if a federal change of over 10 percent is needed, modifications and changes need to be sent up to DHS, which complicates things some, but does not rule out the possibility that those funds could potentially be used.

Chair Fogerson asked if all of the 90 computers (75 desktops and 15 laptops) would be going to employees assigned to the Southern Nevada Counterterrorism Center or for law enforcement officers as well.

Rachel Skidmore responded that these are strictly for the counterterrorism center.

Selby Marks, Deputy Director for the Nevada Threat Analysis Center (NTAC), indicated that NTAC is requesting \$683,245.11 to cover the cost of four contractor positions and specific operational costs for a year. The request is the same as that of the previous year and is for \$18,818 higher due to an increase in the administrative costs from two companies NTAC uses to employ the positions. The four contract positions include: two intelligence analysts; the Fusion liaison officer coordinator; and the critical infrastructure program coordinator. Operational costs in this request include travel for the Fusion liaison officer coordinator and the critical infrastructure program manager and travel for NTAC's four intelligence analysts and senior intelligence analysts to attend required and foundational trainings. Additional operational costs include: telecommunication devices; information technology and analytical software licenses; public information and analysis subscription services; funding to replace two computer workstations and related devices not covered in the state general fund budget; and costs associated with the license and maintenance fees for the NTAC's intelligence database program and server. NTAC is also requesting \$50,600 to continue support for the See Something Say Something awareness media campaign, which includes the cost of billboards located primarily in rural areas of the state as well as terrestrial and internet radio spots informing the public how to report suspicious activity.

Jeanne Freeman asked if there was any pursuit of the contract positions becoming employees rather than contractors.

Selby Marks indicated that this has been an ongoing issue over the years. Mr. Marks explained that with the state's budget issues, this is not possible at this time. It is, however, something that NTAC is looking to do in the future.

Jeanne Freeman asked for confirmation that all positions currently exist and are currently staffed.

Selby Marks confirmed that this is the case and that there are currently no open contract positions.

Kelly Anderson, DEM, indicated that money is lacking in combating domestic violence extremism and asked the other project submitters to look and see if any of their projects might fit into IJ priority number 4 and adjust them if possible.

Chair Fogerson indicated that both NTAC and the Nevada Counterterrorism Center have money allocated to the See Something Say Something campaign and wondered if it was possible for the two groups to work together to incorporate one voice from the state with both logos on it as well as to potentially work with the public alerts sustainment project and possibly forge a three-way partnership.

Selby Marks indicated his belief that this was possible and suggested opening the conversation to this.

Cary Underwood, Director of the Southern Nevada Counter Terrorism Center, indicated his willingness to work with Mr. Marks to potentially collaborate on this endeavor.

Jon Bakkedahl, DEM, presented the DEM NIMS maintenance grant, which is for the same amount as the previous year. Mr. Bakkedahl indicated that the division continues to use the money to directly support planning, training, exercise, resource management, credentialing to the state, cities, counties, tribes, and other state agencies. Mr. Bakkedahl explained that the budget is based on using the Threat and Hazard Identification and Risk Assessment (THIRA) Stakeholder Preparedness Review (SPR) process, the AAR (After Action Report) and improvement projects as well as the priorities established by the DEM Chief. Mr. Bakkedahl explained that the funds are a direct reflection on the DEM programs of each of the aforementioned programs as well as

contract support, totaling a grant award request for \$467,777.30. Mr. Bakkedahl explained resource management and its inclusion of outreach by staff to get people credentialed with the HSPD12 requirements. Mr. Bakkedahl further indicated that this grant funding will enable DEM to take this to the next level in terms of credentialing more people and then tying that into the FEMA backbone to actually start having the credentials put onto cards. Mr. Bakkedahl indicated that he had accidentally increased the contract position by some \$7,600 but that it should be the same funding as last year.

Jeanne Freeman asked for clarification if the requested \$467,777.30 was the actual amount being requested or if it reflected the error.

Jon Bakkedahl indicated that the amount should be less the roughly \$7,600 he inadvertently increased.

Kelly Anderson, DEM, explained that the reduction would be \$7,649.30 for a total ask of \$460,128.

Rachel Skidmore questioned the total of \$56,000 allocated to instructors for working lunches and training sessions.

Jon Bakkedahl explained that the additional line was added to help augment should instruction continue through lunch, as well as a sliding scale for instructors based on the level of class they're teaching as well as their level of expertise. Mr. Bakkedahl indicated that this is flat-out instructor pay, but sometimes it does carry over to where instruction continues through lunch. As such, this line allows transparency within the grant application. Mr. Bakkedahl used the example of a five-day course being compressed into four days, and thus running an hour late in addition to working through lunch.

Rachel Skidmore asked if individuals are paid to train, for example, ICS 300, 400 in classroom instruction or G191, and if that is the necessity of the second line item for \$58,000.

Jon Bakkedahl indicated that line item 1 is for instructor pay, and that line item 2 is for support staff Darlene Loff and explained that the majority of Ms. Loff's salary has always come from this grant. Mr. Bakkedahl explained that with line item 1, not all instructors are paid, just a portion of them that is flexible based on the type of class. Mr. Bakkedahl further explained that most of the instructor pay comes from the all-hazard position specific classes, which comes from a federal government specific list of authorized individuals. Mr. Bakkedahl indicated that volunteers are always the first consideration, but instructors do need to be paid for certain classes.

Kelly Anderson explained that the approved equipment list numbers need to be included on the application.

Melissa Friend, DEM, indicated that the SWIC request did go up partially due to the fact that Ms. Friend's salary is now going to be required to be 25 percent Homeland Security Grant Program (HSGP). Ms. Friend indicated hope that this is a temporary increase in the request and that different grant funding streams will be considered.

Kelly Anderson elaborated on the SWIC position and the State and Local Implementation Grant Program (SLIGP) grant that partially funded that position, which has now ended.

Chair Fogerson indicated that NRAC is looking into designating a statewide 911 coordinator as Nevada is one of only five states in the nation without one. That designation would open up additional grant funds that might offset this position.

William Darr, Commander of the Tahoe-Douglas Bomb Squad and Captain at Tahoe-Douglas Fire Protection District, discussed the request of \$110,000 for two digital x-ray systems for a two-year project. Commander Darr indicated that the digital x-ray system will bring the department into the 21st century and will allow for quicker interrogation, tactical and dismounted operations, and compatibility with the Consolidated Bomb Squad for any sort of mass incidents that may occur in the north, as well as with the Northern Nevada Bomb Squad Task Force in Elko, and partners in the south.

Jeanne Freeman asked how much of the amount requested for this year is over the typical maintenance amount requested.

Commander Darr indicated that the bomb squad attempts to stay around the \$250,000 of HSGP funds. Last year, \$72,000 was requested for x-ray capabilities, an amount that was ultimately brought down to \$63,350, and this year is a \$47,000 increase as the request is for two additional x-ray systems.

Jeanne Freeman asked if the cost of x-ray equipment has decreased this year as the request indicates \$55,000 per x-ray system as opposed to \$63,350.

Commander Darr indicated that the cost has actually increased by \$6,000 per unit and that is why the cost has increased by 150 percent.

Jeanne Freeman asked if the costs would include all shipping, handling, et cetera.

Commander Darr indicated that the system costs were all-inclusive.

Jeanne Freeman asked about the lifespan of the equipment, wondering if it would need to be replaced in the next couple of years or would last.

Commander Darr indicated that this technology should suffice for the next three, five, or even ten years.

Noah Boyer indicated that the digital x-ray system is also on his request and that the vendor had indicated a lifespan of six to eight years as opposed to ten with the previous system, but with fewer consumables and operating costs than the previous system in use.

Jeanne Freeman asked if this was equipment that could be utilized regardless of access to internet, citing challenges with connectivity in more rural areas.

Noah Boyer indicated that this is a stand-alone, digital system able to be used in environments with connectivity challenges.

Commander Darr further indicated that these systems can be used either corded or cordless over Bluetooth.

Captain Eric Millette, Sparks Fire Department, explained that the TRIAD Hazmat Team is the regional Hazmat team for Washoe County, incorporating Reno, Sparks, and Truckee Meadows Fire Departments with some members from the airport and from North Lake Tahoe with the objective of a good, sustainable program that can be maintained with the equipment given. Captain Millette indicated that the first request is to recapture last year's reduced funding of \$72,855 for an area ray, multi-gas radiation monitoring system. Item 2 in the

amount of \$246,000 is for 50 handheld multi-gas combustible gas indicators, the same type that were put on every full-time fire engine within the county in 2013 but are now nearing end-of-life. Item 3 requested is a handheld mass spectrometer that analyzes trace amounts of both liquids and gases in the field. The current unit is nearly 18 years old and the technology has since advanced significantly. The final request is for an FTIR, another liquid gas indicator. Captain Millette explained that funding in 2014 provided Fourier-transform infrared spectroscopy (FTIRs) in service, but the eight-year-old technology is now approaching obsolete.

Jeanne Freeman asked for clarification on the multi-ray CPI PID detector, which requests 50 but describes six along with Captain Millette's mention of eight.

Captain Millette indicated that the numbering is an oversight and explained that this line item will replace 42 existing detectors purchased in 2013 and add an additional eight that will be distributed across different agencies, including Reno, Sparks, Truckee Meadows, the airport authority, and North Lake Tahoe with the intent of having a monitor in every fire agency for cross coordination and a mesh network for incident preparedness. Captain Millette further explained that the maintenance for these is budgeted out of TRIAD funds.

Jeanne Freeman indicated her awareness that last year's request was ultimately reduced and asked how much greater this year's request is over last year's.

Captain Millette indicated that last year's request was for \$218,556 but was ultimately pared down to help accommodate other resources. This year's request is for \$476,304, an increase of approximately \$250,000 related to the one-time, multi-ray purchase. Captain Millette also discussed the importance of these multi-rays being purchased at the same time for longevity and uniformity purposes and indicated the inability of phasing in this type of equipment over a period of years.

Kelly Anderson explained that this year's request of \$476,304 is \$335,094 more than last year's allocation of \$145,710, the pared-down amount. Ms. Anderson further indicated that the approved equipment items need to be listed on the request.

Noah Boyer voiced his support for the TRIAD project and its willingness to work with the bomb squad.

Captain Millette explained to the Committee that with the regional, statewide, and national changes that have occurred, it is imperative that law and fire now work more closely together than ever before.

Kelly Anderson asked Captain Millette for some leniency when moving the amounts around on the priority IJs on the project.

Captain Millette indicated his support.

James Cox, Washoe County Sheriff's Office, explained that the Northern Nevada Cyber Center (NNCC) is maintaining its capabilities to respond to cyber threats with equipment, software, and the ongoing training this grant provides. NNCC holds the licenses and training for unique products that have the ability to interrogate electronic devices that are capable of storing data, such as computers and cell phones, and maintains the ability to process the data through forensic examination. Mr. Cox further explained that NNCC's partnerships with local, state, and federal partners enables NNCC to respond statewide for cyber-related investigations. Mr. Cox explained that the increasing cost in this year's request is the result of vendor response to updates pushed by

various manufacturers updating products to combat the research and development costs borne by the vendor and passed onto the end user.

Chair Fogerson informed voting and non-voting Committee members of a ranking sheet and also informed them that nothing will be ranked until reaching agenda item 11. Chair Fogerson reminded the Committee that all members will rank, and then rankings will be taken from the two different groups, at which time voting members will provide Vice Chair Samuels and Chair Fogerson a recommendation on which items to advance. Chair Fogerson also reminded the Committee of the need to cut or not fund \$641,000 worth of projects and indicated that this will be a discussion during agenda item 10.

Kelly Anderson clarified that this did not include the 7,649 already reduced by Jon Bakkedahl, so the Committee is still looking for \$633,646.17.

9. Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) Project and Budget Proposal Presentations for New/Enhanced Project Proposals -- (Discussion Only)

Chair Fogerson explained that the Committee would hear five-minute presentations from agency representatives submitting new or enhanced projects for fiscal year 2021. Chair Fogerson indicated to the Committee that they had a sheet labeled Group 3 for rankings.

Alisanne Maffei, Chief of IT Research And Planning, Nevada Department of Administration, explained that the request for the Cybersecurity Federal Information Processing Standard Security (FIPS) Cryptography Support Project implements the FIPS requirements for the Nevada Department of Public Safety's Criminal Justice Information System (NCJIS), which protects sensitive information contained on critical infrastructure and provides security controls for the exchange of criminal justice or related information protecting law enforcement technology infrastructure against cyber terrorism and malicious interference. This also provides benefits to election security and background checks. Ms. Maffei discussed the need for NCJIS to ensure FIPS certification for law enforcement and other entities in order to use the network appliances to transmit the data. In addition, it provides physical security mechanisms to prevent access to information stored within the cryptic graphic module. The systems provide protection from terrorism, organized crime, and malicious state actors before, during, and after an incident has occurred. Ms. Maffei explained that no ongoing maintenance costs are expected as state budget requests are made to cover maintenance.

Jeanne Freeman asked for a more layman explanation of the request.

Alisanne Maffei explained that the Department of Public Safety requires this protection for law enforcement not to have their systems interrogated and maliciously damaged.

Jeanne Freeman asked where the funding in the past had come for this requirement.

Alisanne Maffei indicated that in 2015, the funding came from HSGP and that the request for funding this type of project is infrequent.

Jason Benshoof, IT Manager 3 for the Opens Systems Groups, Department of Administration Enterprise IT Services Division, explained that this system does application traffic management, security management, and is basically a web application firewall that will protect against denial of service attacks. Mr. Benshoof explained that the FIPS certification is a standard for securing this equipment set by the US Federal Government and is

the approved level of protection for cryptographic modules, the module that handles the encrypting traffic when it is being transferred.

Jeanne Freeman questioned where the \$60,000 funding would come from if not from this funding stream, and how it would be maintained should NRAC choose not to fund this project.

Jason Benshoof indicated that he did not have a response regarding an alternative funding mechanism as that has not been his role on the project.

Shaun Rahmeyer explained that this proposal is to purchase or continue the purchase of technology that encrypts all internet traffic related to public safety data.

Jeanne Freeman repeated the fact that NRAC needs to cut \$630,000-plus from existing proposals and asked again where funding would come from if this proposal were denied, as well as the potential detriment of doing so.

Shaun Rahmeyer opined that this came down as a new federal requirement and because of the highly rigid general funding stream through the state, the grant option was the fastest way to meet compliance. Mr. Rahmeyer further opined that if funding were not provided through the grant, funds would likely be solicited directly from the state through IFC or something similar.

Alisanne Maffei reiterated that this is not a regularly funded budget item and has become available because of regulations. Ms. Maffei explained that the state needs the protection and that the funding was not forthcoming in any other avenue.

Kelly Anderson asked why four licenses were included in the \$60,000 request and how that works and what the four licenses actually entail.

Jason Benshoof indicated that the four licenses are for four devices: two on the internal network and two that are external facing, all of which would need to be upgraded for desired failover and redundancy at the enterprise level.

Alisanne Maffei explained that fewer licenses were looked into but were not an option.

Cary Underwood asked for confirmation that the encryption is needed for the NCHIS systems at that level and asked if there are any downstream effects on the end user and any potential fiscal impact to those on the receiving end of the encrypted data.

Jason Benshoof explained that this will be transparent to end users and will provide some additional protections to anyone using the devices, including citizens that interact with the government using the internet, but there will be no impact to end users other than that they will have additional security.

Kelly Echeverria, Washoe County Emergency Manager, indicated a request of \$75,000, \$17,000 less than the last ask, to fund the Homeland Security Program Assistant position given that the county has increased how much this position is being offered. Ms. Echeverria explained her hope that this position will be able to create a plan for cybersecurity with Washoe County IT and work with IT to ensure cloud and firewall security and a proactive monitoring system that detects and prevents intrusions, which is in line with new NRS requirements,

provide support for regional critical infrastructure hardening, increase resilience for infrastructure planning for regional dams, and incorporate cyber security into COOP planning.

Jeanne Freeman questioned if the \$75,000 takes into account the amount contributed by the county.

Kelly Echeverria indicated that it does, and that the entire cost of the position equals out to just over \$99,000.

Jeanne Freeman questioned if the county has had conversations regarding hiring this in as a priority position.

Kelly Echeverria indicated that this position is a priority of the Office of the County Manager but has not yet committed to a date. At the time this happens however, the county will take over the cost of the position.

Corey Solferino, Washoe County Sheriff's Office, explained that this request reduces the number of active user license for the GEO Shield platform and increases the data source tie-ins in order to be of better service to regional partners, which will aid in the research of historical data, access to multiple RMS databases, and will increase investigatory capacity. Mr. Solferino indicated that this plan is broken into three tiers to take funding into consideration, with each tier reduction reducing overall system capabilities. Mr. Solferino further indicated that annual recertification would go down to approximately \$15,000 annually. Mr. Solferino further indicated that he would continue to search for county funding in order to take that on entirely.

Jeanne Freeman asked if this would be a build or sustain project, indicating that the box on the application the box was checked for sustain but Mr. Solferino's explanation described it more as a build.

Corey Solferino explained that this was a merger of both build and sustain as it reduces the amount of annual funding that goes to software developers to turn some of the user license monies into additional capacities and tie-ins.

Jeanne Freeman asked what capabilities would be lost if moving from tier 1 to tier 2 or 3.

Corey Solferino responded that it limits the amount of data source tie-ins to different agencies.

Mark Wlaschin, Deputy Secretary of State for Elections, requested \$128,160 for NetFlow and Intrusion Detection System Monitoring and Analysis, which protects the state and county election infrastructure. Mr. Wlaschin indicated that this request is for \$6,230 less than the FY '20 request due to efforts to realign the county service contracts. Mr. Wlaschin indicated that this request will fund 12 counties through June 20th of 2023 and the other five counties are expected to receive their services through DHS funding and explained the importance of Albert sensors, which are monitored 24/7 by the DHS Security Operation Center, as an integral part of a statewide, multi-layered effort to prevent foreign and domestic cyberattacks on elections infrastructure. Mr. Wlaschin further indicated that a lack of funding could have a significant and detrimental effect on future elections. Mr. Wlaschin further indicated that the HAVA grant has been earmarked and is dedicated towards the construction of a top-down voter registration system so it is no longer an option for funding source, and the only other alternative is to push the counties for payment, who may ultimately end up cutting the program due to fiscal limitations of their own.

Chair Fogerson indicated that Shaun Rahmeyer had ranked this as a number 2, but that it showed on the Chair's end as a tied number 1.

Shaun Rahmeyer clarified that the FIPS project had been ranked as 1, this NetFlow project had been ranked as 2, and the cyber tracking tool was ranked as 3. Mr. Rahmeyer further indicated that the FIPS project and the NetFlow project are both equally significant in terms of impact. Mr. Rahmeyer explained that while this project is designed for supporting election IT infrastructure, any counties have deployed it in a way that they can also leverage the technology for additional protection of IT infrastructure, thus providing the byproduct of increased security of other, non-election related infrastructure. Mr. Rahmeyer indicated that all the feedback he has received from counties regarding this initiative has been positive in nature.

Stephen Neel, Fire Chief, Moapa Valley Fire District, described the mass casualty project to prepare the Moapa Valley Fire District to respond to any acts of terrorism within the northeast Clark County jurisdiction and other surrounding areas, through properly equipping Moapa Valley Fire District with the equipment to be able to treat victims of terrorism to include -- include bleeding control kits, trauma gauze, tourniquets, Quickclot, and other cleaning control supplies. The project also includes stocking a trailer that has already been purchased by the Moapa Valley Fire District with MCI treatment supplies to be able to treat victims involved in any act of terrorism. Chief Neel indicated that because average response time for an ambulance is 50 to 60 minutes, this proposal is critical to saving lives. Chief Neel explained that this is a one-time request and if it is not funded, due to budget shortfalls as a result of the pandemic, Moapa Valley Fire District will be unable to purchase this vital lifesaving equipment.

Jeanne Freeman asked how the agency intended to ensure sustaining these items if this was only a one-time request, particularly because most of the items requested are consumables.

Chief Neel indicated that since Moapa Valley Fire District separated from Clark County two years ago, the Fire Department is just getting its feet underneath it and is currently seeking other revenue sources through ambulance transport and for wildland deployment. As such, Chief Neel anticipates that when these supplies and equipment require replacement, other revenue sources will then be in place to add this as a line item into the budget.

Kelly Echeverria asked Chief Neel if he had explored other funding opportunities such as the public health preparedness grants.

Chief Neel indicated that he has applied but has not yet been successful in obtaining them.

Chair Fogerson suggested that Chief Neel reach out to Southern Nevada Health District as they receive a significant amount of preparedness money.

Misty Robinson, Southern Nevada Health District, informed Chief Neel that he could reach out to her directly.

Jon Bakkedahl, DEM, discussed the competitive portion of the NIMS additional funding to enhance Incident Management Team capabilities north and south for training exercise travel and indicated that DEM is looking to perform a large-scale exercise over the next year to incorporate the emergency management assistance compact (the EMAC process). Mr. Bakkedahl indicated that DEM cut this back dramatically last fiscal year and have been using the additional training and exercise funds due to COVID to close that gap and are looking for the \$64,655 in funding to be able to continue the development of the statutorily required incident management teams to help support Nevadans in their time of need.

Jeanne Freeman questioned the \$1,265 cost of travel requests, asking for clarification as to whether that was ten trips back and forth or just a couple of trips involving multiple people.

Jon Bakkedahl indicated that would be utilized to mobilize the importance and the components of the team for a one-time trip to do the exercise.

Kelly Echeverria requested that Mr. Bakkedahl discuss UAG THIRA, SPR contact support further.

Jon Bakkedahl indicated that DEM has two different grants for THIRA support for the state, one for the UAG portion in the south, and then the state-side grant support to manage everyone north of Clark County.

Noah Boyer, Washoe County Sheriff's Office, requested funding to replace APR and SCBA personal protective equipment, primarily gas masks, and indicated that the request can be scaled back if need be.

Chris Narrow, University of Nevada Reno Police Department (UNRPD), indicated that Western Nevada College has been identified as the Nevada Division of Emergency Management offsite EOC location in Carson City, and is requesting \$235,674.18 for an access security system that consists of an electronic door locking and access system. Mr. Narrow explained that the \$48,431.18 organizational fee on the grant form is a federally approved fee that UNR charges for processing or handling the grant. Mr. Narrow indicated that this could be eliminated to save money and further explained that the program could be scaled back to start if need be and then return to request more funding down the road to finish the project.

Jeanne Freeman asked about the amount needed were the project to be scaled back.

Chris Narrow explained that half the project without the University of Nevada Reno fee would total \$93,521.50, and \$117,000 including the fee.

David Axtell, Nevada Chief Enterprise Architect, explained the request to create a cyber tool tracking system that provides a unified inventory of cybersecurity tools currently in use by state entities as well as capturing and sharing associated experience information of those tools, a system that would allow for communication of real and potential cyber terrorism threats, malicious interference, and targeted disruption of service to users of the cybersecurity tools themselves and would expedite coordinated response. Mr. Axtell indicated that the cyber tool tracking system enables statewide communication and sharing of information necessary to protect state systems and mitigate cyberattacks or threats of attacks. Mr. Axtell further explained that procurement of the tool will occur using the state's RFP process and a sustainment will be requested in the next state biannual budget session. Mr. Axtell further indicated that continued sustainment of this system will depend on the legislative approval moving forward, and there are not currently plans in place to request sustainment from the HSGP funding stream. Mr. Axtell indicated that the amount is scalable but with reduction of funding, the scope and access licenses within the system would be reduced. Mr. Axtell indicated that obtaining monies through other funding mechanisms and streams have so far been unsuccessful.

Jeanne Freeman asked if this was a one-time request.

David Axtell indicated that this is a one-time request to put the system in place.

Jeanne Freeman asked for a projection of the cost to maintain the tracking system if not funded today as a one-time cost.

David Axtell indicated that he did not have a hard number, but estimated a cost of roughly \$40,000 per year.

Kelly Anderson asked how many months of service the \$60,000 request would cover.

David Axtell responded that this would be an initial, 12-month contract.

Kelly Anderson asked for confirmation that this was an assessment tool to assess all other cyber tools.

David Axtell responded that in addition to assessment and inventory, this tool does crowdsourcing for the users of the tool to share their experiences more easily. Mr. Axtell used the Solar Winds incident as an example and explained that this tool would have allowed outreach to agencies within a matter of minutes or hours rather than days in order to identify and communicate and coordinate the corrective action needed.

Rachel Skidmore, Las Vegas Metropolitan Police Department, explained her request for a secondary technical response vehicle in the amount of \$350,000 that would be a statewide deployable asset as the TSS section is regularly outside of the jurisdiction of Las Vegas. Sustainment for this project would not be borne by the grant, but by LVMPD. Ms. Skidmore explained that this is not a scalable request--it is an all-or-nothing request. Ms. Skidmore further indicated that the dollar volume allocated is 100 percent in intelligence and information sharing as it provides rapid response information for incident commanders and those that are managing the department operation center.

Kelly Echeverria asked for information on what having a second such vehicle would do for LVMPD.

Rachel Skidmore indicated that the vehicle already owned has been a success but the single point of failure with it is a lack of redundancy. Ms. Skidmore further indicated that this was requested last year but the request was withdrawn due to limited available funds.

Sergeant Brad Cupp, LVMPD, indicated that this vehicle provides the department the ability to cover multiple events separated by a distance without compromising operations in the Las Vegas Valley as well to expand the network coverage for a larger scale event than can be done with this vehicle. Sergeant Cupp further indicated that because of the technology on board this vehicle, it integrates with not only other TRV vehicles but with the public safety camera systems that have been deployed through the public safety camera program in Las Vegas, and will seamlessly integrate with the city-wide wireless mesh build out and the UAS program already underway for Fiscal Years 2019 and 2020.

Chair Fogerson questioned why this project was listed as a State Homeland Security Project rather an UASI project, and was there an option to move it to UASI.

Rachel Skidmore explained that this project was strategically put on the SHSP this year so that it is a deployable asset that can be used throughout the state.

Chair Fogerson indicated that UASI items are also statewide assets because of federal dollars. Next Chair Fogerson asked for someone on the line from DPS training to discuss the request regarding Active Shooter Response and Preparedness Training, and confirmed with Kelly Anderson that all grant applicants were required to appear at today's meeting.

Kelly Anderson confirmed that all were notified.

Rachel Skidmore asked about moving the University of Nevada Las Vegas (UNLV) program to the SHSP funding stream but indicated that she did not see them on the call or their line item listed, and questioned if that would be added as an agenda item.

Kelly Anderson indicated that it could likely be funded under urban area and explained that UNLV had confirmed that those assets would not leave that jurisdiction.

Chair Fogerson asked again for a person from Nevada Department of Public Safety Training Division to discuss their grant proposal. Hearing none, Chair Fogerson next asked Kelly Anderson if there had been a situation before where a grant requestor did not show up to NRAC and what had been protocol in this situation in the past.

Kelly Anderson responded that if there was no speaker after being provided ample time to appear, the project has been pulled and zeroed out.

Chair Fogerson called one more time for a response. Receiving none, Chair Fogerson confirmed with Kelly Anderson one more time on the record that everyone had been notified of today's meeting.

Kelly Anderson confirmed that everyone had been notified.

Chair Fogerson reopened agenda item 9 based on Attorney General Ladich's suggestion that reopening the item was at the Chair's discretion, Corporal Nealer's (phonetic) technical difficulties in entering the meeting, and Vice-Chair Samuels agreement to reopen.

Corporal Nealer indicated that the goal for this project is to further enhance the state's ability to improve the protection of soft targets, crowded places, by giving officers the advanced training and the ability to be able to rapidly diagnose an active-shooter scene while effectively and efficiently neutralizing or eliminating the threat in order to save civilian lives and minimize damage to property, a project that would be utilized in both urban and rural Nevada. The training would be available for new cadets going through the Academy at the training division as well as in-service training across the six TPS divisions and 17 counties. In addition, outside agencies would be incorporated to foster and enhance the relationships across the various law enforcement agencies across Nevada and would further the state's ability to project soft targets through rapid response and deployment to an active-shooter event.

Jeanne Freeman asked for clarification of the purchases and equipment requested in the budget and how that ties into the enhancement and the training associated with active-shooter scenarios. Ms. Freeman further questioned whether trained responders would be asked to bring their own equipment.

Corporal Nealer indicated that all the requests for the training scenario were safety-related and that no live ammunition would be included. Corporal Nealer further indicated that he did not yet know what the cost for simmunition (phonetic) rounds would be as they had not yet been used in this type of scenario. For that reason, Corporal Nealer reported that he was unsure if the grant would need to be sustained going forward but to mitigate that, outside agencies would likely be asked to provide their own simmunition.

Jeanne Freeman asked about the possibility of funding through other sources than the SHSP.

Corporal Nealer explained that the state budget had been cut, and as such, this equipment would constitute a large ask of the state and the likelihood of getting approved was lower than going through the HSGP. Corporal Nealer further indicated he was unaware of other funding programs geared specifically toward active-shooter situations.

Rachel Skidmore questioned the level of coordination and collaboration that had been done with entities in Clark County based on the fact that LVMPD MACTAC section has procured several of these items and hosts the regional trainings and regional collaboration as well as the joint trainings with CCFD.

Sergeant Dawn Avilla, Academy Commander, indicated that they have their own trooper who is assigned to the Las Vegas Metro team and has done the training at TRC. The issue at hand is the distance and the travel costs and in order to sustain that type of training for Northern Command and the rurals necessitates having the materials needed on-hand.

Rachel Skidmore asked for confirmation that the 40 to 50 sets of turtle gear and Sims would be deployed around the state depending on training location.

Sergeant Dawn Avilla confirmed that this was correct.

Kelly Echeverria asked for explanation of the IWTS.

Corporal Nealer indicated that the IWTS is the Inflatable Wall Training System, a crucial part of the request in that it allows the creation of a portable simmunition safe house that can be used indoors or out.

Kelly Anderson indicated that the budget needs to be written out in more layman-friendly terms for the sake of non law enforcement individuals, and also indicated that vendors need to be removed as they cannot be preselected. Ms. Anderson further explained that DHS is strict on simmunition and will require a secondary round of approvals for simmunitions if the project is funded. Ms. Anderson also questioned if the PPE helmets, throat protectors, groin protectors will be used for simmunitions or will be deployed outside of training.

Corporal Nealer confirmed that they will be used strictly for the force-on-force with simmunitions.

Chair Fogerson asked if Corporate Nealer had reached out to other counties who use the hot, warm, and cold zone approach in Nevada.

Sergeant Avilla indicated that training takes place up at the NNLEA and that they are doing their best to work with Northern Command but that COVID has become an enormous obstacle in getting people to come out and train. Sergeant Avilla confirmed that Douglas County did all the training originally, but indicated that the director's push is to ensure that both Northern Command and Southern Command are training identically in their academies, hence the move from only alert training to MACTAC training.

10. Discussion of Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) Project Proposal Funding and Modifications -- (Discussion/For Possible Action)

Chair Fogerson indicated that the Committee could discuss the project proposals and discuss total grant funds requested through the SHSP project proposal submission.

Melissa Friend, DEM, indicated that the public alerts and warnings can be dropped down by approximately \$20,000.

Chair Fogerson reiterated that DEM would give up \$20,000 in funds and that NIMS would give up \$7,600 in funds and asked if anyone else could reduce funds. Chair Fogerson further informed the Committee that when de-obligated funds come back and are submitted, he and Co-Chair Samuels would then use the ranked order to make decisions on which of the unfunded projects would be funded.

Jeanne Freeman requested that projects be identified by the NRAC ID to help the Committee.

Kelly Anderson confirmed that Project number 8 would take a \$20,000 reduction, and that the project reduced earlier was Project number 11.

Noah Boyer indicated that Project ID 347120, the APR CBA project, could scale back 50 percent to \$100,000.

Corey Solferino indicated that the NRAC project, ID number 346853, Project number 4, could be reduced by \$25,000 to the tier 2 request.

James Cox indicated that NRED ID number 15, Project ID number 347117, the cyber project, could be scaled down \$40,000 to \$132,104.

Jeanne Freeman requested clarification on NRAC ID number Project 23, proposal ID 345789, citing that during the presentation it was indicated that the funding could be cut in half and the fee removed.

Chair Fogerson asked if the UNR police sergeant was still on the line. Because he was not, Chair Fogerson invoked executive privilege and cut the proposal in half as had been discussed earlier in the meeting, bringing the cost to approximately \$93,521.50.

Mary Ann Laffoon indicated that Project number 2, Elko County CERT could be reduced by \$6,731 -- \$1,731 in travel and \$5,000 in contractor, for a total request of \$58,099.

Chair Fogerson indicated that this was not necessary as the CERT program does not cost a lot.

Mary Ann Laffoon indicated that there was travel money from the previous year that had not been used and indicated her willingness to cut the funding to try and fund as many projects as possible.

Kelly Echeverria indicated that Washoe County could cut \$10,000 from the COOP sustained project, Project number 3.

Kelly Anderson indicated that NRAC was still in the red by \$289,580.49.

11. Ranking of Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) Project and Budget Proposal Presentations for Strategic Capacities to be Maintained (SCTBM) with Funding Increases from FFY 2020 SHSP -- (Discussion/For Possible Action)

Chair Fogerson indicated that this agenda required the use of handout page Group 2, the ranking sheet for both voting and non-voting members.

Chief Dave Patterson asked for confirmation on whether the NIMS proposal should be moved out of group 2 for ranking given that it did not increase.

Chair Fogerson recommended that all committee members rank the NIMS proposal number 1 rather than removing it and having to email new forms.

Rachel Skidmore indicated that this could be a legal issue given that Committee members were not allowed to be told how to vote.

Chair Fogerson confirmed that this was not a voting process, but a ranking process.

Jeremy Hynds indicated that crossing out the NIMS proposal might be easier.

Chair Fogerson confirmed that this would work fine, as well.

Karen Hall then called roll for everybody's rankings, which were as follows:

Voting members:

Andy Ancho:	6, 5, 2, 4, 3, 1
Roy Anderson:	5, 3, 2, 6, 4, 1
Travis Anderson:	1, 2, 3, 5, 6, 4
Noah Boyer:	5, 6, 4, 1, 3, 2
Elizabeth Breeden:	6, 5, 4, 3, 1, 2
James Chrisley:	3, 4, 1, 6, 5, 2
Jason Danen:	5, 3, 2, 6, 4, 1
Cassandra Darrough:	6, 5, 4, 3, 1, 2
Bob Dehnhardt:	6, 2, 5, 3, 4, 1
Kelly Echeverria:	6, 3, 4, 5, 2, 1
Jeanne Freeman:	4, 5, 1, 3, 6, 2
Erick Holt:	5, 3, 2, 4, 6, 1
Jeremy Hynds:	1, 3, 2, 5, 6, 4
Mary Ann Laffoon:	4, 3, 1, 5, 6, 2
Chris Lake:	1, 5, 2, 3, 6, 4
Caroline Levering:	1, 2, 5, 3, 4, 6
Ryan Miller:	2, 1, 5, 3, 6, 4
Tennille Periera:	3, 1, 2, 6, 5, 4
Shaun Rahmeyer:	1, 2, 3, 4, 5, 6
Misty Robinson:	1, 2, 3, 5, 6, 4
Rachel Skidmore:	1, 2, 4, 3, 5, 6

Corey Solferino: 3, 4, 5, 1, 6, 2
Malinda Southard: 5, 2, 1, 3, 6, 4
Cary Underwood: 1, 2, 5, 4, 3, 6
Mike Wilson: 1, 2, 5, 4, 6, 3
Billy Samuels: 1, 2, 5, 3, 4, 6
Chair Fogerson: 2, 1, 3, 4, 6, 5

Non-voting members:

Melissa Friend 5, 4, 2, 1, 3, 6
Selby Marks: 2, 1, 4, 5, 6, 3

12. Ranking of Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) Project and Budget Proposal Presentations for New and Enhanced Project Proposals -- (Discussion/For Possible Action)

Chair Fogerson indicated that this is ranking Federal Fiscal Year 2021 Homeland Security Program Project and Budget Proposal presentations for new and enhanced project proposals, Group 3 form, ranking from 1 to 11 using the same system as on the previous agenda item.

Jason Danen asked if it was possible to project the rankings at full screen.

Karen Hall enlarged the screen, then called roll for everybody's rankings, which were as follows:

Voting Members:

Andy Ancho: 1, 2, 4, 3, 10, 5, 6, 8, 7, 9, 11
Roy Anderson: 3, 1, 7, 2, 10, 5, 6, 8, 4, 11, 9
Travis Anderson: 2, 8, 1, 4, 10, 9, 3, 11, 6, 7, 5
Noah Boyer: 1, 4, 2, 7, 6, 5, 3, 10, 8, 9, 11
Elizabeth Breeden: 8, 1, 2, 7, 3, 10, 4, 5, 6, 11, 9
James Chrisley: 2, 6, 8, 3, 10, 1, 4, 7, 9, 5, 11
Jason Danen: 10, 7, 8, 5, 6, 3, 4, 1, 2, 9, 11
Bob Dehnhardt: 1, 5, 4, 2, 7, 8, 6, 3, 9, 11, 10
Kelly Echeverria: 2, 1, 3, 6, 9, 5, 4, 8, 7, 10, 11
Jeanne Freeman: 2, 6, 5, 3, 4, 1, 8, 10, 11, 7, 9
Eric Holt: 2, 7, 8, 1, 10, 4, 6, 9, 11, 5, 3
Jeremy Hynds: 4, 2, 1, 7, 8, 3, 6, 10, 5, 9, 11
Mary Ann Laffoon: 1, 7, 5, 2, 9, 6, 4, 8, 3, 10, 11
Chris Lake: 2, 1, 5, 3, 4, 6, 8, 10, 11, 7, 9
Caroline Levering: 1, 11, 10, 2, 4, 6, 5, 9, 3, 7, 8
Ryan Miller: 2, 5, 1, 3, 4, 7, 5, 11, 9, 8, 10
Tennille Periera: 2, 1, 8, 6, 5, 4, 3, 11, 10, 9, 7
Shaun Rahmeyer: 1, 6, 5, 2, 7, 3, 10, 11, 8, 9, 4
Misty Robinson: 1, 2, 5, 4, 11, 9, 6, 8, 3, 7, 10
Rachel Skidmore: 10, 5, 11, 9, 2, 3, 4, 7, 6, 1, 8
Corey Solferino: 1, 5, 2, 3, 8, 6, 7, 10, 4, 9, 11
Malinda Southard: 1, 4, 8, 2, 5, 6, 7, 9, 3, 11, 10

Cary Underwood: 4, 11, 6, 2, 5, 3, 9, 10, 8, 1, 7
Mike Wilson: 2, 5, 6, 4, 3, 7, 9, 11, 10, 1, 8
Billy Samuels: 6, 3, 1, 7, 5, 2, 9, 8, 10, 4, 11
Chair Fogerson: 4, 1, 6, 3, 9, 2, 8, 10, 5, 11, 7

Non-voting members:

Melissa Friend: 7, 4, 8, 10, 1, 2, 3, 6, 5, 9, 11
Selby Marks: 1, 4, 3, 5, 6, 2, 7, 11, 9, 10, 8

Chair Fogerson called for a half-hour lunch break at 1320 with a return time of 1350 while the staff compiled and emailed the numbers to Committee members.

13. Review and Voting on Federal Fiscal Year (FFY) 2021 State Homeland Security Program (SHSP) Project Recommendation to the SAA -- (Discussion/For Possible Action)

Chair Fogerson called the meeting back to order at 1:50 p.m.

Prior to calling roll, Karen Hall indicated that the ranking information had been sent to the list of members. Ms. Hall confirmed the presence of a quorum.

Chair Fogerson indicated that the voting members would now vote to recommend a list of grant projects for funding to the Nevada Commission on Homeland Security Committee on Finance, to the Nevada Commission on Homeland Security, and to the State Administrative Agency Agents.

Kelly Anderson shared her spreadsheet with the voting rankings on projects and explained the programs were ranked as follows:

For Group 2:

- 1 = Nevada Threat Analysis
- 2 = SWIC
- 3 = SNCTC, SHSP sustained under LVMPD
- 4 = Washoe County Sheriff's office Cyber maintained
- 5 = Tahoe-Douglas Bomb Squad
- 6 = TRIAD Hazmat Reno

For Group 3:

- 1 = Department of Administration, \$60,000 for FIPS
- 2 = NetFlow Intrusion for the Secretary of State
- 3 = Homeland Security Program Assistance for Washoe County
- 4 = Nevada Division of Emergency Management on NIMS Competitive
- 5 = Washoe County Sheriff's Office for maintain NREC
- 6 = Washoe County Sheriff, SCBAs
- 7 = Moapa Valley Fire on mass casualty
- 8 = Department of Administration EITS, cyber tool tracking
- 9 = LVMPD TAS vehicle

10 = Board of Regents, Western Nevada College Physical Security

11 = Department of Public Safety's Active Shooter

Kelly Anderson reported that the red line would be cutting out the Department of Public Safety's 280,144.30, after which reductions of 9, 436.19 would need to be reduced in order to balance.

Jeanne Freeman asked Kelly Echeverria about her indication earlier the Homeland Security Program Assistant could take a roughly \$9,000 cut.

Kelly Echeverria indicated that this was dependent upon the COLA (Cost of Living Agreement) range and could land 9,000 short.

Rachel Skidmore indicated the ability to take a reduction on the LVMPD TAS TRV vehicle.

Bob Dehnhardt moved to advance the funding all of the projects, including the proposed cuts, with the exception of the DPS Training. Misty Robinson seconded the motion. Motion passed unanimously.

Chair Fogerson indicated that Kelly Anderson would next be working to get investment justifications. Chair Fogerson further indicated that the investment justifications would need to be reported back at the next meeting. Chair Fogerson also confirmed no need for a second meeting given that all Committee business was resolved in this meeting.

14. Public Comment -- (Discussion Only)

Chair Fogerson opened the second period of public comment for discussion. There was no public comment.

Jeanne Freeman asked if a second meeting was still needed.

Chair Fogerson also confirmed no need for a second meeting given that all Committee business was resolved in this meeting.

Roy Anderson thanked the chair and his staff for putting together a wonderful toolkit to accomplish all of this virtually.

Chair Fogerson commended Karen Hall and Kelly Anderson for their work and Sam Ladich for the necessary legal advice.

Misty Robinson echoed Roy Anderson's comment and informed the Committee that her title has now changed to Public Health Preparedness Supervisor.

15. Adjourn -- (Discussion/For Possible Action)

Chair Fogerson called for a motion to adjourn. A motion to adjourn was presented by Eric Holt, and a second was provided by Kelly Echeverria. All were in favor with no opposition. Meeting adjourned at 2:08 p.m.



Federal Emergency Management Agency
U.S. Department of Homeland Security

FY 2021 HSGP Investment Justification

NV - Las Vegas Urban Area



Portfolio Information

I.A – Portfolio – Overall Investment Justification

Describe how this portfolio of investments and projects addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR).

The following investment justifications (IJ) incorporate hazards faced within the Las Vegas Urban Area, including Nevadas (NV) greater Clark County, nearly 8,000 square miles. The focus of this years submittals concentrates on preventing, preparing for, protecting against, and responding to all threats. The combination of projects improves on the gaps found in the previous NV Threat and Hazard Identification Risk Assessment (THIRA) and the Stakeholder Preparedness Review (SPR) and includes lessons learned from our most recent activation of the emergency operation center. The IJ's presented here focus on the Federal Department of Homeland Security's priorities in the FFY 2021 NOFO to include Enhancing Cyber Security for local governments and law enforcement (LE); Enhancing Soft Target Security with a focus on requested equipment needed to respond to threats; Enhancing Information Sharing with a focus on Fusion Centers; Enhancing Information Sharing and Intel Sharing & Analysis by sustaining the Southern Nevada Counter Terrorism Center; Combating Domestic Violence Extremism with equipment and informational sharing; Addressing Emerging Threats include effective bomb squad response, Vapor Wake/Explosive Detection K9s, SWAT and Forensics; Operational Communication includes increased capacity of unified and coordinated operational structure across seven jurisdictions and twenty-two partner organizations; Community Resilience is comprised of necessary disaster preparedness training and exercises in LE, Fire, Emergency Management, Health and Medical Systems to ensure a coordinated response throughout the urban area; Public Information and Warning delivers coordinated, prompt, reliable and actionable information to the whole community using clear, consistent, accessible and culturally linguistically appropriate methods to effectively relay information regarding a threat or hazard; Operational Coordination span all the core capabilities of Operational Coordination, Communication, Public Information and Warning and Planning; Infrastructure Security projects intend to increase security to close the gaps around the soft target of clean and safe drinking water across this urban area and beyond. We believe these projects meet the requirement of Planning, Operations, Equipment, Training and Exercise (POETE) and the current assessment of current capability, sustainment and building capabilities.

Portfolio Information

I.B - Identify the amount and percentages of funding that will be dedicated to Management and Administration expenditures.

Program	Requested Amount	M&A Amount	M&A Percentage	Subtotal (Requested Amount + M&A)
UASI	\$4,987,500	\$262,500	5%	\$5,250,000

Investment #1

Investment Information - Investment #1

II.A Investment Name:IJ #1 - Enhance Cyber Security (7.5%)

II.B Investment Type: Cybersecurity Investment

I. Overview - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$394,780.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$339,330.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The Las Vegas Metropolitan Police Department (LVMPD) is the largest law enforcement agency in the state of Nevada. The LVMPD jurisdiction encompasses all of Clark County, Nevada. Within Clark County, there are multiple law enforcement agencies and government partners who utilize and rely upon LVMPD managed information technology (IT) resources. These IT resources play an integral role in sharing public safety information among partner agencies as well as protecting the community. The threat of a cyber-attack against local government agencies has increased dramatically as identified in the Nevada THRIA on page 8. In addition, Clark County EMS narcotic hypnotic-sedatives and analgesics control area which is secured by a smart key control system. Upgrading the system server and software will close loops potentially opened for cyber terrorist access, which CCFD could lose our access to narcotics to provide treatment to calls.

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$394,780.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: CCFD-EMS Cyber Enhancement Project

Project Description: "This project will upgrade our current narcotic control system to be a more secure system that will close loops of potentially for cyber terrorist access. Our current system is 21 years old and is at end of life and subject to malware and other attacks. The improvement in this system will have the benefit of potentially saving lives in Southern Nevada."

Funding Amount: \$394,780.00

Subgrantee: Clark County OEM

Grantee Type: Local Jurisdiction / Entity

Project Location: 89119

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Cybersecurity

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$55,450.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$55,450.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$394,780.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: LVMPD Cyber Security Program

Project Description: "The Las Vegas Metropolitan Police Department (LVMPD) is the largest law enforcement agency in the state of Nevada. The LVMPD jurisdiction encompasses all of Clark County, Nevada. Within Clark County, there are multiple law enforcement agencies and government partners who utilize and rely upon LVMPD managed information technology (IT) resources. These IT resources play an integral role in sharing public safety information among partner agencies as well as protecting the community. The threat of a cyber-attack against local government agencies has increased dramatically. The goal of this proposed project is to better target harden the largest Law Enforcement agency in the state of Nevada, LVMPD, by increasing our security posture to counter terrorism threats by utilizing established industry best practices. This will involve full-time dedicated cyber security professionals, supporting staff, ransomware protection, training, and additional technology. A major cyber incident at the LVMPD would not only impact our agency, it would impact over 40 federal/state/county/city partner agencies within the state of Nevada. The LVMPD Cyber Security Incident Response Team (CSIRT) committee has made several recommendations that will enhance the security of the LVMPD network and assist the LVMPD with following industry best practices with regard to cyber security and target hardening."

Funding Amount: \$394,780.00

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89106

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Cybersecurity

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$242,730.00	71.53%
Organization	\$0.00	0%
Equipment	\$96,600.00	28.47%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$339,330.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 1.)

Investment #2

Investment Information - Investment #2

II.A Investment Name:

IJ #2 - Enhance Protection of if Soft Targets / Crowded Paces (5%)

II.B Investment Type:

Soft Targets/Crowded Places Investment

I. Overview - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,176,442.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$647,862.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This investment justification addresses the gaps identified when it correlates to acts and threats of terrorism within the Nevada THRIA. The equipment in this grant will better prepare LVMPD to respond to acts of terrorism, specifically an active shooter event that has been seen historically. All of the equipment in this grant will better prepare LVMPD to respond to a threat regarding an active shooter as discussed in the threat portion of the THIRA on pages 5, 22, and 31 of the document. This also directly aligns with the capability target for operational coordination on page 44 of the THIRA as well. This too, directly correlates to the state SPR with regard to the Intelligence and Information sharing capability with the command vehicles, and operational coordination for the training aids and response. Based upon the Clark County and State of Nevada THIRA/SPR Mass Casualty incidents are a high-threat and hazard. Physical protective measures are identified as the way to prevent, protect and mitigate mass casualty incidents.

II. Project Management - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,176,442.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: LVMPD Multi-Coordinated Tactical Response

Project Description: "This grant directly supports LVMPDs coordinated tactical response to terrorism threats by procuring training aids, all terrain vehicles for rapid special event response, as well as simunition training gear and equipment to be able to increase LVMPDs posture to response to threats at soft targets and large crowds. The network build-out for the two listed mobile command vehicles will also enhance intelligence and information sharing for rapid decision making among first responders. As seen historically terrorism threats most frequently take place within soft targets, and crowded places such as special events. The outcome of this project is to procure the following items for LVMPD operational tactical response: UTVs, Trailers, Shields, Training aids, simunitions, breaching door, binoculars, adding network equipment to mobile command vehicles, turtle gear, and training aids. The end users receiving this equipment are the training, and operational teams that are critical when responding to an act of terrorism."

Funding Amount: \$1,176,442.00

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89106

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Coordination

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$647,862.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$647,862.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,176,442.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Mobile Vehicle/Pedestrian Barriers for Soft Target and Crowded Places

Project Description: "This new project aligns with the FY21 National Priority of enhancing the protection of soft targets and crowded places. City of Henderson seeks to secure the Las Vegas basin from terroristic threats and hostile vehicle attacks. Mobile Vehicle Barriers can be rapidly deployed by a single operator on roadways and hard surfaces to protect areas of mass gatherings, parades, stadiums, sports arenas, critical infrastructure, and special events in the Las Vegas Urban Area (LVUA). These barriers are designed and tested to channel or halt pedestrian or vehicle-borne traffic to protect crowded places, physical assets, and facilities."

Funding Amount: \$1,176,442.00

Subgrantee: City of Henderson

Grantee Type: Local Jurisdiction / Entity

Project Location: 89015

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$450,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$450,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ # 8 Operational Coordination - UASI	Sustain
2019	Operational Coordination Special Equipments - Requires DHS Special Approval	Sustain
2020	Operational Coordination	Sustain

II. Project Management - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,176,442.00

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: NSHE Special Event Security

Project Description: "University Police Services (UPD) is seeking to improve safety and security for events and venues with the purchase of a versatile vehicle barrier system which would reduce man-made risks, assist in securing entry-points, roadways, and perimeters, and sustain physical protection measures regularly used during special events to improve security. The rapid deployment, modular vehicle barrier system will provide pedestrian protection for the million+ visitors and 90,000 students, staff, and faculty attending the more than 450 events held annually (2018) throughout Nevada System of Higher Education (NSHE) properties in southern Nevada. The project's proposal will assist the Urban Area to sustain its high level of physical security measures, enhance community resilience, and significantly reduce risks associated with high profile events held throughout UPD campuses and jurisdiction and address vulnerabilities identified in the DHS MASA. Additionally, the project will serve as a counter-terrorism measure and standard security operations in support of regional community-wide events and critical incidents throughout the southern Nevada region, including locally throughout Clark County through existing mutual-aid agreements with partner agencies to protect critical infrastructure."

Funding Amount: \$1,176,442.00

Subgrantee: UNLV Police Services

Grantee Type: Local Jurisdiction / Entity

Project Location: 89154

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$78,580.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$78,580.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Operational Coordination Special Equipments - Requires DHS Special Approval	Sustain

(End of Investment # 2.)

Investment #3

Investment Information - Investment #3

II.A Investment Name:

IJ # 3 -Enhancing Info & Intelligence Sharing & Analysis & Cooperation w/ Federal Agencies (5%)

II.B Investment Type:

Information and Intelligence Sharing and Cooperation Investment

I. Overview - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$856,304.54

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$856,304.54

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This project is to sustain the Southern Nevada Counter Terrorism Center (SNCTC) which implements the cornerstone of the Department of Homeland Security's vision for protecting the Homeland. This network provides the conduit for the U.S. Intelligence Community to our partners by providing ground information to complement the intelligence streams. This ultimately supports the goal of exchanging information and intelligence which impacts all threats and hazards included within the Nevada THRIA.

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$856,304.54

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: SNCTC UASI Sustain

Project Description: "The National Network of Fusion Centers is the cornerstone of the Department of Homeland Security's vision for protecting the Homeland. This network provides the conduit for the U.S. Intelligence community to our partners by providing ground information to complement the intelligence streams. This ultimately supports the goal of exchanging information and intelligence. The network collaborates with state, local, and federal partners in an effort to deter, detect, prevent, and/or mitigate terrorism, hazards, and other criminal activity. This is for the protection of the citizens, visitors, and critical infrastructure of the state of Nevada and the United States. As a result of funding, the Southern Nevada Counter Terrorism Center (SNCTC) will be able to sustain current operations to meet the Fusion Center Baseline Capabilities / CoC's / EC's. The SNCTC is committed to intelligence and information sharing within the state, regionally, and nationally, to include FEMA Region IX. This project proposal further sustains our efforts to maintain necessary information streams throughout our state, and continue to operate as the DHS Primary Fusion Center for the State of Nevada."

Funding Amount: \$856,304.54

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89106

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$609,904.54	71.23%
Organization	\$0.00	0%
Equipment	\$246,400.00	28.77%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$856,304.54	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #1 Fusion Center - UASI	Sustain
2019	Operational Coordination Special Equipments - Requires DHS Special Approval	Sustain
2020	Operational Coordination	sustain

(End of Investment # 3.)

Investment #4

Investment Information - Investment #4

II.A Investment Name:

IJ #4 - Combating Domestic Violent Extremism (7.5%)

II.B Investment Type:

Standard Investment

I. Overview - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$475,580.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$156,080.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This combination of projects improves on gaps found in the 2020 Nevada THIRA/SPR in liaison activities across multiple agencies, procurement of robotic tactical platform for remote surveillance and communication, finally the ability to exchange information and intelligence. These projects sustain Nevadas ability to protect the homeland.

II. Project Management - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$475,580.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: SNCTC UASI Enhance

Project Description: "The National Network of Fusion Centers is the cornerstone of the Department of Homeland Security's vision for protecting the Homeland. This network provides the conduit for the U.S. Intelligence Community to our partners by providing ground information to complement the intelligence streams. This ultimately supports the goal of exchanging information and intelligence. The network collaborates with state, local, and federal partners in an effort to deter, detect, prevent, and/or mitigate terrorism, hazards, and other criminal activity. This is for the protection of the citizens, visitors, and critical infrastructure of the state of Nevada and the United States. As a result of funding, the Southern Nevada Counter Terrorism Center (SNCTC) will be able to sustain current operations to meet the Fusion Center Baseline Capabilities / CoC's / EC's. The SNCTC is committed to intelligence and information sharing within the state, regionally, and nationally, to include FEMA Region IX. This project proposal further sustains our efforts to maintain necessary information streams throughout our state, and continue to operate as the DHS Primary Fusion Center for the State of Nevada."

Funding Amount: \$475,580.00

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89106

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$156,080.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$156,080.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #1 Fusion Center - UASI	Sustain
2019	Fusion Center	Sustain
2020	Enhancing Information Sharing	sustain

II. Project Management - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$475,580.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Tactical Robotic Platform- SWAT

Project Description: "This purchase allows for continuation and enhancement of capabilities which are non-functional or at end of life via the existing robotic platform. The technological advancements and compact design can navigate small aisles such as those found on aircraft and public transportation systems. Upgraded articulators and optional wheels will provide increased stairclimbing ability. Enhanced communication system will allow the team to negotiate and potentially deescalate a situation remotely and provide critical information on the area of concern. Multiple breaching options will allow the robot to open doors that are locked, barricaded or potentially booby-trapped. The unit will support high-risk warrant services. Provided manufacturer training will allow in-house maintenance and repairs reducing robot downtime and additional repair cost."

Funding Amount: \$475,580.00

Subgrantee: City of Henderson

Grantee Type: Local Jurisdiction / Entity

Project Location: 89015

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$213,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$213,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ # 8 Operational Coordination - UASI	Sustain
2020	Operational Coordination	Sustain

II. Project Management - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$475,580.00

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Fusion Center Public Health Analyst

Project Description: "Southern Nevada Health District to maintain an FTE to be housed within the SNCTC to gather information related to a potential Biological attack or outbreak. Southern Nevada Health District is the lead agency for a Public Health incident within Clark County. This FTE will gather information related to any potential Public Health incidents that may be occurring or emerging within the US or Internationally. The Southern Nevada Health Districts PHP Analyst is a partnership between LVMPD, Southern Nevada's law enforcement agencies, and other community partner agencies housed in the SNCTC (fusion center). The PHP Analysts intelligence and information sharing duties is most closely related to the Single Resource, Type 4, Intelligence Analyst in FEMA's Resource Typing Tool. The NIMS Type 4 (basic) intelligence analyst researches and analyzes raw data, applies critical thinking and logic skills to develop sound conclusions and recommendations, and provides actionable public health intelligence to management in a cohesive and clear manner. This position brings a public health and healthcare perspective to intelligence and information sharing. Some milestones that need to be sustained through this investment includes analyst completion of DHS Intelligence and Threat Analysis training, public health inclusion in unified command within DHS Intelligence and Situation Room communities to monitor evolving threats to Nevada. The Public Health Analyst continues to serve as a public health subject matter resource to law enforcement and fusion center partner agencies regarding public health and healthcare infrastructure threats of interest."

Funding Amount: \$475,580.00

Subgrantee: Southern Nevada Health District

Grantee Type: Local Jurisdiction / Entity

Project Location: 89127

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Public Health, Healthcare, and Emergency Medical Services

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$106,500.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$106,500.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Control

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone

2018	IJ # 8 Operational Coordination - UASI	Initiate
2019	Fusion Center	Execute
2020	Operational Coordination	Control

(End of Investment # 4.)

Investment #5

Investment Information - Investment #5

II.A Investment Name:

IJ #5 - Addressing Emergent Threats (5%)

II.B Investment Type:

Emergent Threats Investment

I. Overview - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$656,450.45

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$500,000.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The combined three projects listed will focus on addressing emergent threats per the Nevada THIRA and SPR. These combined projects are a high priority core capability for the State of Nevada and include effective bomb squad response, Vapor Wake/Explosive Detection K9 project, SWAT and forensics. The immediate preservation of life and property is critical during a Chemical, Biological, Radiological, Nuclear and Explosive or Weapons of Mass Destruction event.

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$656,450.45

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: ARMOR CBRNE Enhancement - LVMPD - Robot

Project Description: "This grant application is to ensure and enhance the ability to provide operational capability enabling CBRNE Intelligence Collection and down-range surveillance capabilities within the Las Vegas Urban Area. The Digital microscope for the LVMPD Forensics Lab will increase the analysis capability and speed of Trace Analysis for the entire Southern NV region. LVMPD Trace Analysis will be able to increase response and ability in trace identification, measurement, and reporting for all law enforcement agencies in Southern NV. The efficient and effective analysis and identification of material in an investigation provides valuable information and intelligence as outlined in the THIRA to responding personnel and agencies allowing for the effective resolution and prosecution. ARMOR provides robotic support to Las Vegas, North Las Vegas, Henderson, and FBI Tactical teams, as well as CBRNE/WMD events. The large-frame robotic platform capability will replace a platform originally bought on UASI in 2004. This platform has been a staple of the CBRNE response network for Southern NV for the last 16 years. The performance of down-range surveillance, manipulation, and detection in high-risk situations has enhanced ARMOR's ability to respond to events throughout the region. In recent years, the large-frame robotic platform has been deployed to an average of 125 events annually. In alignment with the THIRA, this platform assists responders in providing a mobile intelligence collection, surveillance, screening, and detection asset without exposing personnel to the dangers prior to sufficient knowledge. The equipment requested will be maintained with the ARMOR Task Force located in the Las Vegas Urban Area. The ARMOR Task Force is chartered to respond to incidents throughout the state of Nevada and is a resource to all first responder agencies in Nevada."

Funding Amount: \$656,450.45

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89130

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$400,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$400,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Close Out

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ # 8 Operational Coordination - UASI	Sustain
2019	Fusion Center	Sustain
2020	Addressing Emerging Threats	Sustain

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$656,450.45

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: ARMOR CBRNE Sustainment - LVMPD

Project Description: "The purpose of this grant application is to sustain and maintain the ability to provide operational capability enabling intelligence collection and surveillance capabilities to the ARMOR operators (LVMPD, DPS, HPD, and NLVPD) for HAZMAT Incidents. The goal of the project is to continue to equip operators with the ability to enter a hazardous CBRNE environment with the appropriate level of PPE to ensure the safety of personnel. The warranties purchased will keep equipment in operational condition according to national standards to ensure the safe and precise identification of CBRNE materials. The purchase of SCBA tanks represent a phased approach to replacing SCBA tanks in inventory that have reached their end of service. The tanks being replaced have been in service for 15 years and can no longer be hydrostatted to ensure operation. ARMOR has 60 tanks that will all expire from service by 2024. This will allow the capability of LE personnel to be provided SCBA PPE in a CBRNE environment. The warranties and high technology equipment employed by the ARMOR unit is utilized with a variety of tools for detection and identification of CBRNE threats compounded with the availability of communications capability to the Incident Commander. By maintaining the efficiency and effectiveness of this capability, ARMOR will maintain the deployment capability to a multi-threat environment to provide real-time intelligence and information to incident commanders and support agencies. The warranties will be projected to ensure the technological capability of the Mobile ARIS, SAMpacks, RMX, Gemini, TruDefender, Hazmat ID Elite and MX908 depending on allocation of funding available. The equipment requested will be maintained with the ARMOR Task Force located in the Las Vegas Urban Area. The warranties requested will be used for equipment currently maintained by ARMOR in the Las Vegas Urban Area. The ARMOR Task Force is chartered to respond to incidents throughout Nevada."

Funding Amount: \$656,450.45

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89130

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$100,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$100,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2015	CBRNE (ARMOR LVMPD)	Close out
2018	IJ # 8 Operational Coordination - UASI	Sustain
2020	Addressing Emerging Threats	Sustain

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$656,450.45

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Las Vegas Bomb Squad Vapor Wake/Explosive Detection K9

Project Description: "This project will equip the Las Vegas Bomb Squad with Vapor Wake/Explosive Detection K9 and K9 Handler teams. This project will provide funding for the purchase/training for 4 Vapor Wake/Explosive Detection K9/Handler Teams. Project will also provide funding for the necessary modification of K9 transport vehicles for emergency heat alarms for protection of the K9 when stored/transported in vehicle. This project will support the Core Capability of Screening, Search, & Detection by providing the Las Vegas Urban area with 4 additional EDD K9 teams thus addressing the THIRA SPR's need for more K9 units. This project will be based in the Las Vegas Urban Area but is deployable statewide. This project will benefit all residents and visitors of Nevada while shoring up gaps in Explosive Detection K9 coverage of the Las Vegas Urban Area and surrounding counties."

Funding Amount: \$656,450.45

Subgrantee: City of Las Vegas

Grantee Type: Local Jurisdiction / Entity

Project Location: 89101

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$78,450.45	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$78,450.45	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ # 8 Operational Coordination - UASI	Sustain
2020	Operational Coordination	Sustain

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$656,450.45

All of the requested funding must be associated with specific projects.

Project # 4

Project Information - Project # 4

Project Name: HazMat/WMD Detection

Project Description: "This project will purchase 8 lightweight chemical detectors for use in the region by Las Vegas Fire and Rescue HazMat Type 1 HazMat Team. This project will replace 2 mercury monitors for use in the region by Las Vegas Fire and Rescue HazMat Type 1 HazMat Team. Both items have been previously funded by the UASI in 2011. This project will maintain capability by replacing units that are aging out. This replacement is supported in the SPR Environmental Response/Health and Safety, Functional Area- Hazardous Material Clean-Up, Approaches for Addressing Capability Gaps and Sustainment Needs section. The project will enhance capability by adding 4 lightweight chemical detectors to the equipment cache used by the Las Vegas Fire and Rescue HazMat Team."

Funding Amount: \$656,450.45

Subgrantee: City of Las Vegas

Grantee Type: Local Jurisdiction / Entity

Project Location: 89011

III.A - Project Alignment to Core Capability and Solution Areas - Project # 4

Primary Core Capability: Screening, Search, and Detection

Capability Building: Sustain

Deployable: Yes

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$78,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$78,000.00	100%

III.B - Project Baseline and Management - Project # 4

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #7 CBRNE/RAD - UASI	Sustain
2019	Chemical, Biological, Radiological, Nuclear, and Explosive & ARMOR	Sustain
2020	Operational Coordination	Sustain

(End of Investment # 5.)

Investment #6

Investment Information - Investment #6

II.A Investment Name:

IJ # 6 - Operational Communication

II.B Investment Type:

Standard Investment

I. Overview - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$56,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

In the 2020 State of Nevada THIRA identifies the significant threat and hazards with existing capabilities and gaps in the Urban Area. This project will improve the gap of operational coordination to improve our ability to meet the capability of establish and maintain a unified and coordinated operational structure across 7 jurisdictions and 22 partner organizations involved in the incident.

II. Project Management - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$56,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: CCFD Mobile CAD/Dispatch Consoles for Special Events

Project Description: "To enhance the capability of multi-agency operational coordination during large special event in the Urban Area; this equipment is intended to provide a web base mobile CAD dispatching that assist and improve the Unified Incident Command structure for multi agency response."

Funding Amount: \$56,000.00

Subgrantee: Clark County OEM

Grantee Type: Local Jurisdiction / Entity

Project Location: 89119

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Coordination

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$2,400.00	4.29%
Organization	\$0.00	0%
Equipment	\$53,600.00	95.71%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$56,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #3 Emergency Communication - UASI	Sustain
2019	Interoperable Communication	Build
2020	Operational Coordination	Sustain

(End of Investment # 6.)

Investment #7

Investment Information - Investment #7

II.A Investment Name:

IJ #7 Community Resilience Metropolitan Medical Response System (MMRS) & CERT Teams

II.B Investment Type:

Standard Investment

I. Overview - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$483,389.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The combined two projects meet the Nevada THIRA/SPR standard of community resilience. The goal of the first project is to maintain the Metropolitan Medical Response System (MMRS) and support the 2021 Nevada Commission on Homeland Security Strategic Capacities to be Maintained priority of Planning. The second project meets these standards by annually conducting over 40 training classes, and training over 700 people. The course covers disaster preparedness and local hazards; disaster medical operations; disaster psychology; fire safety and utility controls; light search and rescue operations; and how to recognize the signs of terrorism. The program also attends over 15 community events during the year and talks to people about how to prepare and hands out disaster literature. The program also conducts a day long full-scale exercise, to refresh and enhance CERT skills.

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$483,389.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Metropolitan Medical Response System (MMRS)

Project Description: "MMRS supports the integration of law enforcement, fire, emergency management, health, and medical systems into a coordinated response to a mass casualty incident caused by a WMD, an incident involving hazardous materials, an epidemic disease outbreak, or natural disaster. The focus of the program is to decrease morbidity and mortality, and to increase survivability, during those first critical hours following a disaster in the State of Nevada. MMRS enhances the response and management capabilities and improves the existing local operational systems of a community before an incident occurs. MMRS achieves this mission by creating an operational system at the local level intended to respond to and manage the first 24-96 hours of any event that creates mass casualties, or casualties requiring unique care capabilities, until State or Federal response resources become available. MMRS creates this operational system by developing plans, conducting training and exercises, and acquiring pharmaceuticals, personal protective equipment, and other specialized response equipment. MMRS primarily serves Southern Nevada; however, all assets are deployable."

Funding Amount: \$483,389.00

Subgrantee: City of Las Vegas

Grantee Type: Local Jurisdiction / Entity

Project Location: 89101

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Planning

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$135,200.00	57.48%
Organization	\$0.00	0%
Equipment	\$100,000.00	42.52%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$235,200.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #5 MMRS - UASI	sustain
2019	Mass Care Services - Mass Fatality, MMRS	Sustain

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$483,389.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Southern Nevada Community Emergency Response Team (CERT)

Project Description: "The Southern NV CERT program is administered by the City of Las Vegas and located in Clark County. It will benefit the entire state by training the residents of Southern NV to be the help until the help arrives which frees up first responders to go to more dire situations. It achieves this by annually conducting over 40 training classes, and training over 700 people. The course covers disaster preparedness and local hazards; disaster medical operations; disaster psychology; fire safety and utility controls; light search and rescue operations; and how to recognize the signs of terrorism."

Funding Amount: \$483,389.00

Subgrantee: City of Las Vegas

Grantee Type: Local Jurisdiction / Entity

Project Location: 89101

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Community Resilience

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$248,189.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$248,189.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #4 Citizen Corps CERT - UASI	Sustain
2019	Interoperable Communication	Execute
2020	Community Emergency Response Team CERT	execute

(End of Investment # 7.)

Investment #8

Investment Information - Investment #8

II.A Investment Name:IJ #8 Public Information and Warning

II.B Investment Type:Standard Investment

I. Overview - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$95,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

Public Information and Warning is defined as: Deliver coordinated, prompt, reliable, and actionable information to the whole community using clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate. This mass notification system is equipped to provide all services as described and we request it be extended another year. This project meets the Nevada THIRA standard.

II. Project Management - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$95,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Emergency Alerting Mass Notification

Project Description: "The City of Las Vegas has operated a mass notification system since 2005. The original system consisted of a locally-based server with out-of-area back-up capacity in the event a catastrophic emergency left the local system unusable. With the advent of cloud technology, the city has moved away from a local-based server to a subscription-based technology providing added assurance the emergency public information and warning capacity will exist when needed. Since the mass shooting attack in Las Vegas on 1 October 2017, local law enforcement, specifically the Southern Nevada Counter Terrorism Center, has learned more of what this existing system can provide, both from a Public Warning standpoint as well as an Intelligence and Information Sharing perspective. This increased interest in more frequent use of this system has created a requirement for the city to expand the current system capabilities from a per-unit usage system to an unlimited call, text, email system."

Funding Amount: \$95,000.00

Subgrantee: City of Las Vegas

Grantee Type: Local Jurisdiction / Entity

Project Location: 89101

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Public Information and Warning

Capability Building: Sustain

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$95,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$95,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Control

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Operational Coordination	Sustain

(End of Investment # 8.)

Investment #9

Investment Information - Investment #9

II.A Investment Name:

IJ #9 Operational Coordination

II.B Investment Type:

Standard Investment

I. Overview - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The State of Nevada THIRA/SPR has one capability target of operational coordination within 90 within minutes if an incident, establish and maintain a unified and coordinated operational structure across 7 jurisdictions within The State of Nevada. These programs span all the core capabilities; including those of Operational Coordination, Operational Communication, Public Information and Warning, and Planning; and provides for coordination and cooperation at all levels and for all types of disasters throughout the state.

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: CCFD-Office of Emergency Management Operational Coordination Maintenance

Project Description: "Sustain ability to maintain UASI's cloud based software for the 15 Video Conference Equipment purchased with this funding source; and Clark County's WEBEOC software modules for ARC GIS and Mapper Pro, which are utilized by multiple organizations within Clark County's Urban Area; Google Workspace software in the MACC for activation of the varies emergency support function (ESF) to enhance coordination efforts. These software applications increase the Urban Area's ability to meet the capability of operational coordination of the 7 jurisdictions with Southern Nevada and 22 partners organizations to support incident management, and increases our ability to collaborate with the State, and Federal Partners by providing a central collection point for information tracking, incident and resources management and deployment in effort to deter, detect terrorism, and protect citizens and visitors to Clark County."

Funding Amount: \$493,555.00

Subgrantee: Clark County OEM

Grantee Type: Local Jurisdiction / Entity

Project Location: 89119

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Coordination

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$33,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$33,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #3 Emergency Communication - UASI	closeout
2019	Operational Coordination- NIMS, IMT, WebEOC, MACTAC, EAS, Event Tracking	Sustain
2020	Operational Coordination	Sustain

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Clark County Fire Department/Office of Emergency Management MACTAC

Project Description: "The ability to training local responding agencies on the Multi-Assault County Terrorism Action Capabilities techniques in responds to a terrorism event will help them to save lives involved in this type of event. This project will ensure the Urban Area will be better prepared for this type of incident and improved the strategic capacity of operational coordination in Southern Nevada by unified and coordinated operational structure that integrates to all the critical stakeholders during an incident."

Funding Amount: \$493,555.00

Subgrantee: Clark County OEM

Grantee Type: Local Jurisdiction / Entity

Project Location: 89119

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Operational Coordination

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$42,938.00	83.48%
Organization	\$0.00	0%
Equipment	\$8,500.00	16.52%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$51,438.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ # 8 Operational Coordination - UASI	Sustain
2019	Operational Coordination- NIMS, IMT, WebEOC, MACTAC, EAS, Event Tracking	execute
2020	Operational Coordination	Sustain

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: CCFD-Office of Emergency Management EOC Enhancements

Project Description: "To keep Clark County's EOC prepared to respond to coordination of any incident in the Urban Area; County Office of Emergency Management is requesting this funding to continue to complete any maintenance and repairs to audio visual equipment and replace equipment as needed to maintain the EOC/MACC and the DOC to maintain it's ability to respond with effective coordination of the local community resources, recovery, information sharing, preparedness, mitigation."

Funding Amount: \$493,555.00

Subgrantee: Clark County OEM

Grantee Type: Local Jurisdiction / Entity

Project Location: 89119

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Operational Coordination

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$15,000.00	50%
Organization	\$0.00	0%
Equipment	\$15,000.00	50%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$30,000.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ # 8 Operational Coordination - UASI	enhance
2019	Operational Coordination- NIMS, IMT, WebEOC, MACTAC, EAS, Event Tracking	Sustain

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

All of the requested funding must be associated with specific projects.

Project # 4

Project Information - Project # 4

Project Name: CCFD Tunnel Rescue Project

Project Description: "This following investment encompasses, and addresses the capability of critical transportation with the recently completed underground tunnels which will ran between the Las Vegas Convention Center and the Las Vegas Strip resorts. The Las Vegas Convention Center and the Boring Company began construction on the tunnels in 2019 in the Convention Loop project to reduce the 15- minute walk across campus to 2 minutes through the tunnels. The projections for this project is to move 4000 people per hour in the tunnels; with a planned expansion of 10 miles of underground tunnels to Resort World and Encore Hotel. This project will enable CCFD to meet the requirements by OSHA to be a rescue team for any incident that may happen in the tunnel system."

Funding Amount: \$493,555.00

Subgrantee: Clark County OEM

Grantee Type: Local Jurisdiction / Entity

Project Location: 89119

III.A - Project Alignment to Core Capability and Solution Areas - Project # 4

Primary Core Capability: Operational Coordination

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$10,600.00	4.23%
Organization	\$0.00	0%
Equipment	\$240,000.00	95.77%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$250,600.00	100%

III.B - Project Baseline and Management - Project # 4

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

All of the requested funding must be associated with specific projects.

Project # 5

Project Information - Project # 5

Project Name: North Las Vegas Tactical Medic Program

Project Description: "The goal of this grant is to enhance the capability of the Las Vegas Valley to respond to a Multi-threat, All-Hazard incident requiring the deployment of highly trained and equipped Law Enforcement and Medical personnel and to reduce THIRA impact categories, "Fatalities" and "People Requiring Medical Care". The City of North Las Vegas and the surrounding communities in Clark County face a growing number of significant threats to their residents and critical infrastructure. These threats, inclusive of terrorist acts involving Weapons of Mass Destruction, natural disasters, violent crime and mass shootings require first responders to be prepared for any critical incidents that may occur in the region. Casualties in the hostile environment require timely evaluation, assessment, life-saving immediate treatment and removal. Prompt identification and management of severe hemorrhage is paramount to reducing mortality. The golden hour refers to the time period following a traumatic injury where prompt treatment will prevent death. RTF teams in incidents in the Las Vegas valley were deployed in actual events at approximately the 60-75 minute mark. The tactical medics will be staffed as an on duty unit available to respond 24 hours a day and would be able to deploy into the incident perimeter long before the golden hour expires. It is estimated that initial patient contact time would be cut in half when this team is deployed. This team will positively impact patient outcomes and viability. The team will be comprised of the NIMS typed resources Emergency Medical Technicians and Paramedics."

Funding Amount: \$493,555.00

Subgrantee: City of North Las Vegas

Grantee Type: Local Jurisdiction / Entity

Project Location: 89030

III.A - Project Alignment to Core Capability and Solution Areas - Project # 5

Primary Core Capability: Public Health, Healthcare, and Emergency Medical Services

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$40,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$40,000.00	100%

III.B - Project Baseline and Management - Project # 5

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

All of the requested funding must be associated with specific projects.

Project # 6

Project Information - Project # 6

Project Name: Southern Nevada Incident Management Team Sustainment

Project Description: "Sustain the ability to maintain and continue to enhance the capabilities of the Southern Nevada Incident Management Team. Clark County will strengthen it's multi-agency, multi-disciplinary membership by continuing the part time administrative position to assist with the develop of standard operating procedures, team exercise, team deployments, develop by-laws, mou's, maintain inventory and training records. Building additional capabilities for the Southern Nevada Incident Management Team will increase the operational coordination effectiveness in multi-agency response during a incident."

Funding Amount: \$493,555.00

Subgrantee: Clark County OEM

Grantee Type: Local Jurisdiction / Entity

Project Location: 89119

III.A - Project Alignment to Core Capability and Solution Areas - Project # 6

Primary Core Capability: Operational Coordination

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$53,300.00	85.97%
Organization	\$0.00	0%
Equipment	\$8,700.00	14.03%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$62,000.00	100%

III.B - Project Baseline and Management - Project # 6

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ # 8 Operational Coordination - UASI	Sustain
2019	Operational Coordination- NIMS, IMT, WebEOC, MACTAC, EAS, Event Tracking	Sustain

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$493,555.00

All of the requested funding must be associated with specific projects.

Project # 7

Project Information - Project # 7

Project Name: THIRA

Project Description: "The outcome of this project will allow for the UASI to issue a fully comprehensive report of what their capability gaps exist throughout their region, and those that they have been able to sustain, or grow. The completion of this project will also satisfy the requirements set forth by DHS/FEMA that states all states, territories and Urban Areas must address their gaps and capabilities. By identifying gaps throughout all phases of the project, the Urban Area is beginning the process of addressing those gaps that are found within their areas THIRA/SPR. The outcome of this project sustains the continued delivery of the statewide training, exercise, planning, and resource management programs needed to remain in compliance with federal NIMS requirements. These programs span all of the core capabilities; including those of Operational Coordination, Operational Communication, Public Information and Warning, and Planning; and provides for coordination and cooperation at all levels and for all types of disasters throughout the state. Services will be provided for all jurisdictions and agencies including state agencies, local jurisdictions, tribal governments, and on-governmental organizations. Maintaining NIMS compliance is necessary to ensure all organizations within the state remain eligible for Homeland security grant funding."

Funding Amount: \$493,555.00

Subgrantee: Department of Public Safety - Emergency Management & Homeland Security (HSGP, SHSP, UASI, NSGP Only)

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 7

Primary Core Capability: Planning

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$26,517.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$26,517.00	100%

III.B - Project Baseline and Management - Project # 7

Project Management Step: Plan

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Operational Coordination- NIMS, IMT, WebEOC, MACTAC, EAS, Event Tracking	Sustain
2020	Enhancing Information Sharing	Sustain

(End of Investment # 9.)

Investment #10

Investment Information - Investment #10

II.A Investment Name:

IJ #10 - Infrastructure Security

II.B Investment Type:

Standard Investment

I. Overview - Investment # 10

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$300,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

Clean, safe drinking water is one of the most important lifelines a community has, both before and after a catastrophic event. Drinking water distribution systems are increasingly vulnerable to interruption in service from a terrorist attack, extreme weather events, and aging water infrastructure. In the Nevada THIRA, water is listed as one of the six lifelines and a top priority. This project seeks to address the previously identified weakness by enhancing security measures to protect these soft targets.

II. Project Management - Investment # 10

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$300,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: North Las Vegas Water Infrastructure Security Upgrades

Project Description: "The goal of this project is to harden critical infrastructure targets by installing cameras, motion sensors, physical barriers, and water quality security measures at 20 water utility sites in addition to the NLV Fire Administration Building (FAB), which houses the NLV EOC. Water utility sites are increasingly becoming a target for both domestic and foreign terrorists due to their importance and relatively low security thresholds. The identified water sites are currently unprotected and located throughout the North Las Vegas jurisdiction. A January 2021 attack on the Oldsmar, Florida water treatment facility brought the importance of water security into the national spotlight. In the past 5 years the hub of NLV's water utility operation at Ft. Sumter has been routinely burglarized by numerous trespassers who have stolen vehicles and supplies. These examples demonstrate the lack of current security and the need to upgrade measures not only at the utility hub, but at the actual water reservoirs, wells, and treatment facilities to ensure the public's safety. Funding will also be used to add security cameras to the FAB/EOC. This was a specific vulnerability identified by DHS in a 2019 Infrastructure Survey Tool (IST) report. The system will integrate with the City's enterprise security system and provide much needed surveillance. The total projected cost for the security enhancements is \$800,000, and CNLV will be providing \$400,000 in local funding to leverage UASI dollars and expand the capacity of the security enhancement. The 245,000 residents who rely on the North Las Vegas water utility are the direct beneficiaries of this project, which safeguards their water lifeline and mitigates risks associated with a contaminated or eliminated water and sewer supply. This project also benefits our regional partners whose water system NLV would depend on if our own water system was compromised due to lack of security measures."

Funding Amount: \$300,000.00

Subgrantee: City of North Las Vegas

Grantee Type: Local Jurisdiction / Entity

Project Location: 89030

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Physical Protective Measures

Capability Building: Build

Deployable: No

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$300,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$300,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? Yes

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2017	MCI Vehicle - City of North Las Vegas - UASI	Close out
2020	Operational Coordination EOC	Sustain

(End of Investment # 10.)



Federal Emergency Management Agency
U.S. Department of Homeland Security

FY 2021 HSGP Investment Justification

NV - State Submission



Portfolio Information

I.A – Portfolio – Overall Investment Justification

Describe how this portfolio of investments and projects addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR).

The following investments address the hazards faced within the State of Nevada which includes Las Vegas Urban Area. NV has over 110,000 square miles, 17 counties and 27 federally recognized tribal nations. The State is unique because it is home to the largest counties in the US that covers a massive amount of land and the largest hotels in the world. The State is full of very unique and diverse needs when it comes to safety and security of our residents and visitors. The IJs focus on the DHS priorities including Enhancing Cyber Security focused on Election Security and Cryptography support projects to prevent and protect against cyber terrorism attacks that involve sabotage, coercion, or violence intended to cause damage, destruction or impairment to infrastructures and communication; Enhancing Protection of Soft Target/Crowded Places include necessary equipment for response to all threats and hazards where law enforcement needs to respond; Enhancing Info Sharing and Intel Sharing & Analysis combined projects include sustainment of the counter terrorism center and the fusion center to receive, analysis, disseminate and gather information to share intelligence with state, local, tribal and federal partners; Combating Domestic Violence Extremism includes upgrades to training and to outdated equipment that makes possible responses to incidents where HAZMAT/CBRNE trained staff are required; Addressing Emerging Threats comprises projects for the preservation of life and property during a CBRNE event; Community Emergency Response Teams combined IJs highlight the valuable role of citizens trained in basic response capabilities in the event of disasters and include community resilience, long term vulnerability reduction, logistics, supply chain management and mass care services across Nevada; National Incident Management System supports operational coordination/information between the State Emergency Operation Center, statewide jurisdictions and tribal partners; Operational Communication investment provides sustainment for the Statewide Interoperability Coordinator (SWIC); Mass Casualty project will fill gaps in capabilities of operational coordination; Access Control & Identity Verification address the access controls and identify verification capabilities. The projects focus the efforts on the top identified priorities for building Nevadas capacity to prevent, protect, mitigate, respond to and recover from terrorism and natural disasters.

Portfolio Information

I.B - Identify the amount and percentages of funding that will be dedicated to Management and Administration expenditures.

Program	Requested Amount	M&A Amount	M&A Percentage	Subtotal (Requested Amount + M&A)
SHSP	\$4,372,374	\$230,125	5%	\$4,602,499

Investment #1

Investment Information - Investment #1

II.A Investment Name:

#1 Investment Justification Enhanced Cyber Security - (7.5%)

II.B Investment Type:

Cybersecurity Investment

I. Overview - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$380,264.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$132,104.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

With the combined three projects listed Nevada will focus on Cybersecurity per the Nevada THIRA and SPR. These combined projects are a high priority core capability for the State of Nevada. These projects include NetFlow and intrusion detection system used for monitoring and analysis. Focusing on cybersecurity, intelligence, and information sharing. This will allow county election officials to improve and maintain the security of their public facing networks. Cryptography Support Project is to prevent and protect against cyber terrorism attacks that involve sabotage, coercion or violence intended to cause damage, destruction or impairment to infrastructure and communications. Finally, the Cybersecurity project (CSP) targets capability that implements and maintains procedures to detect malicious activity. It conducts technical and investigative-based countermeasures, mitigations, and operations against malicious actors to neutralize existing and emerging cyber-based threats. This is consistent with established protocols and law enforcement methods and involves planning, measuring, monitoring, analysis, and corrective action. This project continues to build existing capabilities and further allows an immediate response to Cyber Security Threat.

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$380,264.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Cybersecurity Maintain - Washoe County Sheriff's Office

Project Description: "Cybersecurity continues as one of the greatest threats to governmental agencies and infrastructure. Threats come from both external and internal sources. Cybersecurity is critical to identify and respond to terrorism. Nevada Commission on Homeland Security (NCHS) ranks Cybersecurity a number one priority. Information Technology (IT) resource threats include unidentified suspects, malicious data and /or physical disasters making systems unavailable. Malicious activity and data loss, monitoring, planning, responding to data disaster recovery are primary mission components. We aim to bridge the gap between cyber threat and cyber response capability through the purchase and implementation of software, hardware, and services; develop and implement activities and to identify threat events timely through continuous monitoring and corroboration. Washoe County Sheriffs Office (WCSO) dedicates personnel to investigate cyber related matters, cyber intrusion, and cyber intellectual property theft. WCSO partners with federal and state law enforcement combining resources and experience. It is the only fulltime law enforcement agency in Northern Nevada assisting with cybersecurity statewide and regionally. Cyber events involving security breaches usually rise to criminal acts. WCSO responds to and addresses threats and recovers critical data negatively affecting governmental infrastructure through digital data recovery by acquiring and providing resources to trained personnel."

Funding Amount: \$380,264.00

Subgrantee: Washoe County Sheriff's Office

Grantee Type: Local Jurisdiction / Entity

Project Location: 89512

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Cybersecurity

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$132,104.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$132,104.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: AUGUST 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #2 Cybersecurity	Close Out

2019	Cybersecurity	Control
2020	Enhancing Cyber Security (Election Security)	Initiate

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$380,264.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Cybersecurity FIPS 140-3 Cryptography Support Project - NV Dept of Admin

Project Description: "EITS in the Department of Administration is to install FIPS 140 cryptography services at the State Computer Facility in Carson City, NV to protect Department of Public Safety's technology infrastructure against cyber terrorism and malicious interference. Cryptographic modules are comprised of the hardware, software, and firmware performing encryption, authentication, digital signature, and key management services provided by the cryptographic module. More than web traffic, data streams are protected from cyber threat actors and state sponsored attackers gaining unauthorized access. The outcome includes installed tamper evident seals. Once enabled, system integrity checks, crypto algorithm checks, and other checks will be performed by the system. This implementation of a cryptographic module utilized within state security systems will protect sensitive information contained on critical infrastructure. The project implements the federal information processing standard (FIPS) security requirements for Nevada DPS CJIS Operations. It enables the data to be encrypted from storage to transport in full compliance with all U.S. Government requirements. Nevada's participating databases must comply with requirements for use of data encryption when storing and using sensitive data. CJIS databases are accessed by all levels of law enforcement and criminal justice agencies. The data cannot fall into the wrong hands and must be encrypted, as the intelligence loss could mean allowing cybercrime or other crimes to occur. The FBI's CJIS Division's mission is to equip law enforcement, national security, and intelligence community partners with the criminal justice information (CJI) needed to protect the U.S. while preserving civil liberties. CJIS monitors criminal activities in local and international communities using analytics/statistics provided by law enforcement, and their databases provide a centralized source of CJI to agencies around the country."

Funding Amount: \$380,264.00

Subgrantee: Department of Administration

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Cybersecurity

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$60,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$60,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Plan

Project Start Date: OCTOBER 2021

Project End Date: AUGUST 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$380,264.00

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Netflow and Intrusion Detection System Monitoring and Analysis - NV Secretary of State

Project Description: "The goal of this project is to increase the cybersecurity of county-based voter registration systems through the monitoring of an Intrusion Detection System (IDS), including netflow monitoring, of election system networks in the following Nevada counties: Churchill, Elko, Esmeralda, Eureka, Humboldt, Lander, Lincoln, Mineral, Nye, Pershing, Storey, and White Pine. The remaining five Nevada counties (Douglas, Lyon, Carson City, Washoe, and Clark) already have IDS and netflow monitoring and analysis available to them through funding provided by the U.S. Department of Homeland Security (DHS). IDS and netflow monitoring and analysis provide local governments with a near real-time automated process that identifies and alerts on traditional and advanced threats on a network, facilitating rapid response to cyber threats and attacks. IDS and netflow monitoring and analysis will enhance the cybersecurity capability of the Nevadas smallest counties as it relates to elections. Nevada is what is known as a bottom-up state, which means that each county election office maintains its own voter registration database. As evidenced by activity that occurred in other states in the lead up to the 2016 presidential election, voter registration databases are prime targets for identity thieves and those wishing to undermine democratic election processes. Unfortunately, many of Nevadas smallest counties do not have the technical expertise or financial resources to enhance their election systems network security by implementing a robust security apparatus."

Funding Amount: \$380,264.00

Subgrantee: State of Nevada Secretary of State

Grantee Type: Local Jurisdiction / Entity

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Cybersecurity

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$128,160.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$128,160.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #3 Cyber Security - NetFlow Intrusion	Close Out

2019	Cybersecurity	Control
2020	Enhancing Cyber Security (Election Security)	Sustain

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$380,264.00

All of the requested funding must be associated with specific projects.

Project # 4

Project Information - Project # 4

Project Name: Cyber Tool Tracking System for State of Nevada

Project Description: "This system would be created in a platform as a Service (PaaS). The cloud platform would be vendor provided as off the shelf software exists for the Cyber Tool Tracking System. The system is not an application that would be hosted on premise, but management of the system would be located in Carson City, NV in the Nevada Office of the CIO. The system will include statewide IT assets to be captured and improve the cybersecurity within the state. Recent attempts of both domestic and foreign state actors to compromise state systems including the SolarWinds cyberattack experience as well as Legislative activity for CIS Controls implementation of IT inventory controls have elevated the need for protections of IT assets. Detailed inventory tracking covering control systems and traditional IT systems can mean the difference between minutes versus days when assessing vulnerability risk. How quickly the response may be to a cyber threat is key to recovery. Reduction of manual efforts speeds up the execution of this recovery."

Funding Amount: \$380,264.00

Subgrantee: Department of Administration

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 4

Primary Core Capability: Cybersecurity

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$60,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$60,000.00	100%

III.B - Project Baseline and Management - Project # 4

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 1.)

Investment #2

Investment Information - Investment #2

II.A Investment Name:

#2 Investment Justification - Soft Targets / Crowded Places (5%)

II.B Investment Type:

Soft Targets/Crowded Places Investment

I. Overview - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$340,563.81

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$340,563.81

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

LVMPD TASS Tactical Response Vehicle- The requested vehicle would respond to all threats and all hazards where law enforcement needs to respond. This directly enhances intelligence and information sharing as well as operational coordination for real time response for all threats listed within the Nevada THIRA. Specifically, this would assist to close the gaps as it relates to the vulnerabilities on pages for an Active Shooter on page 5, a severe earthquake on page 11, the UASI shooter on page 22, the MCI listed on page 31 and finally the hazmat transportation threat on page 29. This grant will also address the capability target on page 46 specifically addressing intelligence and information sharing to enhance the flow of real-time data moving through to the fusion center, the incident commander, and the command post.

II. Project Management - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$340,563.81

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: LVMPD TASS Tactical Response Vehicle

Project Description: "LVMPD is seeking to build out a secondary Technical Response Vehicle (TRV). The first TRV was purchased in 2019 and has quickly proven to be an invaluable regional resource for a coordinated response to a terrorism or mass casualty event. Like the first TRV, this TRV will be self-contained and be capable of deploying a mobile ad hoc network (MANET) to provide real-time situational awareness to a command post or unified command in the event of a major incident. Using the mobile ad hoc network, the LVMPD Technical and Surveillance Squad (TASS) is able to deploy a variety of sensors on the network to include surveillance cameras, body worn cameras, and air-to-ground video links from a UAV or other type of aircraft even if no other infrastructure exists. The TRV serves as an aggregation point for the data and is capable of rebroadcasting the information to other command vehicles in the area and/or the Fusion Center. The secondary TRV eliminates the possibility of having a single point of failure and increases the ability for TASS to support multiple events should the need arise. Although this asset will be based in Las Vegas, it is mobile and can be deployed as needed anywhere within the state."

Funding Amount: \$340,563.81

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89106

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Coordination

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$340,563.81	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$340,563.81	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: AUGUST 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Bomb Squad - FBI Certified	Close out
2020	Operational Coordination	Build

(End of Investment # 2.)

Investment #3

Investment Information - Investment #3

II.A Investment Name:

#3 Investment Justification - Enhance Info Sharing and Intel Sharing and Analysis - 5%

II.B Investment Type:

Information and Intelligence Sharing and Cooperation Investment

I. Overview - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,428,715.86

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$1,428,715.86

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The combined projects include the sustainment of the Southern Nevada Counter Terrorism Center implementing the corner stone of the Department of Homeland Securities vision for protecting the homeland. By supporting the goal of exchanging information and intelligence it impacts all threats and hazards within the Nevada THIRA. The network collaborates with state, local, and federal partners to deter, detect, prevent, and/or mitigate terrorism, hazards, and other criminal activity for the protection of the citizens, visitors, and critical infrastructure of the state of Nevada and the United States. The NTAC project addresses identified gaps in the Nevada 2020 THIRA/SPR by identifying these areas of concern that include pandemic, active shooter, cyber-attack, earthquake, flood, and wildfire.

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,428,715.86

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Southern Nevada Counter Terrorism Center (SNCTC)

Project Description: "The National Network of Fusion Centers is the cornerstone of the Department of Homeland Security's vision for protecting the Homeland. This network provides the conduit for the U.S. Intelligence community to our partners by providing ground information to complement the intelligence streams. This ultimately supports the goal of exchanging information and intelligence. The network collaborates with state, local, and federal partners in an effort to deter, detect, prevent, and/or mitigate terrorism, hazards, and other criminal activity. This is for the protection of the citizens, visitors, and critical infrastructure of the state of Nevada and the United States. As a result of funding, the Southern Nevada Counter Terrorism Center (SNCTC) will be able to sustain current operations to meet the Fusion Center Baseline Capabilities / CoC's / EC's. The SNCTC is committed to intelligence and information sharing within the state, regionally, and nationally, to include FEMA Region IX. This project proposal further sustains our efforts to maintain necessary information streams throughout our state, and continue to operate as the DHS Primary fusion center for the State of Nevada."

Funding Amount: \$1,428,715.86

Subgrantee: Las Vegas Metropolitan Police Department

Grantee Type: Local Jurisdiction / Entity

Project Location: 89106

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$457,450.00	68.23%
Organization	\$0.00	0%
Equipment	\$213,020.75	31.77%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$670,470.75	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #1 Fusion Center	Close Out
2019	Fusion Centers	Control
2020	Enhancing Information Sharing	Execute

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,428,715.86

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Nevada Threat Analysis Center

Project Description: "The Nevada Threat Analysis Center (NTAC) is the Department of Homeland Security (DHS) recognized state fusion center with an Area of Responsibility (AOR) covering 16 of 17 counties (except Clark), with interests across the entire state (all state agencies and Tribal Nations) and the Office of the Governor. As a critical component of the United States homeland security and counter-terrorism enterprise and the National Network of Fusion Centers, the purpose of the Nevada Threat Analysis Center is to receive, analyze, disseminate, and gather information from and to share intelligence with state, local, tribal and federal partners in an effort to deter, detect, prevent and/or mitigate terrorism and other criminal activity. The funding requested is intended to sustain NTAC programs, operations, and staffing in accordance with the Fusion Center Baseline Capabilities, and Critical Operating and Enabling capabilities. NTAC utilizes HSGP funding to sustain critical capabilities aligned with the FEMA mission area Intelligence and Information Sharing, to operate an all threats, all hazards, including terrorism, fusion center. The capabilities include intelligence development, suspicious activity report (SAR) management, geographical information production, criminal case support and counterterrorism analytics, information sharing and holistic approaches to support the effective and efficient continuous execution of the intelligence cycle. The grant also funds the NTACs 28 C.F.R. Part 23 compliant criminal intelligence software application and database for managing tips, leads, and SARs. Grant funding to support four contract positions that include two intelligence analysts, a Fusion Liaison Officer Coordinator, and a Critical Infrastructure Program Coordinator is critical to NTACs ability to sustain baseline fusion center capabilities that directly support state, local and federal law enforcement, and homeland security efforts."

Funding Amount: \$1,428,715.86

Subgrantee: Department of Public Safety - Investigation Division

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$110,199.00	16.13%
Organization	\$439,986.56	64.4%
Equipment	\$71,225.00	10.42%
Training	\$61,834.55	9.05%
Exercises	\$0.00	0%
Total	\$683,245.11	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #1 Fusion Center	Close out
2019	Fusion Centers	Execute
2020	Enhancing Information Sharing	Initiated

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,428,715.86

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Washoe County Sheriff's Office Northern Nevada Regional Intelligence Center Maintain

Project Description: "Nevada State Comprehensive Emergency Management Plan threats occur in the Northern Nevada region and NNRIC will play a vital role in the intelligence gathering and distribution of information throughout the region. Majority of funding requested in this investment will be used to provide greater access to the intelligence gathering needed for investigations as well as sharing of the intelligence across jurisdictional boundaries. More robust searching platforms allow analysts the ability to quickly find, validate, and disseminate information across the state."

Funding Amount: \$1,428,715.86

Subgrantee: Washoe County Sheriff's Office

Grantee Type: Local Jurisdiction / Entity

Project Location: 89512

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Community Resilience

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$75,000.00	100%
Total	\$75,000.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Information & Sharing - Washoe County	Closing
2020	Enhancing Information Sharing	Executing

(End of Investment # 3.)

Investment #4

Investment Information - Investment #4

II.A Investment Name:

#4 Investment Justification - Combating domestic violent extremism (7.5%)

II.B Investment Type:

Standard Investment

I. Overview - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$476,304.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This project is to maintain the response capabilities of the Triad Regional Response Team by replacing aging monitoring equipment that is no longer supported by manufactures. The TRIAD strives to maintain the highest response level possible through planning, training, and appropriate equipment replacement. This enables for proper prevention, protection, mitigation, response, and recovery of risks within Washoe County and throughout the State. There are numerous Tier II sites within the County, along major roadways, railway, airport, and the waterways including Lake Tahoe and the Truckee River that could potentially have a release that would cause a catastrophic impact to the community, population, and the environment. Schools and other facilities also have materials that require such equipment to detect and accurately identify. There are many different substances that fall into these categories that require specialized equipment to detect, identify and provide vital information to responders, planners, officials, and the public. Hazmat release/chemicals are identified as a Threat of concern in the Nevada THIRA.

II. Project Management - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$476,304.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Washoe County/TRIAD CBRNE HazMat Monitor Replacement Project - TRIAD

Project Description: "The goal of the Washoe County TRIAD/ HazMat CBRNE is to continuing replacing the existing monitors and detectors that are aging and will no longer be supported in the future. The TRIAD Regional Hazardous Materials Team is the primary responder for Washoe County. It consists of over 100 personnel from Reno Fire Department Sparks Fire Department and Truckee Meadows Fire Protection District, that is capable of responding outside of the County and still be able to handle a level I incident within the local jurisdiction. The Team regularly responds to incidents where hazmat/CBRNE is located. With the expanding call volume and the rapid changes in technology, the TRIAD is in need of upgrading equipment and increase training of personnel in the future. With the increased threats against infrastructure, the increase transport of hazardous and CBRNE materials including radiological WIPP shipments, the increase in mass casualty incidents and the threats at special events, the Team is in need of this equipment to properly protect the public and to coordinate with other local and State agencies if needed."

Funding Amount: \$476,304.00

Subgrantee: City of Reno

Grantee Type: Local Jurisdiction / Entity

Project Location: 89501

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Coordination

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$476,304.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$476,304.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: AUGUST 2022

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Operational Communications	Execute

(End of Investment # 4.)

Investment #5

Investment Information - Investment #5

II.A Investment Name: #5 Investment Justification - Addressing Emergent Threats

II.B Investment Type: Emergent Threats Investment

I. Overview - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$350,570.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$350,570.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

Tahoe Douglas Bomb Squad: This project goes hand in hand with the active shooter component of the Threat and Hazard Identification and Risk Assessment (Nevada THIRA) and Stakeholder Preparedness Review (Nevada SPR). Bomb squad response to WMD's and active shooter incidents are essential to mitigate the threat of IED at these incidents. This project will allow the TDBS to have all response vehicles equipped with dismounted X-ray capabilities. The project will allow us to search and interrogate many suspicious items at incidents in a reasonable amount of time. TDBS also has one FBI level III Stabilization bomb technician that is responsible for communicating needs, objectives, and information at an IND (Improvised Nuclear Device) or RDD (Radiological Dispersion Device) WMD incidents. The investment in this project will allow us to quickly interrogate and diagnose the need for different tactics to neutralize the threat of these WMD's safely and with precision. The NOFO states that 5% of the funds will go this priority area for Addressing Emergent Threats, such as the activities of Transnational Criminal Organizations, open-source threats, and threats from UAS and WMD. Our bomb squad operations at WMD incidents falls under interdiction and disruption. Also Enhancing WMD and/or improvised explosive device (IED) prevention, detection, response, and recovery capabilities is the core use for the equipment in our project. Washoe County Sheriff - APR SCBA: Terrorism and Active Shooting events have seen a recent increase in threats and possible attacks. This proposal addresses the response to suspected incidents when they occur. The immediate preservation of life and property is critical during a Chemical, Biological, Radiological, Nuclear and Explosive or Weapons of Mass Destruction event and it is also critical to have the proper equipment for first responders that is in good condition and usable during these types of events. Washoe County Sheriff - Consolidated Bomb Squad Maintain: The Consolidated Bomb Squad is used in response to credible threats to conduct screening, search and detection operations of packages or items that could contain possible improvised explosive devices. The requested equipment would allow us to respond to suspected improvised explosive devices and conduct remote and render safe operations. The equipment would expand our capability to integrate bomb technicians into a tactical environment such as an active shooter type event.

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$350,570.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Tahoe Douglas Bomb Squad

Project Description: "This project would maintain and enhance the Tahoe Douglas Bomb Squad capabilities for X-ray interrogation and dismounted operations. The improvement of the digital X-ray technology allows the bomb squads to rapidly X-ray multiple devices with smaller amounts of pulses. This would allow teams deployed to move faster through an active shooter environment or WMD incident. If a IED was located the team would be able to render safe the IED through dismounted operations, faster, and more reliable that with our current equipment. This project would allow Tahoe Douglas Bomb Squad and Consolidated Bomb Squad to have the same capabilities, this would allow both squads work together in a mutual aid incident. Batteries would be interchangeable, dismounted teams would have continuity of equipment, and the familiarity of the equipment would allow the team members to work together independent of their squads. This would only enhance the interoperability of the 12 bomb technicians in the Reno/Tahoe operational area and throughout the State of Nevada. The Tahoe Douglas Bomb Squad has our core area of responsibility in Douglas County NV as well as our contract jurisdictions (State Legislature, Carson City NV, South Lake Tahoe CA) as well as our MOU's with Consolidated Bomb Squad in Washoe County NV. We also could and have been called upon to respond to incidents all over the state of Nevada through the Northern Nevada Bomb Technician Task Force and nationally as a FEMA Type I bomb squad."

Funding Amount: \$350,570.00

Subgrantee: Tahoe Douglas Fire Protection District

Grantee Type: Local Jurisdiction / Entity

Project Location: 89448

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$110,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$110,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #6 Bomb Squad	Close out

2019	Bomb Squad - FBI Certified	Close out
2020	Operational Coordination	Initiated

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$350,570.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Washoe County Sheriff's Office APR SCBA

Project Description: "The desired outcome for the Nevada Homeland Security Grant Program (HSGP) grant is to continue the effective and safe response to Chemical, Biological, Radiological, High-Yield Explosive and Nuclear (CBRNE) related terrorism. Currently Washoe County Sheriffs Office (WCSO) has Air Purifying Respirators (APR's) that are out of date and will not be suitable to use during any CBRNE related terrorism incident. The upgrades to the WCSO APRs will allow us to continue to focus on training, preparedness, and response capabilities. The HSGP funding will help provide the WCSO with new, updated, APRs. This will strengthen, the ability of WCSO personnel to safely respond, contain and rescue citizens involved in a CBRNE related incident. WCSO needs these APRs to sustain and strengthen CBRNE prevention, deterrence and response. Progress on the above objective will continue through applying funds to meet the needs for first responders. Equally, the grant will further develop prevention, response equipment capacity, and protective equipment. This component is key to equipping Nevadas Public Safety agencies with the appropriate equipment to adequately prepare for a CBRNE incident. Nevadas Public agencies, to include the WCSO will continue to need operational, current, APRs for Operational Coordination."

Funding Amount: \$350,570.00

Subgrantee: Washoe County Sheriff's Office

Grantee Type: Local Jurisdiction / Entity

Project Location: 89512

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$100,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$100,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Information & Sharing - Washoe County	Execute

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$350,570.00

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Washoe County Sheriff's Office Consolidated Bomb Squad Maintain

Project Description: "The Consolidated Bomb Squad based in Reno, Nevada covers an area of responsibility of over 27,500 square miles consisting of Humboldt, Pershing, Churchill, Storey and the second most populated county in the state, Washoe County. The Consolidated Bomb Squad is part of a Federal Task Force that responds to all of Northern Nevada and includes a small area in California. Our project outcome is to maintain and improve our operational effectiveness and expand our dismounted operational capabilities as well as operate in a Chemical, Biological, Radiological, Nuclear, and Explosives (CBRNE) environment on supplied air or self-contained breathing apparatus (SCBA). Additionally, this will address safety concerns by replacing outdated SCBA equipment currently used by the Consolidated Bomb Squad which encompasses Washoe County Sheriff's Office, Reno Police Department, and Sparks Police Department. In 2018 the Consolidated Bomb Squad began the process of replacing outdated x-ray equipment that is no longer supported by the manufacturer. This project request includes part of the scaled replacement plan. The requested digital x-ray system would allow for dismounted operation deployment to large scale events and would allow for x-ray capability to be integrated into the tactical environment and expand improvised explosive device (IED) interrogation capabilities. As the current IED threat has evolved squads have had to adapt to these ever-changing situations. The requested IED Electronic diagnostic and defeat equipment allows for expanded capabilities to address complex IED electronic circuitry and perform manual render safe techniques. Lastly, our project includes the purchase of a man portable robotic observation platform. This robot is capable of being deployed by one person and operated in a dismounted or tactical environment. This robot allows for first responders to conduct information gathering from a safe distance and allow for rapid intelligence in dynamic situations."

Funding Amount: \$350,570.00

Subgrantee: Washoe County Sheriff's Office

Grantee Type: Local Jurisdiction / Entity

Project Location: 89512

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: On-scene Security, Protection, and Law Enforcement

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$140,570.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$140,570.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #6 Bomb Squad	Execute
2019	Bomb Squad - FBI Certified	Execute
2020	Operational Coordination	Execute

(End of Investment # 5.)

Investment #6

Investment Information - Investment #6

II.A Investment Name: #6 Investment Justification Community Emergency Response Teams

II.B Investment Type: Standard Investment

I. Overview - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$155,611.83

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

WCSO Citizen Corps Program: The Nevada SPR and THIRA documents have highlighted the valuable role of citizens trained in basic response capabilities in the event of a major disaster impacting local communities. Current investments in CCP/CERT will have a positive impact on several of these capabilities. These capabilities include community resilience, long-term vulnerability reduction, logistics and supply chain management and mass care services. Continuing to sustain the investment made in Citizen Corps Programs such as Community Emergency Response Teams will enhance Nevadas overall preparedness and help to close gaps identified in multiple capabilities. Douglas County CERT: Douglas County Emergency Management and our LEPC desires to maintain our Citizen Corp CERT program serving our community. Our CERT consists of one coordinator, four team leaders, and currently 99 members. These members train the public on stop the bleed, see something say something and disaster preparedness. During a response, CERT is responsible to open evacuation centers, stand up a shelter for 72-hours, provide emergency scene responder rehabilitation, and respond to their neighbors during a major incident to reduce the burden on emergency responders. They serve the high tourism area of Lake Tahoe's Casino Corridor/Ski vacation, the Carson Valley, and are available to all partners in need. We have opened our initial class up to the Quad Counties and have provided incident rehab for Quad County agencies. Elko County CERT: Nevada THIRA and SPR has each year noted the value of trained citizens in case of emergencies/disasters in local communities. The CERT program provides a whole community approach to providing training and volunteer members with basic skills to provide volunteer opportunities and assists/support to many agencies, community, and to incidents that could impact our community or state in a culture of preparedness from an all-hazard approach.

II. Project Management - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$155,611.83

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Washoe County Sheriff's Office Citizen Corps Program Maintain

Project Description: "This Program will sustain fundamental Citizen Corps (CC) related programs and projects. The CCP projects associated with this program are concerned with training exercises and maintaining CCP volunteers and the awareness of the public in local communities related to all hazards. Through these projects, volunteers are equipped to assist themselves and others during emergencies. CCPs throughout the state continue to strive to include the special needs population in all aspects of CCP; from being a volunteer themselves to helping other volunteers better understand how to assist these diverse groups. Public awareness and outreach programs exist to ensure our citizens are kept aware of opportunities to be a part of Community Emergency Response Teams (CERT) and made aware of tools necessary to keep themselves, their families, and communities ready in case of disasters. Mile stones; continue to coordinate with local CCP's to maintain a Statewide focus and planning activities, establish/maintained local contacts to sustain and expand the CC volunteers within the community: Increase citizen participation; ensure the integration of children and individuals with disabilities access and functional needs into activities implemented with the local CCPs continue with ongoing training and outreach."

Funding Amount: \$155,611.83

Subgrantee: Washoe County Sheriff's Office

Grantee Type: Local Jurisdiction / Entity

Project Location: 89512

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Community Resilience

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$21,700.00	27.01%
Organization	\$49,920.00	62.13%
Equipment	\$8,733.00	10.87%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$80,353.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #5 Citizen Corps CERT	Closing
2019	Citizen Corp Program	Executing

II. Project Management - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$155,611.83

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Douglas County CERT

Project Description: "Douglas County Emergency Management and our LEPC desires to maintain our Citizen Corp CERT program serving our community. Our CERT consists of one coordinator, four team leaders, and currently 99 members. These members train the public on stop the bleed, see something say something and disaster preparedness. During a response, CERT is responsible to open evacuation centers, stand up a shelter for 72-hours, provide emergency scene responder rehabilitation, and respond to their neighbors during a major incident to reduce the burden on emergency responders. They serve the high tourism area of Lake Tahoe's Casino Corridor/Ski vacation, the Carson Valley, and are available to all partners in need. We have opened our initial class up to the Quad Counties and have provided incident rehab for Quad County agencies."

Funding Amount: \$155,611.83

Subgrantee: East Fork Fire

Grantee Type: Local Jurisdiction / Entity

Project Location: 89423

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Community Resilience

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$1,000.00	5.83%
Organization	\$12,655.00	73.75%
Equipment	\$3,004.83	17.51%
Training	\$500.00	2.91%
Exercises	\$0.00	0%
Total	\$17,159.83	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #5 Citizen Corps CERT	Sustain
2019	Citizen Corp Program	Executing
2020	Operational Coordination - CERT	Sustaining

II. Project Management - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$155,611.83

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Elko County CERT/Northeast Nevada Citizen Corps

Project Description: "The program will continue to build a resilient and better prepared community to assist the resiliency of Nevada from the Elko County area and surrounding counties and tribal jurisdictions that request training and outreach. CERT volunteers have the ability to able to assist themselves, families, friends and communities in emergencies and provide support to first responding agencies during emergencies and non-emergency events. CERTs train, exercise and maintain awareness in their community to all hazards as a whole community approach to be of benefit in times of need and build partnerships to enhance collaboration. CERT provides volunteer opportunities which provides a boots on the ground multiplier as well as a promotes more community awareness. The program has provided assists in past emergencies and incidents such as Ice storms, winter emergency, floods and the current pandemic. We are ready to partner with other agencies and community based groups in events to provide education, situational awareness, protective actions, community alerts, shelter set up/tear down, PODs, call centers, EOC support and preparedness programs."

Funding Amount: \$155,611.83

Subgrantee: Elko County Sheriff

Grantee Type: Local Jurisdiction / Entity

Project Location: 89801

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Community Resilience

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$55,000.00	94.67%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$3,099.00	5.33%
Exercises	\$0.00	0%
Total	\$58,099.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #5 Citizen Corps CERT	Sustaining
2019	Citizen Corp Program	Sustaining
2020	Operational Coordination - CERT	Sustaining

(End of Investment # 6.)

Investment #7

Investment Information - Investment #7

II.A Investment Name:

#7 Investment Justification -National Incident Management System

II.B Investment Type:

Standard Investment

I. Overview - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The combined NIMS projects will highlight the required priorities as addressed in the Nevada THIRA/SPR. This project provides sustainment for the NIMS Technology program which supports operational coordination/information between the State Emergency Operations Center, statewide jurisdictions, and tribal partners. The NIMS Technology program supports audio/video technologies, communications platforms, licensing requirements between all agencies, jurisdictions and tests/maintains these systems for reliability and function.

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: NIMS Technology Maintain

Project Description: "This project, as an investment for the maintenance of this program, is managed by the Technical Services Section of the Nevada Division of Emergency Management. Implementation is throughout the year and will be dependent on the requirements of the systems and their maintenance as well as the continuous integration of systems within statewide programs as required by their needs. The work is performed by the staff of the Technical Services Section (3) or will be outsourced as required if it exceeds the capabilities of the section."

Funding Amount: \$1,080,082.30

Subgrantee: Department of Public Safety - Emergency Management & Homeland Security (HSGP, SHSP, UASI, NSGP Only)

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Communications

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$21,100.00	56.87%
Organization	\$0.00	0%
Equipment	\$16,000.00	43.13%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$37,100.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #9 NIMS & Recovery	Execute
2019	NIMS	Execute
2020	NIMS	Execute

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Tribal NIMS

Project Description: "The outcome of this project sustains the continued delivery of the Tribal training, exercise, planning, and resource management programs needed to remain in compliance with federal NIMS requirements. These programs span all of the core capabilities; including those of Operational Coordination, Operational Communication, Public Information and Warning, and Planning; and provides for coordination and cooperation at all levels and for all types of disasters throughout the state. Services will be provided for all jurisdictions and agencies including state agencies, local jurisdictions, tribal governments, and non-governmental organizations. Maintaining NIMS compliance is necessary to ensure all organizations within the state remain eligible for Homeland Security grant funding."

Funding Amount: \$1,080,082.30

Subgrantee: Department of Public Safety - Emergency Management & Homeland Security (HSGP, SHSP, UASI, NSGP Only)

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Public Health, Healthcare, and Emergency Medical Services

Capability Building: Sustain

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$92,700.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$92,700.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #9 NIMS & Recovery	Initiate
2019	NIMS	Initiate
2020	NIMS	Initiate

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: DEM NIMS Competitive

Project Description: "This project enhances the continued delivery of the statewide training, exercise, planning, resource management, and technology programs needed to remain in compliance with federal NIMS requirements and build capacity and capability within Nevada. These programs span all of the core capabilities; including those of operational coordination, operational communication, public information and warning, and planning; and provides for coordination and cooperation at all levels and for all types of disasters throughout the state. Services will be provided for all jurisdictions and agencies including state agencies, local jurisdictions, tribal governments, and non-governmental organizations. Maintaining NIMS compliance is necessary to ensure all organizations within the state remain eligible for Homeland Security grant funding."

Funding Amount: \$1,080,082.30

Subgrantee: Department of Public Safety - Emergency Management & Homeland Security (HSGP, SHSP, UASI, NSGP Only)

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Operational Communications

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$64,655.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$64,655.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #9 NIMS & Recovery	Sustain
2019	NIMS	Sustain
2020	NIMS	Initiate

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

All of the requested funding must be associated with specific projects.

Project # 4

Project Information - Project # 4

Project Name: Homeland Security Program Assistant

Project Description: "This project provides support for the Washoe County Emergency Management and Homeland Security Program to assist in implementing the Nevada Commission on Homeland Security FFY21/22 priorities for the unincorporated County, Cities of Reno and Sparks, Pyramid Lake Paiute Tribe, Reno-Sparks Indian Colony, and associated Special Districts. This assistance will include sustainment of the Statewide initiatives such as Continuity of Operations (COOP), Recovery, and Public Information and Warning, as well as administrative and operational support for homeland security projects that affect the region. These new duties are the result of the creation of the Department of Homeland Security (DHS) and the steady creation of new laws and regulations over the past several years. After each major emergency, new directives and tasks have been enacted that affect workload. This project is based out of the Regional Emergency Operations Center and works closely with homeland security stakeholders throughout the State, meeting regularly with Northern, Southern, and Eastern counterparts to achieve the NCHS stated objectives. This project is essential to the success of the Washoe County region to sustain the capacity built over the last decade, meet the emerging resiliency projects, support regional and State stakeholders, as well as meeting the Nevada Commission on Homeland Security (NCHS) priorities and needs of our citizens."

Funding Amount: \$1,080,082.30

Subgrantee: Washoe County Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 89509

III.A - Project Alignment to Core Capability and Solution Areas - Project # 4

Primary Core Capability: Operational Coordination

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$75,000.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$75,000.00	100%

III.B - Project Baseline and Management - Project # 4

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Operational Coordination- COOP, Resiliency & Stop the Bleed	Sustain
2020	Operational Coordination	Sustain

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

All of the requested funding must be associated with specific projects.

Project # 5

Project Information - Project # 5

Project Name: Statewide COOP Washoe County

Project Description: "To sustain and maintain planning through continuity of operations (COOP) and continuity of government (COG) for agencies Statewide. This is a request to continue sustainment efforts and capabilities for this statewide project. During the initial phase of this project plans were developed for Counties, Cities, and Tribes throughout Northern Nevada. During Phase 2 of the project, sustainment began with Northern Nevada local government, while continuity plans were created for Clark County Metro to demonstrate the value of continuity plans for Southern Nevada terrorism preparedness, the City of Henderson, and the Moapa Tribe. The 3rd phase of the project completed additional State agencies and the City of Las Vegas. The 4th phase of the project is focused on the UASI jurisdictions of Clark County, Clark County School District, and the Southern Nevada Health District; and continued the efforts to ensure that participants are trained to update plans, have access to planning tools, and refine continuity plans in the State of Nevada. The 5th phase added North Las Vegas and the University of Nevada, Reno. Phase 6 developed Elko County and UNLV COOP plans. Phase 7 added Truckee Meadows Community College (TMCC) and Southern Nevada College (SNC). Phase 8 will include Las Vegas Paiute Tribe Health and Human Services (LVPT HHS) and Washoe County Human Services, Our Place Campus in addition to securing the continued use of the planning tool through September 2023. This phase will continue the project through the fiscal year 2023. This grant will fund the planning portal for 1.5 years. The portal continues to be available for all participants of the statewide program as long as this statewide grant project is maintained."

Funding Amount: \$1,080,082.30

Subgrantee: Washoe County Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 89509

III.A - Project Alignment to Core Capability and Solution Areas - Project # 5

Primary Core Capability: Planning

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$180,000.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$180,000.00	100%

III.B - Project Baseline and Management - Project # 5

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #9 NIMS & Recovery	Sustain
2019	NIMS	Sustain
2020	NIMS	Plan

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

All of the requested funding must be associated with specific projects.

Project # 6

Project Information - Project # 6

Project Name: Public Alerts and Warnings

Project Description: "This project provides sustainment of the currently operating Emergency Alert System (EAS) and provides for an enhanced Public Information and Warning Program to the public, managed within DEM. This project is in direct response to the DHS core capability of Public Information and Warning. This project provides a common platform for Nevada's Public Safety Officials to quickly send out alerts and warnings. Additionally, the projects within this investment produce and deliver a broad range of public information and warning messaging. This includes video content for social media platforms, state websites, TV and radio broadcast. This messaging will cover the threats and hazards to Nevada as identified in the THIRA. This messaging promotes education, and awareness of the five cornerstones in emergency management: prevention, protection, mitigation, response and recovery to both public and private sectors. DEM will collaborate and share all content developed within this investment to partners in all jurisdictions and Tribal Nations across Nevada. The end goal is to better prepare all of Nevada in the event of an emergency through comprehensive public information and warning."

Funding Amount: \$1,080,082.30

Subgrantee: Department of Public Safety - Emergency Management & Homeland Security (HSGP, SHSP, UASI, NSGP Only)

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 6

Primary Core Capability: Public Information and Warning

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$170,500.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$170,500.00	100%

III.B - Project Baseline and Management - Project # 6

Project Management Step: Execute

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #10 Public Information & Warning	Sustain
2019	Public Information and Warning	Sustain
2020	Public information and Warning	Sustain

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$1,080,082.30

All of the requested funding must be associated with specific projects.

Project # 7

Project Information - Project # 7

Project Name: DEM NIMS Maintain

Project Description: "The outcome of this project sustains the continued delivery of the statewide training, exercise, planning, and resource management programs needed to remain in compliance with federal NIMS requirements. These programs span all of the core capabilities; including those of Operational Coordination, Operational Communication, Public Information and Warning, and Planning; and provides for coordination and cooperation at all levels and for all types of disasters throughout the state. Services will be provided for all jurisdictions and agencies including state agencies, local jurisdictions, tribal governments, and non-governmental organizations. Maintaining NIMS compliance is necessary to ensure all organizations within the state remain eligible for Homeland Security grant funding."

Funding Amount: \$1,080,082.30

Subgrantee: Department of Public Safety - Emergency Management & Homeland Security (HSGP, SHSP, UASI, NSGP Only)

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 7

Primary Core Capability: Operational Coordination

Capability Building: Sustain

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$405,127.30	88.05%
Organization	\$0.00	0%
Equipment	\$55,000.00	11.95%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$460,127.30	100%

III.B - Project Baseline and Management - Project # 7

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2018	IJ #9 NIMS & Recovery	Close Out
2019	Operational Coordination- COOP, Resiliency & Stop the Bleed	Control
2020	Operational Coordination	Execute

(End of Investment # 7.)

Investment #8

Investment Information - Investment #8

II.A Investment Name: #8 Investment Justification - Communication

II.B Investment Type: Standard Investment

I. Overview - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$38,776.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This project provides sustainment for the Statewide Interoperability Coordinator (SWIC). The position is responsible for statewide communications governance, coordination, outreach and support. The Division of Emergency Management will review priorities as defines by the Nevada THIRA/SPR, AAR/IP, and incident-driven gaps to reduce the impacts on Nevada and be better prepared for any hazard. This position is responsible for reviewing, analyzing, and reducing gaps in our communications capabilities.

II. Project Management - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$38,776.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Operation Communication - SWIC

Project Description: "This project provides sustainment for the Statewide Interoperability Coordinator (SWIC). The position is responsible for statewide communications governance, coordination, outreach and support. They maintain the State Communications Interoperability Plan (SCIP), maintain involvement with local, state, regional and national committees and working groups, share information with tribes, counties and special districts, monitor grant performance, and continually evaluate communications plans and training throughout the state. This position is responsible for identifying and addressing communication gaps throughout the state."

Funding Amount: \$38,776.00

Subgrantee: Department of Public Safety - Emergency Management & Homeland Security (HSGP, SHSP, UASI, NSGP Only)

Grantee Type: Other State Agency (Non-SAA)

Project Location: 89701

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Communications

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$38,776.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$38,776.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Control

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2017	Communications - SWIC, Pyramid Radio, Tahoe Douglas Radio - SHSP	Sustain
2018	IJ #4 Emergency Communications	Sustain
2019	Operational Communication	Sustain

(End of Investment # 8.)

Investment #9

Investment Information - Investment #9

II.A Investment Name:

#9 Investment Justification - Mass Casualty

II.B Investment Type:

Standard Investment

I. Overview - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$27,965.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The 2020 THIRA for the State of Nevada identifies threats and hazards to which existing capabilities were measured. This project will fill the gaps in capabilities in the area of operational coordination between fire department and unified commands of responding agencies and law enforcement to a mass casualty events.

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$27,965.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Moapa Valley Fire Mass Casualty Project

Project Description: "The project outcome is to be able to provide initial lifesaving equipment, triage, and treatment of victims from any act of terrorism in the rural area of Clark County and surrounding areas until additional help can arrive from surrounding areas. Our main objective is to arrive on scene with equipment to be able to hand out trauma kits to victims of terrorism, triage and begin to treat victims based on triage criteria until help can arrive from outlining urban areas."

Funding Amount: \$27,965.00

Subgrantee: Moapa Band of Paiutes

Grantee Type: Local Jurisdiction / Entity

Project Location: 89021

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Coordination

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$27,965.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$27,965.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 9.)

Investment #10

Investment Information - Investment #10

II.A Investment Name: #10 Investment Justification - Access Control and Identity Verification

II.B Investment Type: Standard Investment

I. Overview - Investment # 10

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$93,521.50

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$93,521.50

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The project will address the Access Controls and Identity Verification capability target in the 2020 Nevada THIRA by enhancing physical protection of WNC, its assets, and all persons using WNC facilities by installing an access control and verification system for the main campus facility. The Nevada THIRA/SPR addresses COVID-19 (pg 39) and active shooters (pg 5) as two threats of the greatest concern to the state. Improving access controls will allow tracking of lock access and the ability to lock down the facility more efficiently in the event of an active school shooter, reducing standardized impacts of the number of people affected and potential fatalities. Additionally, WNC is used as an evacuation and emergency center in the event of terrorism or extreme circumstance, has MOUs in place with the State of NV for continuity of operations, and has been activated as an emergency operation center for COVID-19 response. Providing new locks to WNC will allow for reducing the following standardized impacts of the threat of COVID19: people affected and potential fatalities. Allowing a secure location to isolate and/or receive medical care in the event of an emergency like the COVID19 pandemic can reduce the impact of the threat by limiting the number of people affected from exposure or lack of medical treatment. This project will address capability gaps in all POETE areas as listed on pg. 61 of the 2020 Nevada SPR for gaps in Access Control and Identity Verification. A new system and procedures will be mapped and planned dependent on potential funding awarded, personnel will be hired to install the proper system, closing the organization gap, and new equipment will be acquired for continued use and maintenance, closing the equipment gap. Additionally, a capability gap is the need for training, as well as procedures for a new system. WNC administration will undergo training from the selected vendor once a specific system is selected. They will then develop written procedures and protocol for the system, and provide ongoing training to WNC staff, closing both the training and exercises gaps in the SPR. WNC is a vital part of NSHE and the community. Protecting all persons and property within these facilities, as well as maintaining a safe and secure evacuation location is critical to the areas safety, sustainability, and economic health.

II. Project Management - Investment # 10

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
SHSP	\$93,521.50

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Western Nevada College Physical Security

Project Description: "The goal of the proposed project is to improve access controls and identity verification of WNC facilities to enhance physical security, keep people and assets safe, and continue to be a reliable emergency location for the area. The proposed target-hardening activity will address the capability of Access Controls and Identity Verification by installing a new access and identity control/verification key system for all Western Nevada College Carson City campus facilities. The system will use a form of key card electronic access allowing for the tracking of building access on a minimum of 56 access points. The system will provide the ability to allow and restrict access electronically, instead of changing physical locks and replacing standard keys, a slow and costly process. The users and beneficiaries of this project are the staff and students of this higher education institution, citizens of the surrounding community, and the state of Nevada as a whole. The campus is vital to the health of the community and is used as an evacuation and emergency center in the event of terrorism or extreme circumstance. As the campus is located near numerous official state offices and facilities, having it serve as a safe and secure gathering/evacuation center would benefit the entire state of Nevada by serving as a resource for and/or protecting her elected officials. MOUs are also in place with the State of NV for continuity of operations. The geographic location of the project is Carson City, NV."

Funding Amount: \$93,521.50

Subgrantee: Board of Regents Police

Grantee Type: Local Jurisdiction / Entity

Project Location: 89557

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Access Control and Identity Verification

Capability Building: Build

Deployable: No

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$93,521.50	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$93,521.50	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: OCTOBER 2021

Project End Date: SEPTEMBER 2023

Does this project require new construction, renovation, retrofitting or modifications of existing structure? Yes

Supports Previous Awarded Investment? No

(End of Investment # 10.)

EMPG & ARPA Work Plan Template	
Region:	
State/Territory:	
Grant Number:	
Agency/Organization:	
Page	Description
Definitions and Guidance	This page contains supplemental guidance and instructions for completing the Grant Investment Strategy, Grant Activities Outline, Project Activities Outline, and Personnel Data Table. This sheet cannot be edited.
Grant Investment Strategy	This worksheet requires the applicant to provide an overview of the state/territory's preparedness investment strategy. It should serve as the foundation for completing the remainder of the Work Plan.
Budget Overview	This worksheet will pull a summary of the information from the detailed budget. This sheet cannot be edited.
Grant Activities Outline	This worksheet is used to capture the proposed EMPG-funded projects and link them to the agreed-upon/RA approved priorities.
Project Activities Outline	This worksheet requires outlining key project activities associated with each project identified in the Grant Activities Outline along with temporal details associated with planning and managing each project.
Personnel Data Table	Complete the tables for the personnel associated with the EMPG program.
Training Data Table	Complete the table for the training associated with the EMPG program.
Exercise Data Table	Complete the table for the exercises associated with the EMPG program.
Detailed Budget	Fill in this sheet to account for each expenditure on the grant in columns A - G and I - J. Assign each line item to its relevant project. Associating the line item with the project will allow the information in mission areas, core capabilities, priorities, and POETE categories to populate accordingly. NOTE: Project numbers listed in the detailed budget must exactly match those listed in the Project Activity Outlines to allow the sheet to populate data correctly.

Grant Investment Strategy

Purpose: The intent of this worksheet is to provide an overview of the state/territory's preparedness investment strategy. It includes separate sections to explain the most recent THIRA/SPR results; significant risks and capability gaps that currently exist based on THIRA/SPR outputs and other information sources; resulting preparedness priorities; the goals associated with each priority area; and, the anticipated impact of the proposed EMPG-funded investments relative to the priorities, performance goals, and/or core capabilities supported.

Instructions: For the Priorities and Goals section, identify the 3-5 priorities that were mutually agreed to and approved by the Regional Administrator.

At least one performance goal should be identified for each priority area. Each goal must be: specific; measurable; achievable within the period of performance; relevant to the priority area; and have a target date for completion (i.e. SMART goal). It should describe how achieving each goal or objective will impact the priority area it supports by the end of the period of performance.

Grant Activities Outline

Purpose: The Grant Activities Outline is used to capture the proposed EMPG-funded projects and link them to the identified priorities, performance goals, and gaps or needs. Coupled with the Project Activities Outline, the Grant Activities Outline supports identification and tracking of EMPG-funded project outcomes, which will enable better understanding of the impacts of those investments relative to the performance goals and the associated core capabilities.

The worksheet includes sections that allow the applicant to identify the performance goals that are supported by each project and the milestones that are critical to accomplishing each goal. Additional guidance on performance goals and milestones, including specific examples of each, are provided below.

The worksheet also requires the applicant to explain the objective and anticipated impact of each project relative to the associated priorities, goals, and related core capabilities. The "Project Objective" should explain what the project will accomplish; specifically, how the project will address the identified gap or need and how it supports one or more of the identified Performance Goals. The "Anticipated Project Impact" should explain the expected project outcome relative to the associated priorities and performance goals. The impact statement should include a quantitative estimate of the degree to which the project will contribute to achieving the identified performance goal (see hierarchy example below).

Effective completion of the Grant Activities Outline requires an understanding of the established planning hierarchy. Priorities are at the top of the hierarchy, followed by performance goals that define a clear outcome or end-state and provide the basis for addressing each priority. Based on the identified performance goals, project proposals are identified. High-priority capability gaps or needs identified through the THIRA/SPR process and other assessments are also used to inform project selection and to identify specific project objectives. Project objectives, and accompanying impact statements, should complement the performance goals by including similar outcome-focused metrics, as explained above. Lastly, project activities are identified. Project activities are key components and/or milestones that are critical to successful completion of the project. An example of this hierarchy is provided below:

- ❖ **Priority: Logistics and Supply Chain Management**
 - **Performance Goal:** Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.
 - **Project:** Update State Logistics and Distribution Management Plan, and qualify 40 additional personnel for logistics operations in NOS.
 - **Project Objective/Impact:** Increase capacity to identify and mobilize life-sustaining commodities, resources, and services to people requiring shelter, food, and water by 50%, allowing the state to do so for 7,500 people requiring shelter and 75,000 requiring food and water within 24 hours of an incident and maintain that distribution system for at least 30 days.
 - **Activity/Milestone:** Convene cross-discipline working group meeting on May 30, 2021 to review current State Logistics and Distribution Management Plan.

All EMPG-funded investments must be accounted for in the Grant Activities Outline. However, recognizing that some sustainment activities, such as funding of emergency manager salaries, may not align to a specific priority or performance goal, applicants are not required to identify priorities and performance goals for such investments. However, all other portions of the Grant Activities Outline must be completed as a means to justify the applicable sustainment costs.

Instructions: The template allows entering up to ten projects. Ensure that the number assigned to the project title is entered consistently throughout the Template to enable the "auto-populate" features used throughout this spreadsheet. Enter the requested information or select a choice from the drop-down menu as applicable to your award.

Performance Goals

Term	Definition/Guidance
Performance Goal	From 2 C.F.R.: Performance goal means a target level of performance expressed as a tangible, measurable objective, against which actual achievement can be compared, including a goal expressed as a quantitative standard, value, or rate. In some instances (e.g., discretionary research awards), this may be limited to the requirement to submit technical performance reports (to be evaluated in accordance with agency policy). Each goal must be: specific; measurable; achievable within the period of performance; relevant to the priority area; and have a target date for completion (i.e. SMART goals). Each goal must include an estimate quantifying the extent to which the supporting investments will close capability gaps. The standardized targets included in the Core Capability Development Sheets should be used for developing performance goals, as these standardized targets meet all of the SMART goal requirements. The standardized targets also serve as the basis for setting preparedness goals, identifying capability gaps and approaches for closing those gaps, and tracking efforts to build and sustain capability gaps each year in the state/territory's THIRA/SPR. By using the same goals as those identified in the THIRA/SPR, this enables better understanding and tracking of how EMPG-funded investments contribute to building and sustaining capabilities each year, thus yielding a better understanding of investment outcomes and impacts.
Core Capability Metrics	Current capability levels associated with the capabilities identified in the performance goals; they provide the baseline for measuring project effectiveness.
Milestones	Milestones will identify key project activities and other deliverables or outputs that are critical to accomplishing the identified performance goal and can be tracked to demonstrate progress toward achieving the goal.
Core Capability Development Sheets	
Examples	
Performance Goal	Core Capability Metrics
Increase the number of people who can find and secure long-term housing within 1 year of an incident by 10%.	Sheltering for 6,000 people
Within 24 hours of an incident, identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water. Maintain distribution system for at least 30 days.	Food & water for 60,000 people
Milestones	
*Update State Housing Strategy Template by June 30, 2021 *Conduct two Housing tabletop exercises; one by Sept 30, 2021, the other by Sept 30, 2022 *Prepare AAR and update State Disaster Housing Plan within 60 days of exercise completion based on lessons-learned identified in the AAR	
*Conduct tabletop exercise focusing on Logistics and Supply Chain Management by June 30, 2021 *Prepare AAR and update Distribution Management Plan within 60 days of exercise completion based on lessons-learned identified in the AAR *Procure inventory management system by Sept 30, 2021	

Project Activities Outline

Purpose: This worksheet is used to capture key project activities to include BOTH the EMPG-funded activities that are critical to accomplishing the project objectives as identified in the Grant Activities Outline, as well as activities that are essential to effective project management. Thus, this product can be used as a basic project management tool -- to plan and track the progress of key project activities. Key project activities should generally correlate with the "Milestones" identified for each project included in the Grant Activities Outline.

The basic details for each project included in the Grant Activities Outline will auto-populate into the corresponding tables/fields included in the Project Activities Outline. This includes: the Project Number; Project Name; Gap or Need Addressed; Project Objective; and Build or Sustain fields. A separate "Planned Activities" table should be completed for each project.

Instructions: In the planned activity table, identify each key activity and its associated information in the appropriate line based on year and quarter. The Activity Steps identified below should be used to help identify and guide the project management-related activities associated with each project.

Activity Steps		
Step	Description	Process
Initiate	The authorization to begin work or resume work on any particular activity.	Involves preparing for, assembling resources, and getting work started. May apply to any level, e.g., program, project, phase, activity, task.
Plan	The purposes of establishing, at an early date, the parameters of the project that is going to be worked on as well as to try to delineate any specific and/or any peculiarities to the project as a whole and/or any specific phases of the project.	Involves working out and extending the theoretical, practical, and/or useful application of an idea, concept, or preliminary design. This also involves a plan for moving a project concept to a viable project.
Execute	The period within the project lifecycle during which the actual work of creating the project's deliverables is carried out.	Involves directing, accomplishing, managing, and completing all phases and aspects of work for a given project.
Control	A mechanism which reacts to the current project status in order to ensure accomplishment of project objectives. This involves planning, measuring, monitoring, and taking corrective action based on the results of the monitoring.	Involves exercising corrective action as necessary to yield a required outcome consequent upon monitoring performance. Or, the process of comparing actual performance with planned performance, analyzing variances, evaluating possible alternatives, and taking appropriate corrective action as needed.
Close Out	The completion of all work on a project. Can also refer to completion of a phase of the project.	Involves formally terminating and concluding all tasks, activities, and component parts of a particular project, or phase of a project.

Personnel Data Table

Data Requested	Definitions
EMPG funds (federal AND match) allocated towards state/territory emergency management personnel	The total of all EMPG funds (federal and match) allocated for state/territory emergency management personnel. This should exclude local and tribal personnel.
EMPG funds (federal AND match) allocated towards NON-STATE/TERRITORY emergency management personnel	All EMPG funds (federal and match) allocated towards non-state/territory emergency management personnel (i.e. local, tribal personnel). This excludes state/territory personnel.
Total number of all emergency management full time equivalent (FTE) personnel.	Total number of state emergency management FTE personnel (including those supported and not supported by the EMPG). This should include only funded positions. Vacant positions should be excluded.
Number of state/territory emergency management FTE personnel supported (fully or partially) by EMPG	Number of state/territory emergency management FTE personnel supported by the EMPG. This excludes local and tribal personnel.
Total number of SLTT emergency management personnel supported (fully or partially) by EMPG	Total number of state/territory, local, and tribal emergency management personnel funded (fully or partially) by the EMPG. This number provides the "Universe" number for the training and exercise templates.

REMINDER: This sheet automatically populates with data from the Detailed Budget tab and cannot be edited. To change any information as it is found in this tab, make edits to the line items within the Detailed Budget.

Budget			
	Federal	Non-Federal	Total
FY21 EMPG	\$ 4,669,562.00	\$ 4,669,562.00	\$ 9,339,124.00
EMPG-ARPA	\$ 1,315,370.00	\$ 1,315,370.00	\$ 2,630,740.00
Total	\$ 5,984,932.00	\$ 5,984,932.00	\$ 11,969,864.00

	Federal	Non-Federal	Total
Personnel	\$ 1,206,295.71	\$ 1,206,295.71	\$ 2,412,591.42
FY21 EMPG	\$ 1,206,295.71	\$ 1,206,295.71	\$ 2,412,591.42
EMPG-ARPA	\$ -	\$ -	\$ -
Fringes	\$ 516,983.88	\$ 516,983.88	\$ 2,412,591.42
FY21 EMPG	\$ 516,983.88	\$ 516,983.88	\$ 1,033,967.75
EMPG-ARPA	\$ -	\$ -	\$ -
Travel	\$ 28,700.00	\$ 28,700.00	\$ 2,412,591.42
FY21 EMPG	\$ 28,700.00	\$ 28,700.00	\$ 57,400.00
EMPG-ARPA	\$ -	\$ -	\$ -
Equipment	\$ 628,509.00	\$ 628,509.00	\$ 2,412,591.42
FY21 EMPG	\$ -	\$ -	\$ -
EMPG-ARPA	\$ 628,509.00	\$ 628,509.00	\$ 1,257,018.00
Supplies	\$ 28,778.41	\$ 28,778.41	\$ 2,412,591.42
FY21 EMPG	\$ 28,778.41	\$ 28,778.41	\$ 57,556.83
EMPG-ARPA	\$ -	\$ -	\$ -
Contractual	\$ 3,229,500.00	\$ 3,229,500.00	\$ 2,412,591.42
FY21 EMPG	\$ 2,542,639.00	\$ 2,542,639.00	\$ 5,085,278.00
EMPG-ARPA	\$ 686,861.00	\$ 686,861.00	\$ 1,373,722.00
Other	\$ 346,165.00	\$ 346,165.00	\$ 2,412,591.42
FY21 EMPG	\$ 346,165.00	\$ 346,165.00	\$ 692,330.00
EMPG-ARPA	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 2,412,591.42
FY21 EMPG	\$ -	\$ -	\$ -
EMPG-ARPA	\$ -	\$ -	\$ -
Indirect	\$ -	\$ -	\$ 2,412,591.42
FY21 EMPG	\$ -	\$ -	\$ -
EMPG-ARPA	\$ -	\$ -	\$ -

Mission Area (Primary Only)	Total
Prevention	\$ -
Protection	\$ -
Mitigation	\$ -
Response	\$ 10,429,745.39
Recovery	\$ 1,520,118.61
Core Capability (Primary Only)	
Access Control and Identity Verification	\$ -
Body Recovery/Storage	\$ -
Catastrophic Disaster Housing	\$ -
Community Resilience	\$ -
Community Sheltering	\$ -
Critical Transportation	\$ -
Cybersecurity	\$ -
Disaster Financial Management	\$ -
Economic Recovery	\$ -
Environmental Response/Health and Safety	\$ -
Evacuation Plan/Annex	\$ -
Fatality Management Services	\$ -
Fire Management and Suppression	\$ -
Forensics and Attribution	\$ -
Health and Social Services	\$ -
Housing	\$ 506,150.86
Infrastructure Systems	\$ -
Intelligence and Information Sharing	\$ -
Interdiction and Disruption	\$ -
Life-Sustaining Goods Delivery	\$ -
Logistics - Distribution Management Planning	\$ -
Logistics and Supply Chain Management	\$ 6,993,784.22
Long-term Housing	\$ -
Long-term Vulnerability Reduction	\$ -
Mass Care Services	\$ -
Mass Search and Rescue Operations	\$ -
Natural and Cultural Resources	\$ -
On-Scene Security, Protection, and Law Enforcement	\$ -
Operational Communications	\$ -
Operational Coordination	\$ -
Physical Protective Measures	\$ -
Planning	\$ -
Public Health, Healthcare, and Emergency Medical Services	\$ -
Public Information and Warning	\$ -
Relocation Assistance	\$ -
Resilient Communications	\$ 3,435,961.17
Risk and Disaster Resilience Assessment	\$ -
Risk Management for Protection Programs and Activities	\$ -
Screening, Search, and Detection	\$ -
Situational Assessment	\$ -
Supply Chain Integrity and Security	\$ -
Threats and Hazards Identification	\$ -

\$ 11,949,864.00

Issues with template

Project Overview & Financial Summary										Detailed Project Data										Resource Allocation & Management										Risk Assessment & Mitigation									
Project Details		Financials		Timeline		Performance		Compliance		Reporting		Team		Skills		Availability		Performance		Risk Level		Mitigation Strategy		Impact		Status													
Project ID	Project Name	Budget (USD)	Actual (USD)	Start Date	End Date	Progress (%)	Quality Score	Compliance Score	Reporting Score	Team Lead	Team Size	Team Skills	Team Availability	Team Performance	Team Risk	Team Mitigation	Team Impact	Team Status	Risk Level	Mitigation Strategy	Impact	Status	Impact Score	Impact Status	Impact Score	Impact Status													
001	Project Alpha	1,200,000	1,150,000	2023-01-01	2023-12-31	85%	92%	95%	90%	John Doe	10	Software Development	100%	95%	Low	Regular Updates	High	On Track	Low	Regular Updates	High	On Track	95%	On Track	95%	On Track													
002	Project Beta	800,000	820,000	2023-02-01	2023-11-30	70%	88%	90%	85%	Jane Smith	8	Hardware Development	90%	85%	Medium	Weekly Meetings	Medium	Delayed	Medium	Weekly Meetings	Medium	Delayed	85%	Delayed	85%	Delayed													
003	Project Gamma	1,500,000	1,450,000	2023-03-01	2024-02-28	60%	80%	85%	75%	Mike Johnson	12	Cloud Migration	80%	75%	High	Monthly Reviews	High	At Risk	High	Monthly Reviews	High	At Risk	75%	At Risk	75%	At Risk													
004	Project Delta	900,000	880,000	2023-04-01	2023-10-31	90%	95%	98%	92%	Sarah Lee	6	Mobile App Dev	100%	98%	Low	Daily Standups	Low	Completed	Low	Daily Standups	Low	Completed	98%	Completed	98%	Completed													
005	Project Epsilon	1,100,000	1,050,000	2023-05-01	2023-12-31	75%	90%	93%	88%	David Kim	9	Web Development	95%	90%	Medium	Bi-weekly Syncs	Medium	On Track	Medium	Bi-weekly Syncs	Medium	On Track	90%	On Track	90%	On Track													
006	Project Zeta	750,000	780,000	2023-06-01	2023-11-30	65%	85%	88%	80%	Emily White	7	Data Analytics	85%	80%	Medium	Weekly Reports	Medium	Delayed	Medium	Weekly Reports	Medium	Delayed	80%	Delayed	80%	Delayed													
007	Project Eta	1,300,000	1,250,000	2023-07-01	2024-01-31	55%	78%	82%	70%	Chris Brown	11	AI Integration	75%	70%	High	Quarterly Reviews	High	At Risk	High	Quarterly Reviews	High	At Risk	70%	At Risk	70%	At Risk													
008	Project Theta	600,000	580,000	2023-08-01	2023-10-31	95%	98%	99%	95%	Alex Green	5	IoT Development	100%	99%	Low	Daily Check-ins	Low	Completed	Low	Daily Check-ins	Low	Completed	99%	Completed	99%	Completed													
009	Project Iota	1,400,000	1,350,000	2023-09-01	2024-02-28	60%	80%	85%	75%	Olivia Black	12	Blockchain Dev	80%	75%	High	Monthly Reviews	High	At Risk	High	Monthly Reviews	High	At Risk	75%	At Risk	75%	At Risk													
010	Project Kappa	850,000	830,000	2023-10-01	2023-12-31	80%	90%	92%	85%	Noah Grey	8	AR/VR Development	90%	85%	Medium	Weekly Meetings	Medium	On Track	Medium	Weekly Meetings	Medium	On Track	85%	On Track	85%	On Track													
011	Project Lambda	1,600,000	1,550,000	2023-11-01	2024-03-31	50%	75%	80%	70%	Isabella Blue	13	Quantum Computing	70%	65%	Very High	Quarterly Reviews	Very High	At Risk	Very High	Quarterly Reviews	Very High	At Risk	65%	At Risk	65%	At Risk													
012	Project Mu	700,000	680,000	2023-12-01	2023-11-30	98%	99%	100%	98%	Liam Yellow	6	Space Exploration	100%	99%	Low	Daily Standups	Low	Completed	Low	Daily Standups	Low	Completed	99%	Completed	99%	Completed													
013	Project Nu	1,700,000	1,650,000	2024-01-01	2024-04-30	45%	70%	75%	65%	Mia Purple	14	Autonomous Systems	60%	55%	Very High	Monthly Reviews	Very High	At Risk	Very High	Monthly Reviews	Very High	At Risk	55%	At Risk	55%	At Risk													
014	Project Xi	950,000	920,000	2024-02-01	2023-12-31	85%	92%	94%	88%	Ben Orange	9	Biotech Research	95%	92%	Medium	Weekly Reports	Medium	On Track	Medium	Weekly Reports	Medium	On Track	92%	On Track	92%	On Track													
015	Project Omicron	1,150,000	1,100,000	2024-03-01	2024-05-31	40%	68%	72%	60%	Charlotte Pink	11	Deep Learning	65%	60%	High	Quarterly Reviews	High	At Risk	High	Quarterly Reviews	High	At Risk	60%	At Risk	60%	At Risk													
016	Project Pi	800,000	780,000	2024-04-01	2023-11-30	90%	95%	97%	92%	Ethan Green	7	Robotics Development	98%	95%	Low	Daily Check-ins	Low	Completed	Low	Daily Check-ins	Low	Completed	95%	Completed	95%	Completed													
017	Project Rho	1,250,000	1,200,000	2024-05-01	2024-06-30	35%	65%	70%	55%	Fiona Blue	10	VR Development	55%	50%	High	Monthly Reviews	High	At Risk	High	Monthly Reviews	High	At Risk	55%	At Risk	55%	At Risk													

Report on Project Performance: This report provides a comprehensive overview of the project's progress, financials, and resource allocation. It highlights key milestones, challenges, and opportunities for improvement. The data is presented in a clear and concise manner, allowing for easy comparison and analysis. The report is intended for use by project managers, stakeholders, and decision-makers. It is a valuable tool for understanding the project's current state and planning for the future.

Report on Project Performance: This report provides a comprehensive overview of the project's progress, financials, and resource allocation. It highlights key milestones, challenges, and opportunities for improvement. The data is presented in a clear and concise manner, allowing for easy comparison and analysis. The report is intended for use by project managers, stakeholders, and decision-makers. It is a valuable tool for understanding the project's current state and planning for the future.

Project Overview & Financial Summary										Detailed Project Data										Resource Allocation & Management										Risk Assessment & Mitigation									
Project Details		Financials		Timeline		Performance		Compliance		Reporting		Team		Skills		Availability		Performance		Risk Level		Mitigation Strategy		Impact		Status													
Project ID	Project Name	Budget (USD)	Actual (USD)	Start Date	End Date	Progress (%)	Quality Score	Compliance Score	Reporting Score	Team Lead	Team Size	Team Skills	Team Availability	Team Performance	Team Risk	Team Mitigation	Team Impact	Team Status	Risk Level	Mitigation Strategy	Impact	Status	Impact Score	Impact Status	Impact Score	Impact Status													
001	Project Alpha	1,200,000	1,150,000	2023-01-01	2023-12-31	85%	92%	95%	90%	John Doe	10	Software Development	100%	95%	Low	Regular Updates	High	On Track	Low	Regular Updates	High	On Track	95%	On Track	95%	On Track													
002	Project Beta	800,000	820,000	2023-02-01	2023-11-30	70%	88%	90%	85%	Jane Smith	8	Hardware Development	90%	85%	Medium	Weekly Meetings	Medium	Delayed	Medium	Weekly Meetings	Medium	Delayed	85%	Delayed	85%	Delayed													
003	Project Gamma	1,500,000	1,450,000	2023-03-01	2024-02-28	60%	80%	85%	75%	Mike Johnson	12	Cloud Migration	80%	75%	High	Monthly Reviews	High	At Risk	High	Monthly Reviews	High	At Risk	75%	At Risk	75%	At Risk													
004	Project Delta	900,000	880,000	2023-04-01	2023-10-31	90%	95%	98%	92%	Sarah Lee	6	Mobile App Dev	100%	98%	Low	Daily Standups	Low	Completed	Low	Daily Standups	Low	Completed	98%	Completed	98%	Completed													
005	Project Epsilon	1,100,000	1,050,000	2023-05-01	2023-12-31	75%	90%	93%	88%	David Kim	9	Web Development	95%	90%	Medium	Bi-weekly Syncs	Medium	On Track	Medium	Bi-weekly Syncs	Medium	On Track	90%	On Track	90%	On Track													
006	Project Zeta	750,000	780,000	2023-06-01	2023-11-30	65%	85%	88%	80%	Emily White	7	Data Analytics	85%	80%	Medium	Weekly Reports	Medium	Delayed	Medium	Weekly Reports	Medium	Delayed	80%	Delayed	80%	Delayed													
007	Project Eta	1,300,000	1,250,000	2023-07-01	2024-01-31	55%	78%	82%	70%	Chris Brown	11	AI Integration	75%	70%	High	Quarterly Reviews	High	At Risk	High	Quarterly Reviews	High	At Risk	70%	At Risk	70%	At Risk													
008	Project Theta	600,000	580,000	2023-08-01	2023-10-31	95%	98%	99%	95%	Alex Green	5	IoT Development	100%	99%	Low	Daily Check-ins	Low	Completed	Low	Daily Check-ins	Low	Completed	99%	Completed	99%	Completed													
009	Project Iota	1,400,000	1,350,000	2023-09-01	2024-02-28	60%	80%	85%	75%	Olivia Black	12	Blockchain Dev	80%	75%	High	Monthly Reviews	High	At Risk	High	Monthly Reviews	High	At Risk	75%	At Risk	75%	At Risk													
010	Project Kappa	850,000	830,000	2023-10-01	2023-12-31	80%	90%	92%	85%	Noah Grey	8	AR/VR Development	90%	85%	Medium	Weekly Meetings	Medium	On Track	Medium	Weekly Meetings	Medium	On Track	85%	On Track	85%	On Track													
011	Project Lambda	1,600,000	1,550,000	2023-11-01	2024-03-31	50%	75%	80%	70%	Isabella Blue	13	Quantum Computing	70%	65%	Very High	Quarterly Reviews	Very High	At Risk	Very High	Quarterly Reviews	Very High	At Risk	65%	At Risk	65%	At Risk													
012	Project Mu	700,000	680,000	2023-12-01	2023-11-30	98%	99%	100%	98%	Liam Yellow	6	Space Exploration	100%	99%	Low	Daily Standups	Low	Completed	Low	Daily Standups	Low	Completed	99%	Completed	99%	Completed													
013	Project Nu	1,700,000	1,650,000	2024-01-01	2024-04-30	45%	70%	75%	65%	Mia Purple	14	Autonomous Systems	60%	55%	Very High	Monthly Reviews	Very High	At Risk	Very High	Monthly Reviews	Very High	At Risk	55%	At Risk	55%	At Risk													
014	Project Xi	950,000	920,000	2024-02-01	2023-12-31	85%	92%	94%	88%	Ben Orange	9	Biotech Research	95%	92%	Medium	Weekly Reports	Medium	On Track	Medium	Weekly Reports	Medium	On Track	92%	On Track	92%	On Track													
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016	Project Pi	800,000	780,000	2024-04-01	2023-11-30	90%	95%	97%	92%	Ethan Green	7	Robotics Development	98%	95%	Low	Daily Check-ins	Low	Completed	Low	Daily Check-ins	Low	Completed	95%	Completed	95%	Completed													
017	Project Rho	1,250,000	1,200,000	2024-05-01	2024-06-30	35%	65%	70%	55%	Fiona Blue	10	VR Development	55%	50%	High	Monthly Reviews	High	At Risk	High	Monthly Reviews	High	At Risk	55%	At Risk	55%	At Risk													

in response to the fact that the majority of the population is illiterate and that the majority of the population is illiterate.

Category	Item	Unit	Price	Quantity	Total	Status	Notes	Logistics and Supply Chain Management	Emergency Management	Operational Planning
Food & Beverage	1. Breakfast (Cereal, Milk, Fruit)	100g	\$0.50	500	\$250.00	On Stock	Standard breakfast for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	2. Lunch (Sandwich, Salad, Drink)	100g	\$1.20	500	\$600.00	On Stock	Standard lunch for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	3. Dinner (Steak, Potatoes, Vegetables)	100g	\$2.50	500	\$1,250.00	On Stock	Standard dinner for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	4. Dessert (Ice Cream, Cake)	100g	\$0.80	500	\$400.00	On Stock	Standard dessert for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	5. Snacks (Chips, Cookies)	100g	\$0.30	500	\$150.00	On Stock	Standard snacks for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	6. Beverages (Soft Drinks, Water)	100g	\$0.20	500	\$100.00	On Stock	Standard beverages for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	7. Special Diet (Vegetarian, Gluten-Free)	100g	\$1.50	500	\$750.00	On Stock	Special diet for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	8. Alcohol (Wine, Beer)	100g	\$3.00	500	\$1,500.00	On Stock	Alcohol for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	9. Coffee (Espresso, Latte)	100g	\$0.40	500	\$200.00	On Stock	Coffee for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	10. Tea (Black, Green)	100g	\$0.20	500	\$100.00	On Stock	Tea for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
Accommodation	1. Single Room (Standard)	100g	\$100.00	500	\$50,000.00	On Stock	Standard single room for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	2. Double Room (Standard)	100g	\$150.00	500	\$75,000.00	On Stock	Standard double room for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	3. Suite (Standard)	100g	\$250.00	500	\$125,000.00	On Stock	Standard suite for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	4. Presidential Suite (Standard)	100g	\$500.00	500	\$250,000.00	On Stock	Standard presidential suite for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	5. Executive Suite (Standard)	100g	\$300.00	500	\$150,000.00	On Stock	Standard executive suite for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	6. Family Suite (Standard)	100g	\$200.00	500	\$100,000.00	On Stock	Standard family suite for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	7. Connecting Rooms (Standard)	100g	\$120.00	500	\$60,000.00	On Stock	Standard connecting rooms for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	8. Ground Floor (Standard)	100g	\$80.00	500	\$40,000.00	On Stock	Standard ground floor for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	9. Top Floor (Standard)	100g	\$120.00	500	\$60,000.00	On Stock	Standard top floor for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	10. Penthouse (Standard)	100g	\$200.00	500	\$100,000.00	On Stock	Standard penthouse for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
Transportation	1. Car Rental (Sedan)	100g	\$50.00	500	\$25,000.00	On Stock	Standard car rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	2. Van Rental (15 Passenger)	100g	\$100.00	500	\$50,000.00	On Stock	Standard van rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	3. Bus Rental (40 Passenger)	100g	\$200.00	500	\$100,000.00	On Stock	Standard bus rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	4. Helicopter (Private)	100g	\$500.00	500	\$250,000.00	On Stock	Standard helicopter rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	5. Jet (Private)	100g	\$1,000.00	500	\$500,000.00	On Stock	Standard jet rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	6. Train (First Class)	100g	\$50.00	500	\$25,000.00	On Stock	Standard train rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	7. Ship (Yacht)	100g	\$1,000.00	500	\$500,000.00	On Stock	Standard yacht rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	8. Airplane (Private)	100g	\$2,000.00	500	\$1,000,000.00	On Stock	Standard airplane rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	9. Boat (Yacht)	100g	\$500.00	500	\$250,000.00	On Stock	Standard boat rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	10. Helicopter (Public)	100g	\$100.00	500	\$50,000.00	On Stock	Standard helicopter rental for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
Entertainment	1. Live Music (Band)	100g	\$100.00	500	\$50,000.00	On Stock	Standard live music for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	2. DJ (Nightclub)	100g	\$50.00	500	\$25,000.00	On Stock	Standard DJ for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	3. Casino (Table Games)	100g	\$100.00	500	\$50,000.00	On Stock	Standard casino for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	4. Casino (Slot Games)	100g	\$50.00	500	\$25,000.00	On Stock	Standard slot games for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	5. Casino (Poker)	100g	\$100.00	500	\$50,000.00	On Stock	Standard poker for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	6. Casino (Blackjack)	100g	\$50.00	500	\$25,000.00	On Stock	Standard blackjack for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	7. Casino (Roulette)	100g	\$100.00	500	\$50,000.00	On Stock	Standard roulette for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	8. Casino (Craps)	100g	\$50.00	500	\$25,000.00	On Stock	Standard craps for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	9. Casino (Baccarat)	100g	\$100.00	500	\$50,000.00	On Stock	Standard baccarat for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	10. Casino (Puzzle)	100g	\$50.00	500	\$25,000.00	On Stock	Standard puzzle for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
Security	1. Security Guard (Night)	100g	\$50.00	500	\$25,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	2. Security Guard (Day)	100g	\$30.00	500	\$15,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	3. Security Guard (Weekend)	100g	\$40.00	500	\$20,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	4. Security Guard (Holiday)	100g	\$60.00	500	\$30,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	5. Security Guard (Emergency)	100g	\$100.00	500	\$50,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	6. Security Guard (Training)	100g	\$50.00	500	\$25,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	7. Security Guard (Maintenance)	100g	\$30.00	500	\$15,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	8. Security Guard (Cleaning)	100g	\$20.00	500	\$10,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	9. Security Guard (Inspection)	100g	\$40.00	500	\$20,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	10. Security Guard (Reporting)	100g	\$30.00	500	\$15,000.00	On Stock	Standard security guard for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
Medical	1. Doctor (General)	100g	\$100.00	500	\$50,000.00	On Stock	Standard doctor for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	2. Doctor (Specialist)	100g	\$200.00	500	\$100,000.00	On Stock	Standard specialist for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	3. Doctor (Nurse)	100g	\$50.00	500	\$25,000.00	On Stock	Standard nurse for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	4. Doctor (Pharmacist)	100g	\$100.00	500	\$50,000.00	On Stock	Standard pharmacist for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	5. Doctor (Physiotherapist)	100g	\$50.00	500	\$25,000.00	On Stock	Standard physiotherapist for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	6. Doctor (Mental Health)	100g	\$100.00	500	\$50,000.00	On Stock	Standard mental health for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	7. Doctor (Pediatric)	100g	\$100.00	500	\$50,000.00	On Stock	Standard pediatric for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	8. Doctor (Geriatric)	100g	\$100.00	500	\$50,000.00	On Stock	Standard geriatric for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	9. Doctor (Oncologist)	100g	\$200.00	500	\$100,000.00	On Stock	Standard oncologist for 500 people	Standard (common status)	Standard (common status)	Standard (common status)
	10. Doctor (Radiologist)	100g	\$100.00	500	\$50,000.00	On Stock	Standard radiologist for 500 people	Standard (common status)	Standard (common status)	Standard (common status)

Please fill in the information below. Be sure to copy the Project Number EXACTLY as it exists in the Grant Activities Outline table. This will allow Columns B and C to automatically populate the correct information.

This table automatically populates information based on the Project Name. It cannot be edited, but necessary changes can be made within the Grant Activities Outline tab.

Project Number (from Grant Activities Outline table)	Project Name	Name of Exercise	Scheduled Date	Type of Exercise	Exercise Progressive Requirement (Y/N)	Total # of SLTT LPTS Funded Personnel Participating in the Exercise	Number of SLTT LPTS Funded Personnel Participating in the Exercise	Exercise Identified in LPT to FEMA (Y/N)	Date AAR Submitted to FEMA (Y/N)	Primary Mission Area	Secondary Mission Area	Tertiary Mission Area	Core Capability 1	Core Capability 2	Core Capability 3	RA Agreed Upon Priority Area	EMF #1	EMF #2	EMF #3	Primary POETE Category	Secondary POETE Category	Tertiary POETE Category
1	Nevada Catastrophic Disaster Housing Project	EMC Nevada	6/12/2021-6/24/2021	TTX/Functional	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
1	Nevada Catastrophic Disaster Housing Project	Housing Phabook & Distribution Annex	8/18/2021	Workshop	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
1	Nevada Catastrophic Disaster Housing Project	Immediate Evacuation Planning Part 1	6/7/2021	Workshop	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
1	Nevada Catastrophic Disaster Housing Project	Immediate Evacuation Planning Part 2	6/8/2021	Workshop	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
1	Nevada Catastrophic Disaster Housing Project	Immediate Evacuation Planning Part 3	6/10/21	Workshop	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
1	Nevada Catastrophic Disaster Housing Project	Disaster Housing Workshop So NV	5/31/22	Workshop/ TTX	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
1	Nevada Catastrophic Disaster Housing Project	Disaster Housing Workshop E NV	9/30/2022	Workshop/TTX	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
1	Nevada Catastrophic Disaster Housing Project	Desert Shakes Full Scale Exercise	6/21/21 - 6/24/2021	Full Scale Exercise	Yes	77	TBD	Yes	TBD	Recovery	Response	Mitigation	Housing	Community Sheltering	Community Resilience	Catastrophic Disaster Housing	Operational Planning and Procedures	Resource Management, Mutual Aid and Logistics	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
2	The Nevada Logistics Distribution Management Project	EMC Nevada	8/15/2021	TTX/Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Recovery	Logistics and Supply Chain Management	Life-Sustaining Goods Delivery	Mass Care Services	Logistics and Supply Chain Management	Emergency Management Program	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
2	The Nevada Logistics Distribution Management Project	Fuel/Energy Distribution Plan	3/31/2022	Workshop	Yes	77	TBD	Yes	TBD	Response	Recovery	Recovery	Logistics and Supply Chain Management	Life-Sustaining Goods Delivery	Mass Care Services	Logistics and Supply Chain Management	Emergency Management Program	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
2	The Nevada Logistics Distribution Management Project	OPD Training Distribution Management Exercise Southern Nevada	9/30/2022	Workshop/Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Recovery	Logistics and Supply Chain Management	Life-Sustaining Goods Delivery	Mass Care Services	Logistics and Supply Chain Management	Emergency Management Program	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
2	The Nevada Logistics Distribution Management Project	OPD Training Distribution Management Exercise Northern Nevada	9/30/2022	Workshop/Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Recovery	Logistics and Supply Chain Management	Life-Sustaining Goods Delivery	Mass Care Services	Logistics and Supply Chain Management	Emergency Management Program	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
2	The Nevada Logistics Distribution Management Project	Desert Shakes	9/30/2023	Full Scale Exercise	Yes	77	TBD	Yes	TBD	Response	Recovery	Recovery	Logistics and Supply Chain Management	Life-Sustaining Goods Delivery	Mass Care Services	Logistics and Supply Chain Management	Emergency Management Program	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	EMC	6/21/2021-6/24/2021	TTX/Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	NAWAS Circuit Check	8/11/2021	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	NAWAS/FMRS Radio Check	12/7/2021	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	IAS/FMAN Unit	7/1/2021	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	Nevada Dispatch Interconnect Project test	2/1/2022	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	NCORE Communications test	2/1/2022	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	IV ARES/IMCES Communications Exercise	5/1/2022	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	SEMA Region 10 May 2022 Communications Exercise	5/1/2022	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises
3	Nevada Resilient Communication Project	Nevada Radio Radio Functional Exercise	10/1/2021	Functional	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Recovery	Operational Communications	Community Resilience	Recovery	Recovery	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Planning	Organization	Exercises

3	Nevada Resilient Communication Project	Resilient Communications Workshop/TTX SO NV	3/31/2022	Workshop TTX	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Resilient Communications	Operational Communications	Community Resilience	Resilient Communications	Communications and Warning	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Organization	Planning	Exercises
3	Nevada Resilient Communication Project	Resilient Communications Workshop/TTX No NV	6/30/2022	Workshop TTX	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Resilient Communications	Operational Communications	Community Resilience	Resilient Communications	Communications and Warning	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Organization	Planning	Exercises
3	Nevada Resilient Communication Project	Resilient Communications Workshop/TTX E NV	9/30/2022	Workshop TTX	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Resilient Communications	Operational Communications	Community Resilience	Resilient Communications	Communications and Warning	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Organization	Planning	Exercises
3	Nevada Resilient Communication Project	Desert Shakes	9/30/2023	Full Scale Exercise	Yes	77	TBD	Yes	TBD	Response	Recovery	Protection	Resilient Communications	Operational Communications	Community Resilience	Resilient Communications	Communications and Warning	Operational Planning and Procedures	Exercises, Evaluations and Corrective Action	Organization	Planning	Exercises

Project Count	4
Total P-T-Ex Count	8
Total Gap Count	4
Total P-T-Ex (%)	
Alignment	200%

Project Number	1		
Project Name	Nevada Catastrophic Disaster Housing Project		
Brief Description of Project	The Nevada Catastrophic Disaster Housing Project is a disaster housing capability building project to address gaps in intermediate and long term housing after the impact of a catastrophic disaster. This project is intended to primarily build recovery capability through multi-agency, multi-disciplinary State-led Disaster Housing Task Force (SLDHTF), disaster housing planning, disaster housing training, and vigorous disaster housing capability testing through multi-jurisdictional exercise.		
Gap or Need Addressed	The capability target for catastrophic disaster housing is to address the housing needs for 30,000 people. Nevada's current housing capability is 4,250 or 14% of target capability.	Reference for Identified Gap or Need	THIRA/SPR
Project Objective	The object of the Nevada Catastrophic Disaster Housing Project is to increase Nevada's disaster housing capability from 14% to 24% of the 30,000 target capability or housing from 4,250 to 7,200 resident through the development of the State-led Disaster Housing Task Force (SLDHTF), disaster housing planning and the leverage of Nevada's housing resource.		
Anticipated Project Impact	The Nevada Catastrophic Disaster Housing Project seeks to develop a sustain multi-discipline, multi-agency organization in the State-led Disaster Housing Task Force (SLDHTF), planning and the leveraging of Nevada's housing resources to increase Nevada's disaster housing capability from 14% to 24% of the 30,000 target capability or housing from 4,250 to 7,200 residents.		
Build or Sustain?	Building		

RA Agreed Upon Priority Area	Catastrophic Disaster Housing
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POETE Category	
Primary	Planning
Secondary	Organization
Tertiary	Exercises

EMAP Standard Element	
1	Operational Planning and Procedures
2	Resource Management, Mutual Aid and Logistics
3	Exercises, Evaluations and Corrective Action

Mission Area	
Primary	Recovery
Secondary	Response
Tertiary	Mitigation

Core Capabilities	
1	Housing
2	Community Sheltering
3	Community Resilience
4	
5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability Metrics	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical
By the end of the EMPG performance period Nevada will establish a multi-discipline, multi-agency State-led Disaster Housing Task Force (SLDHTF) as part of the recovery organization.	Establishment of the SLDHTF	Identify SLDHTF membership, roles and responsibilities by September 30, 2021. Develop Housing Strategies by September 30, 2021. Develop planning processes and procedures by December 31, 2021. Develop training and exercise concepts and objectives by December 31, 2021.
By the end of the EMPG performance period Nevada will develop a Disaster Housing Plan as an annex to the State Comprehensive	Developed and approved state plan	Develop planning objectives, stakeholders and planning timeline by March 31, 2022. Develop Disaster Housing

Emergency Management Plan.		Plan by March 31, 2022. Obtain stakeholder and state approval by March 31, 2022. Distribute plan to stakeholders by March 31, 2022.
By the end of the EMPG performance period Nevada will have a capability to provide intermediate and long term housing solutions to 7,200 residents following a disaster.	Disaster housing capability for 7,200 people	Develop jurisdiction housing memorandum of agreement templates by September 30, 2022. >>> Establish housing agreements in counties with greater than 5,000 residents by June 30, 2023.. Establish disaster interim housing agreements with resort hotels in metropolitan areas by September 30, 2022.. Achieve a total greater than 7,200 by September 30, 2022.
By the end of the EMPG performance period Nevada will develop a series of exercises culminating in a multi-jurisdiction full scale exercise to test the state's disaster housing capability.	Fully tested capability	DEM exercise planners will develop a series of exercises based on objectives from the SLDHTF culminating with a full scale exercise by September 30, 2022.

Project Number	2		
Project Name	The Nevada Logistics Distribution Management Project		
Brief Description of Project	The Nevada Logistics Distribution Management Project is a disaster capability building project to address gaps in distributing disaster commodities and shelter supplies after the impact of a catastrophic disaster. This project is intended to primarily build response and recovery capability through multi-agency, multi-disciplinary Logistics Task Force (LTF), disaster logistics planning, disaster warehousing and Commodity Points of Distribution (CPOD) training, and vigorous disaster logistics distribution management capability testing through multi-jurisdictional exercises.		
Gap or Need Addressed	Nevada's current Logistics Distribution Management capability is food and water for 25,000 and shelter supplies for 15,000, or a 4% and 5% capability of 600,000 food and water and 300,0000 shelter supply target respectfully.	Reference for Identified Gap or Need	THIRA/SPR
Project Objective	The objective of the Nevada Logistics Distribution Management Project is to increase Nevada's logistics distribution capability from 4% to 19% or from the current capability of providing food and water to 25,000 people to 114,000 people providing shelter supplies from 15,000 people to 60,000 people through the development of the Logistics Task Force (LTF), logistics distribution planning and the leveraging of Nevada's logistics resources.		
Anticipated Project Impact	The Nevada Logistics Distribution Management Project seeks to develop a sustained multi-discipline, multi-agency organization in the Logistics Task Force, planning and the leveraging of Nevada's logistics resources to increase Nevada's disaster logistics distribution management capability from 4% to 19% or from the current capability of providing food and water to 25,000 people to 114,000 people providing shelter supplies from 15,000 people to 60,000 people		
Build or Sustain?	Building		

RA Agreed Upon Priority Area **Logistics and Supply Chain**

POETE Category	
Primary	Organization
Secondary	Planning
Tertiary	Exercises

EMAP Standard Element	
1	Resource Management, Mutual Aid and Logistics
2	Emergency Management Program
3	Operational Planning and Procedures

Mission Area	
Primary	Response
Secondary	Recovery
Tertiary	Recovery

Core Capabilities	
1	Logistics and Supply Chain Management
2	Life-Sustaining Goods Delivery
3	Mass Care Services
4	Planning
5	

Performance Goals
Goals should be based on the capability targets identified in the Core Capability Development Sheets .
For additional guidance on Performance Goals and Measures, please click here .

Performance Goals		Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.		Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical
By the end of the EMPG performance period Nevada will establish a multi-discipline, multi-agency Logistics Task Force as part of the recovery organization.			Identify Logistics Task Force membership, roles and responsibilities by December 31, 2021. Develop logistics distribution strategies by December 31, 2021. Develop planning processes and procedures by March 31, 2022. Develop training and exercise concepts and objectives by March 31, 2022.
By the end of the EMPG performance period Nevada will develop a Logistics Management Plan as an annex to the State Comprehensive Emergency Management Plan, develop a Warehouse Procedure Guide and a CPOD Procedure guide.			Develop planning objectives, stakeholders and planning timeline by June 30, 2022. Develop Logistics Distribution Management Plan, Warehouse procedures, and CPOD Procedures by June 30, 2022. Obtain stakeholder and state approval by September 30, 2022. Distribute plan to stakeholders by September 30, 2022.
By the end of the EMPG performance period Nevada will have a capability to provide bring Nevada's logistics distribution management capability for food and water from 4% to 19% or from the current capability of providing food and water to 25,000 people to 114,000 people and bring the logistics distribution management capability for shelter supplies from 5% to 20% or from the current capability of providing shelter supplies from 15,000 people to 60,000 people.			Identify CPOD and state staging areas at all Nevada counties by December 31, 2022.>>> In metropolitan areas and counties with over 10,000 population identify type 1 CPOD sites which will service areas with a population of 10,000 by December 31, 2022. In the two metropolitan areas identify primary and alternate warehouses for spoke and wheel distribution by December 31, 2022. Identify and train state and local metropolitan Incident Management teams which can staff warehouses or CPODS by March 31, 2023.
By the end of the EMPG performance period Nevada will develop a series of exercises culminating in a multi-jurisdiction full scale exercise to test the state's Logistics distribution management capability.			DEM exercise planners will develop a series of exercises based on objectives from the LTF culminating with a full scale exercise by September 30, 2022.
Project Number	3		
Project Name	Nevada Resilient Communication Project		
Brief Description of Project	The Nevada Resilient Communications is a disaster capability building project to address gaps in ensuring resilient interoperable communications after the impact of a catastrophic disaster. This project is intended to primarily build response and recovery capability through multi-agency, multi-disciplinary Resilient Communications Task Force (RCTF), disaster communications planning, and vigorous resilient communications capability testing through multi-jurisdictional exercises.		
Gap or Need Addressed	Currently for Nevada only 3 out of the 17 counties have resilient communications.	Reference for Identified Gap or Need	After Action Report
Project Objective	The Resilient Communications project objective is to establish a framework to increase the statewide resilient communications capability from 3 counties or 18% to 100% of the counties meeting FEMA minimum requirements for resilient communications. The project will also develop capabilities to make all county and state dispatch centers interoperable and redundant.		

Anticipated Project Impact	Nevada will have a statewide resilient communications system.
Build or Sustain?	Building

RA Agreed Upon Priority Area	Resilient Communications
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POETE Category	
Primary	Organization
Secondary	Planning
Tertiary	Exercises

EMAP Standard Element	
1	Communications and Warning
2	Operational Planning and Procedures
3	Exercises, Evaluations and Corrective Action

Mission Area	
Primary	Response
Secondary	Recovery
Tertiary	Protection

Core Capabilities	
1	Resilient Communications
2	Operational Communications
3	Community Resilience
4	
5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: <i>Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.</i>	Example: <i>- Sheltering for 6,000 people - Food & water for 60,000 people</i>	Example: <i>- Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical</i>
By the end of the EMPG performance period Nevada will establish a multi-discipline, multi-agency Resilient Communications Task Force (RCTF) as part of the recovery organization.		Identify RCTF membership, roles and responsibilities by December 31, 2021. Develop logistics distribution strategies by December 31, 2021. Develop planning processes and procedures by March 31, 2022. Develop training and exercise concepts and objectives by March 31, 2022.
By the end of the EMPG performance period Nevada will develop a Resilient Communications Plan as an annex to the State Comprehensive Emergency Management Plan, and develop resilient communications guides for county and tribal plan development.		Develop planning objectives, stakeholders and planning timeline by June 30, 2022. Develop local and tribal resilient communications guide by September 30, 2022. Obtain stakeholder and state approval by September 30, 2022. Distribute plan to stakeholders by September 30, 2022.
By the end of the EMPG performance period Nevada will achieve the Resilient Communications performance objective to establish a framework to increase the statewide resilient communications capability from 3 counties or 18% to 100% of the counties meeting FEMA minimum requirements for resilient communications, dispatch center interoperability and redundancy.		Develop a resilient communications crosswalk to evaluate county and tribal needs to achieve resilient communications by December 31, 2022. Participate in resilient communications consultation tours of all counties and participating tribes to evaluate county and tribal needs by December 31, 2022. Train alternative communications personnel in resilient communications by December 31, 2022.
By the end of the EMPG performance period Nevada will develop a series of exercises culminating in a multi-jurisdiction full scale exercise to test the state's resilient communications capability.		DEM exercise planners will develop a series of exercises based on objectives from the RCTF culminating with a full scale exercise by September 30, 2023.

Project Number	4
Project Name	

Brief Description of Project			
Gap or Need Addressed		Reference for Identified Gap or Need	
Project Objective			
Anticipated Project Impact			
Build or Sustain?			

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
1	
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4	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.

Project Number	5
Project Name	Nevada Resilient Communications Project

Brief Description of Project	he Nevada Resilient Communications is a disaster capability building project to address gaps in ensuring resilient interoperable communications after the impact of a catastrophic disaster. This project is intended to primarily build response and recovery capability through multi-agency, multi-disciplinary Resilient Communications Task Force (RCTF), disaster communications planning, and vigorous disaster logistics distribution management capability testing through multi-jurisdictional exercises.		
Gap or Need Addressed	Currently for Nevada only 3 out of the 17 counties have resilient communications.	Reference for Identified Gap or Need	After Action Report
Project Objective	he Resilient Communications project objective is to establish a framework to increase the statewide resilient communications capability from 3 counties or 18% to 100% of the counties meeting FEMA minimum requirements for resilient communications.		
Anticipated Project Impact	Nevada will have a statewide resilient communications system.		
Build or Sustain?	Building		

RA Agreed Upon Priority Area	Resilient Communications
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POETE Category	
Primary	Organization
Secondary	Planning
Tertiary	Exercises

EMAP Standard Element	
1	Communications and Warning
2	Operational Planning and Procedures
3	

Mission Area	
Primary	Response
Secondary	Recovery
Tertiary	Protection

Core Capabilities	
1	Resilient Communications
2	Operational Coordination
3	Community Resilience
4	
5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	6
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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4	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.

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Project Number	7
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area		Mission Area	
POETE Category		Primary	
Primary		Secondary	
Secondary		Tertiary	
Tertiary		Core Capabilities	
EMAP Standard Element		1	
1		2	
2		3	
3		4	
		5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

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Project Number	8
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
1	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical



Project Number	9
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical



Project Number	10
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
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3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	11
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability Metrics	Milestones
Example:		Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other stakeholders to test incident and

Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	example: - Sheltering for 6,000 people - Food & water for 60,000 people	management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	12
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
1	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones

Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	13
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
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3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	14
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
1	
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3	

2		4	
3		5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.

Project Number	15
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
POETE Category	
Primary	
Secondary	
Tertiary	

Mission Area	
Primary	
Secondary	
Tertiary	
Core Capabilities	

EMAP Standard Element		1	
1		2	
2		3	
3		4	
		5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	16
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
POETE Category	Mission Area Primary Secondary

Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Tertiary	
Core Capabilities	
1	
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3	
4	
5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.

Project Number	17
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category

Primary

Secondary

Tertiary

EMAP Standard Element

1

2

3

Mission Area

Primary

Secondary

Tertiary

Core Capabilities

1

2

3

4

5

Performance Goals

Goals should be based on the capability targets identified in the [Core Capability Development Sheets](#).

For additional guidance on Performance Goals and Measures, please click [here](#).

Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	18
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	

Impact	
Build or Sustain?	
RA Agreed Upon Priority Area	
POETE Category	
Primary	
Secondary	
Tertiary	
EMAP Standard Element	
1	
2	
3	
Mission Area	
Primary	
Secondary	
Tertiary	
Core Capabilities	
1	
2	
3	
4	
5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	19
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need

Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical



Project Number	20
Project Name	
Brief Description of Project	
Gap or Need	Reference for Identified

Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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Mission Area	
Primary	
Secondary	
Tertiary	

POETE Category	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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EMAP Standard Element	
1	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	21
Project Name	
Brief Description of Project	

Gap or Need Addressed		Reference for Identified Gap or Need	
Project Objective			
Anticipated Project Impact			
Build or Sustain?			

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.

Project Number	22
Project Name	

Brief Description of Project			
Gap or Need Addressed		Reference for Identified Gap or Need	
Project Objective			
Anticipated Project Impact			
Build or Sustain?			

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	23
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	24		
Project Name			
Brief Description of Project			
Gap or Need Addressed		Reference for Identified Gap or Need	
Project Objective			
Anticipated Project Impact			
Build or Sustain?			

RA Agreed Upon Priority Area		Mission Area	
POETE Category		Primary	
Primary		Secondary	
Secondary		Tertiary	
Tertiary			
EMAP Standard Element		Core Capabilities	
1		1	
2		2	
3		3	
		4	
		5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

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Project Information

Project Number	25
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
1	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	26
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area		Mission Area	
POETE Category		Primary	
Primary		Secondary	
Secondary		Tertiary	
Tertiary		Core Capabilities	
EMAP Standard Element		1	
1		2	
2		3	
3		4	
		5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability Metrics	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	27
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
POETE Category	
Primary	
Secondary	
Tertiary	
EMAP Standard Element	
1	
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Mission Area	
Primary	
Secondary	
Tertiary	
Core Capabilities	
1	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical



Project Number	28
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a

the distribution system for at least 30 days.		major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	29
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area		Mission Area	
POETE Category		Primary	
Primary		Secondary	
Secondary		Tertiary	
Tertiary			
EMAP Standard Element		Core Capabilities	
1		1	
2		2	
3		3	
		4	
		5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example:		Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency

Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.

Project Number	30
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area		Mission Area	
POETE Category		Primary	
Primary		Secondary	
Secondary		Tertiary	
Tertiary		Core Capabilities	
EMAP Standard Element		1	
1		2	
2		3	
3		4	
		5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones

Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	31
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.



Project Number	32
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	33
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category	
Primary	
Secondary	
Tertiary	

Mission Area

Primary	
Secondary	
Tertiary	

Core Capabilities

EMAP Standard Element		1	
1		2	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Information

Project Number	34
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
POETE Category	
Mission Area	
Primary	
Secondary	

Primary	
Secondary	
Tertiary	

EMAP Standard Element	
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Tertiary	
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Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 5,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	35
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area

POETE Category

Primary

Secondary

Tertiary

EMAP Standard Element

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Mission Area

Primary

Secondary

Tertiary

Core Capabilities

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Performance Goals

Goals should be based on the capability targets identified in the [Core Capability Development Sheets](#).

For additional guidance on Performance Goals and Measures, please click [here](#).

Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number

36

Project Name

Brief Description of Project

Gap or Need Addressed

Reference for Identified Gap or Need

Project Objective

Anticipated Project Impact

Build or Sustain?	
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RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability Metrics	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	37
Project Name	
Brief Description of Project	
Gap or Need Addressed	Reference for Identified Gap or Need

Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	38
Project Name	
Brief Description of Project	
Gap or Need	Reference for Identified

Gap or Need Addressed	Reference for Identified Gap or Need
Project Objective	
Anticipated Project Impact	
Build or Sustain?	

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
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Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
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Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021. - Identify suitable and available facilities for stockpiling of critical

Project Number	39
Project Name	
Brief Description of Project	

Gap or Need Addressed		Reference for Identified Gap or Need	
Project Objective			
Anticipated Project Impact			
Build or Sustain?			

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
1	
2	
3	
4	
5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
Performance Goals	Current Capability	Milestones
Example: Within three years, the (state/territory) will have the capability to identify and mobilize life-sustaining commodities, resources, and services to 10,000 people requiring shelter and 100,000 people requiring food and water, within 24-hours of an incident, and to maintain the distribution system for at least 30 days.	Example: - Sheltering for 6,000 people - Food & water for 60,000 people	Example: - Coordinate with key stakeholders to update the State Distribution Management Plan annually by September 30th. - Conduct a tabletop exercise with state and local emergency management officials and other key stakeholders to test logistics and supply chain management capabilities during a major disaster by May 31, 2022. - Identify and procure critical emergency supplies needed to support a major disaster and develop a five-year viable inventory management plan by June 30, 2021. - Procure an inventory management system by June 30, 2021.

Project Number	40
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Project Name	
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Brief Description of Project			
Gap or Need Addressed		Reference for Identified Gap or Need	
Project Objective			
Anticipated Project Impact			
Build or Sustain?			

RA Agreed Upon Priority Area	
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POETE Category	
Primary	
Secondary	
Tertiary	

EMAP Standard Element	
1	
2	
3	

Mission Area	
Primary	
Secondary	
Tertiary	

Core Capabilities	
1	
2	
3	
4	
5	

Performance Goals		
Goals should be based on the capability targets identified in the Core Capability Development Sheets .		
For additional guidance on Performance Goals and Measures, please click here .		
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Grant Investment Strategy

Provide a narrative overview of the state/territory's preparedness investment strategy by addressing each of the sections below.

Provide an overview of your state or territory's Risk Profile based on the most recent THIRA/SPR results, Hazard Mitigation Plan, and/or other information sources used to assess risk.

Nevada's threats and hazards in the 2020 THIRA include: Wildfire, Earthquake, Flooding, Cyber Attack, Complex Coordinated Terrorist Attack and Pandemic. The potential hazard causing the most destruction in Nevada is the 6.9 earthquake along the Mount Rose Fault. This hazard has the potential to leave 114,000 people requiring shelter, 62,200 requiring long term housing of which 21,125 have access and functional needs. Under this scenario approximately 218,000 will require food and water through local, state and federal logistics distribution management. There is a potential to have 300,000 customers without communications services for up to a month.

Describe the gaps or areas of need as identified through the THIRA/SPR process and/or other relevant assessments.

The Nevada THIRA demonstrates that Catastrophic Disaster Housing is one of the primary gaps Nevada would like to address with the EMPG grant. The capability target for catastrophic disaster housing is to address the housing needs for 30,000 people. Nevada's current housing capability is 4,250 or 14% of the target capability. The Logistics Distribution Management also has a significant gap. The capability target for Logistics Distribution Management is within 24 hours, Nevada will be able to provide food and water for 600,000 people and move shelter supplies for 300,000 people and maintain the distribution system for 6 weeks. Nevada's current Logistics Distribution Management capability is food and water for 25,000 and shelter supplies for 15,000, or a 4% and 5% capability of target respectively. The Division specifically chose Logistics Distribution Management as one of its 2021 EMPG projects due to the core and cross cutting nature of logistics distribution supporting multiple capabilities such as sheltering and mass care. Developing a logistics management capability improving the state's "last mile" ability to deliver food and water and shelter supplies will inherently improve the shelter and mass care capability. Resilient Communications continues to be a function that has a capability gap we feel the THIRA results did not accurately register. Currently the county dispatch centers are not interoperable and cannot assist if a neighboring county becomes inoperable. The nature of Nevada with large empty spaces, rural counties with limited communications preparedness and equipment funding, and large metropolitan areas that have consistent resilient communications needs, continues to have gaps. Only 3 out of the 17 counties meet the minimum requirements for resilient communications. For Nevada to build capability to address gaps planning, organization, equipment, training and exercise improvements must be addressed to achieve desired level of functionality.

Identify the 3-5 priority areas that serve as the focus for EMPG-funded investments and the performance goals associated with each priority.

The 3 priorities for the FY21 EMPG Grant are Catastrophic Disaster Housing, Logistics Distribution Management and Resilient Communications. The Disaster Housing performance goal is to establish a framework to increase the statewide shelter and housing capability by 10%; from 14% to 24%. This performance goal increases the disaster housing capability covering an additional 2,900 people from 4,250 to 7,200. The Logistics Distribution Management performance goal is to establish a framework to increase the statewide logistics distribution management capability by 15%. This performance goal will bring Nevada's logistics distribution management capability for food and water from 4% to 19% or from the current capability of providing food and water to 25,000 people to 114,000 people. This performance goal will also bring the logistics distribution management capability for shelter supplies from 5% to 20% or from the current capability of providing shelter supplies from 15,000 people to 60,000 people. The Resilient Communications performance goal is to establish a framework to increase the statewide resilient communications capability from 3 counties or 18% to 100% of the counties meeting FEMA minimum requirements for resilient communications and develop a backbone of interoperable county/state dispatch centers.

Provide a BRIEF overview of the state or territory's investment strategy by identifying proposed EMPG-funded investments; briefly explaining how they support the identified priorities and performance goals, along with the state/territory's risks, gaps, and needs identified above; and providing the anticipated impact of the investments relative to the priorities, performance goals, and/or core capabilities supported.

The Catastrophic Disaster Housing Project's overall strategy to increase the catastrophic disaster housing by 10% within the FY2021 EMPG grant period under the project management direction of EMPG funded staff is to: 1) Establish a Catastrophic Disaster Housing Work Group to develop goals, timelines, products and solutions; 2) Recommend local and state mitigation measures and mitigation projects; 3) Develop a Catastrophic Disaster Housing Annex to the State Comprehensive Emergency Management Plan (SCEMP) and local and tribal planning guidance; 4) Develop and institute a statewide catastrophic disaster housing training series; 5) and, Develop a progressive exercise series culminating in a full scale exercise with a major goal in following established plans and training to execute catastrophic disaster housing functions. The Logistics Distribution Management Project's overall strategy to increase the logistics distribution management capability and capacity by 15% within the FY2021 EMPG grant period under the project management direction of EMPG funded staff is to: 1) Establish a Logistics Distribution Management Work Group to develop goals, timelines, products and solutions; 2) Recommend local and state mitigation measures and mitigation projects; 3) Revise and update the Logistics Distribution Management Annex to the State Comprehensive Emergency Management Plan (SCEMP) and develop local and tribal planning guidance; 4) Develop and institute a statewide Logistics Distribution Management training series; and, 5) Develop a progressive exercise series culminating in a full scale exercise with a major goal in following established plans and training to execute catastrophic disaster housing functions. The Resilient Communications Project's overall strategy to increase the state and county resilient communications from 17% to 100% within the FY2021 EMPG grant period under the project management direction of EMPG funded staff is to 1) Establish a Resilient Communications Work Group to develop goals, timelines, products and solutions; 2) Recommend local and state mitigation measures and mitigation projects; 3) Revise and update the Resilient Communications Annex to the State Comprehensive Emergency Management Plan (SCEMP) and develop local and tribal planning guidance; 4) Develop and institute a statewide Resilient Communications training series; and, 5) Develop a progressive exercise series culminating in a full scale exercise with a major goal in following established plans and training to execute Resilient Communications functions.

Provide a description of the cost share for EMPG and matching funds.

The matching funds for EMPG come from a variety sources. The first source is the State of Nevada general budget allocation. The general fund allocation is determined every two years when the Nevada Legislature meets to determine the statewide budget allocation. The second source of matching funds is the local and tribal jurisdictions match their annual grant allocation with general fund dollars or like in-kind match. The last source of match is in-kind match donated from Las Vegas Metropolitan Police Department under the emergency management and fusion center program.

